

**NOTICE OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

Notice is hereby given to all interested members of the public that the Board of Directors of Montgomery County Hospital District will hold a regular meeting as follows:

Date: March 25, 2025

Time: 4:00 P.M.

Place: MONTGOMERY COUNTY HOSPITAL DISTRICT
ADMINISTRATIVE BUILDING
1400 SOUTH LOOP 336 WEST
CONROE, MONTGOMERY COUNTY, TEXAS 77304

Open to Public: The meeting will be open to the public at all times during which such subjects are discussed, considered, or formally acted upon as required by Texas Open Meetings Act, Chapter 551 of the Government Code.

This Notice in detail was posted at least 72 hours prior to the beginning of said meeting with the County Clerk's Office and is on the Bulletin Board of the Courthouse and in the District's Administrative Office.

Subject: The agenda for such meeting shall include the consideration of, and if deemed advisable, the taking of action upon:

1. Call to Order
2. Invocation
3. Pledge of Allegiance
4. Roll Call
5. Public Comment
6. Special Recognition

Items Involving Visitors

7. Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2024. (Mr. Shirley, Treasurer – MCHD Board)
8. Present, consider and act on the renewal of the District insurance portfolio. (Mr. Shirley, Treasurer – MCHD Board)

District

9. Monthly Reports:
 - a. CEO Report to include executive summary, update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, and any other related district matters. Attached reports include:
 - b. Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.
 - c. COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.
 - d. Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.
 - e. Update on Accounting and Billing departments.

10. Consider and act on District Policies:
 - a. ADM 01-102 MCHD Service Mark Policy. (Mr. Grice, Chairman – MCHD Board)
 - b. ACC 05-102 Capital Asset Capitalization Policy (Mr. Shirley, Treasurer – MCHD Board)
 - c. ACC 05-105 Travel Policy (Mr. Shirley, Treasurer – MCHD Board)
11. Consider and act on Proclamation in support of National Public Safety Telecommunicators Week, April 13-19, 2025. (Mr. Hudson, Chair – EMS Committee)
12. Consider and act on the purchase (2) additional Zoll X-Series Monitors for expansion trucks. (Mr. Walker, Chair – PADCOM Committee)
13. Presentation of VHF Project Update. (Mr. Walker, Chair – PADCOM Committee)
14. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)
15. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)
16. CFO report of preliminary financials for five months ended February 28, 2025, and report updates on financial statements and investment.
17. Consider and act on paying MCAD quarterly invoice. (Mr. Shirley, Treasurer – MCHD Board)
18. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)
19. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)
20. Consider and act on Secretary’s Report – Minutes from the February 25, 2025 Regular BOD meeting and March 18, 2025 Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Executive Session

21. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:
 - a. In regards to section 551.071 to receive legal advice on the Montgomery County Public Health District Cooperative Agreement and the Interlocal Cooperative agreement between the MCHD and Montgomery County, (Mr. Grice, Chairman - MCHD Board)
 - b. In regards to section 551.072 of the Texas Government Code for deliberations about real estate property and Section 551.071 to receive legal advice, both regarding the use of District Facilities by third party groups. (Mr. Shirley, Treasurer - MCHD Board)
 - c. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
22. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)
23. Adjourn.

Jackie Williams, Secretary

The Board of Directors of the Montgomery County Hospital District reserves the right to adjourn into closed executive session at any time during the course of this meeting to discuss any of the matters listed above as authorized by Texas Government Code, Sections 551.071 (Consultation with District's Attorney); 551.072 (Deliberations about Real property); 551.073 (Deliberations about gifts and Donations); 551.074 (Personnel Matters); 551.076 (Deliberations about Security Devices); and 551.086 (Economic Development).

Agenda Item # 7



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: March 25, 2025

Re: Audit FYE September 30, 2024

Present, consider and act on the Weaver and Tidwell, L.L.P. Audit of Fiscal Year Ended September 30, 2024. (Mr. Shirley, Treasurer – MCHD Board)

Montgomery County Hospital District

Annual Financial Report

Year Ended September 30, 2024

Montgomery County Hospital District
Annual Financial Report
For the Fiscal Year Ended September 30, 2024
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Financial Section

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Independent Auditor's Report

To the Board of Directors of
Montgomery County Hospital District
1400 South Loop 336 West
Conroe, Texas 77304

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the discretely presented component unit, and the major fund of Montgomery County Hospital District (the District), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, and the major fund of the District, as of September 30, 2024, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

The District's management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

The Board of Directors of
Montgomery County Hospital District

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the Required Supplementary Information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The Board of Directors of
Montgomery County Hospital District

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated **March XX,** 2025 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

[NAME OF FIRM]

The Woodlands, Texas
March XX, 2025

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Management's Discussion and Analysis (Unaudited)

This discussion and analysis provides readers of the financial statements of Montgomery County Hospital District, (the District), with a narrative overview and analysis of the financial activities of the District for the fiscal year ended September 30, 2024. This discussion should be read in conjunction with the basic financial statements and the notes to the financial statements. This discussion and analysis includes comparative data for the prior year.

Financial Highlights

- The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflows of resources at September 30, 2024 by \$107,583,115 (net position).
- The revenues for the District's government-wide activities were \$82,471,256 while expenses were \$72,557,053, resulting in an increase in total net position of \$9,914,203 from current year operations.
- The District's governmental fund reported an ending fund balance at September 30, 2024 of \$56,293,145, an increase of \$497,926 from the prior year. Approximately 60% of the ending balance, \$33,756,328, is unassigned.
- At year-end, the unassigned General Fund balance was 41% of total General Fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains required supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements. The *government-wide financial statements*, which include the Statement of Net Position and the Statement of Activities, are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business. These statements are presented using the full accrual basis of accounting; therefore, revenues are reported when they are earned and expenses are reported when the goods or services are received, regardless of the timing of cash being received or paid.

The Statement of Net Position presents information on all of the District's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. The Governmental Accounting Standards Board (GASB) believes that, over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The Statement of Activities presents information showing how the District's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). Because the Statement of Activities separates program revenue (revenue generated by specific programs through tenant rent, fees and program charges for services) from general revenue (revenue provided by taxes and other sources not tied to a particular program), it shows to what extent each function has to rely on general revenues for funding. The governmental activities of the District include administration, healthcare assistance, emergency medical services, radio, facilities, and information technology, public health and emergency preparedness, and interest and fiscal charges.

The government-wide financial operations (*governmental activities*) of the District are principally supported by taxes and net emergency medical services.

The government-wide financial statements can be found in the basic financial statements section.

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District are presented in its governmental fund.

Governmental Fund. A *governmental fund* is used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. Government-wide financial statements are reported using full accrual accounting while governmental fund financial statements report only inflows and outflows of expendable resources, as well as balances of available resources at the end of the fiscal year. Governmental fund financial statements report revenue when earned, provided it is collectible within the reporting period or soon enough afterward to pay liabilities of the current period. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. To assist the reader, a comparison between the two bases of accounting is provided. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental fund and governmental activities.

The District maintained one governmental fund, the General Fund. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the General Fund which is considered to be the major fund.

The District adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the General fund. The budgetary comparison can be used to demonstrate compliance with the budget in its original and final forms.

Notes to Financial Statements. The Notes to Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. As such, the notes are an integral part of the basic financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information comprised of a comparison between the District's General Fund final budget and actual results, schedule of changes in the net pension liability (assets) and related ratios and schedule of District contributions to Texas County and District Retirement System (TCDRS), which are in the section titled "Required Supplementary Information".

Government-wide Financial Analysis

As noted earlier, the GASB believes net position may, over time, serve as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities by \$107,583,115 at September 30, 2024, as shown in the table that follows.

Montgomery County Hospital District's Net Position

	Governmental Activities					
	2024		2023		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Current and other assets	\$ 67,721,457	61	\$ 64,181,452	64	\$ 3,540,005	6
Capital assets	44,007,659	39	35,766,890	36	8,240,769	23
Total assets	111,729,116	100	99,948,342	100	11,780,774	
Total deferred outflows of resources	7,390,018	100	8,723,717	100	(1,333,699)	(15)
Other liabilities	3,591,418	38	3,203,335	38	388,083	12
Long-term liabilities	5,853,162	62	5,323,192	62	529,970	10
Total liabilities	9,444,580	100	8,526,527	100	918,053	
Total deferred inflows of resources	2,091,439	100	2,476,620	100	(385,181)	(16)
Net position:						
Net investment in capital assets	40,398,579	38	34,799,000	36	5,599,579	16
Unrestricted	67,184,536	62	62,869,912	64	4,314,624	7
Total net position	\$ 107,583,115	100	\$ 97,668,912	100	\$ 9,914,203	

The District's total assets of \$111,729,116 are largely comprised of capital assets net of accumulated depreciation and amortization of \$44,007,659, or 39% of total assets. Capital assets are non-liquid assets and cannot be used to satisfy the District's obligations.

Long-term liabilities of \$5,853,162 or 62% of total liabilities, largely increased from prior fiscal year due to lease additions during the year. A more in-depth description of long-term liabilities can be found in Note 8 in the notes to the financial statements.

The District's net investment in capital assets, \$40,398,579 or 38% of total net position, represents capital assets net of related debt. It should be noted that the resources needed to repay this debt, if any, must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. The \$67,184,536, or 62%, of unrestricted net position represents resources available to fund the programs of the District's next fiscal year.

The District's governmental activities increased net position by \$9,914,203. Key components of this increase are as follows:

Montgomery County Hospital District's Changes in Net Position

	Governmental Activities					
	2024		2023		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Revenues:						
Program revenues:						
Charges for services:						
Administration	\$ 249,248	-	\$ 249,872	-	\$ (624)	-
Healthcare assistance	20	-	-	-	20	100
Emergency medical services, net	28,413,230	34	24,410,375	34	4,002,855	16
Radio, facilities, and information technology	941,606	1	837,787	1	103,819	12
Operating grants and contributions:						
Emergency medical services, net	1,074,011	1	1,257,582	2	(183,571)	(15)
Public health emergency preparedness	34,316	-	-	-	34,316	100
General revenues:						
Property taxes	46,502,587	58	41,931,470	58	4,571,117	11
Grants and contributions not restricted to a specific program	893,619	1	826,826	1	66,793	8
Investment earnings	3,130,933	4	2,343,897	3	787,036	34
Miscellaneous	406,081	-	428,166	1	(22,085)	(5)
Gain on sale of capital assets	825,605	1	-	-	825,605	100
Total revenues	82,471,256	100	72,285,975	100	10,185,281	
Expenses						
Administration	12,334,348	17	11,447,628	17	886,720	8
Healthcare assistance	5,489,860	8	5,419,969	8	69,891	1
Emergency medical services	45,514,417	63	40,188,526	62	5,325,891	13
Radio, facilities, and information technology	8,911,107	12	8,393,067	13	518,040	6
Public health and emergency preparedness	164,058	-	157,752	-	6,306	4
Interest and fiscal charges	143,263	-	77,279	-	65,984	85
Total expenses	72,557,053	100	65,684,221	100	6,872,832	
Change in net position	9,914,203		6,601,754		3,312,449	
Net position - beginning	97,668,912		91,067,158		6,601,754	
Net position - ending	\$ 107,583,115		\$ 97,668,912		\$ 9,914,203	

The District's total revenues of \$82,471,256 were all from governmental activities. Property tax revenue accounts for \$46,502,587, or 58%, and net emergency medical services revenue accounts for \$29,487,241, or 35% of total government-wide revenues. Net medical services revenue is comprised of charges for services of \$28,413,230 (34%) and operating grants and contributions of 1,074,011 (1%). Total revenues increased \$10,185,281 over the prior year, primarily due to an increase in EMS charges and property tax revenues.

Total expenses for the year ended September 30, 2024 totaled \$72,557,053. Administration accounted for \$12,334,348 or 17%, healthcare assistance accounted for \$5,489,860 or 8%, emergency medical services accounted for \$45,514,417, or 63%, and radio, facilities, and information technology accounted for \$8,911,107, or 12% of total government-wide expenses.

Governmental Fund Financial Analysis

The District uses fund accounting to ensure and demonstrate compliance with legal requirements.

The focus of the District's governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the District's operating fund. At the end of the current fiscal year, unassigned fund balance of the general fund was \$33,756,328 and total fund balance was \$56,293,145. As a measure of the general fund's liquidity, it may be useful to compare unassigned and total fund balance to total fund expenditures. Unassigned and total fund balance represents 41% and 68% of total general fund expenditures, respectively. The fund balance of the District's general fund increased by \$497,926 during the current fiscal year. Increase in property tax base and EMS charges were the primary reason for the increase in fund balance.

General Fund Budgetary Highlights

The District's budget is prepared on a modified accrual basis.

Capital outlay increased \$1.9 million from the original budget. This due to moving budgeted purchases from the previous year to the current fiscal year.

Instances in which actual expenditures exceeded the final budget are disclosed in the notes to the required supplementary information.

Capital Assets and Debt Administration

Capital Assets

The District's investment in capital assets for its governmental activities as of September 30, 2024 amounts to \$44,007,659 (net of accumulated depreciation and amortization). This investment in capital assets includes land and improvements, construction in progress, buildings and site improvements, equipment, vehicles, communication systems, and right-to-use assets.

Major capital asset additions during the year included the following:

- Construction in progress additions in the amount of \$5,302,596
- Equipment additions in the amount of \$4,793,457

Montgomery County Hospital District's Capital Assets
(net of depreciation and amortization)

	Governmental Activities					
	2024		2023		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Land and improvements	\$ 3,521,919	8	\$ 3,438,459	10	\$ 83,460	2
Construction in progress	6,371,837	14	1,830,490	5	4,541,347	248
Buildings and site improvements	19,925,037	46	20,007,383	56	(82,346)	-
Equipment	5,228,773	12	1,424,410	4	3,804,363	267
Vehicles	2,824,610	6	2,248,890	6	575,720	26
Communication system	2,682,561	6	3,736,161	10	(1,053,600)	(28)
Right-to-use lease assets	3,230,351	7	2,771,786	8	458,565	17
Right-to-use subscription assets	222,571	1	309,311	1	(86,740)	(28)
Totals	\$ 44,007,659	100	\$ 35,766,890	100	\$ 8,240,769	

Additional information on the District's capital assets can be found in Note 8 of this report.

Long-term Liabilities

At September 30, 2024, the District had total outstanding long-term liabilities in the amount of \$5,853,162, which was related to leases payable, subscription liability, compensated absences, and healthcare claims. The following table summarizes the District's long-term liabilities.

Montgomery County Hospital District's Outstanding Long-term Liabilities

	Governmental Activities					
	2024		2023		Increase (Decrease)	
	Amount	%	Amount	%	Amount	%
Leases payable	\$ 3,362,994	57	\$ 2,916,942	55	\$ 446,052	15
Subscription liability	246,086	4	318,684	6	(72,598)	(23)
Compensated absences	1,726,709	30	1,652,553	31	74,156	4
Healthcare claims	517,373	9	435,013	8	82,360	19
Total	\$ 5,853,162	100	\$ 5,323,192	100	\$ 529,970	

The District's total long-term liabilities increased by \$529,970 during the 2024 fiscal year, due to increases in lease payables and healthcare claims and the addition of subscription liability to conform to GASB 96. Additional information on the District's long-term liabilities can be found in Note 8 of this report.

Discretely Presented Component Unit

The Montgomery County Public Health District (MCPHD) is legally separate from the District and is reported as a discretely presented component unit. The MCPHD has assigned or contracted with the District to administer all programs, services, and administrative needs of the MCPHD. The MCPHD is reported in a separate column in the government-wide financial statements.

Economic Factors and Next Year's Budgets and Rates

- District staff totals 468 employees, 331 of which are EMS first responders.
- The unemployment rate for Montgomery County is currently 4.2%, which is an increase from the rate of 4.1%.
- The population of Montgomery County at September 30, 2024 is approximately 711,000.
- A maintenance and operations tax rate of \$.0497 was adopted for the 2024-2025 fiscal year.

The District's budgeted fund balance for the 2025 fiscal year is expected to decrease by approximately \$7,690,565.

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those who are interested in the government's financial status. Questions concerning any of the information provided in this report or requests for addition financial information should be addressed to the Montgomery County Hospital District, P.O. Box 478, Conroe, Texas 77305.

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Basic Financial Statements

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Montgomery County Hospital District

Statement of Net Position

September 30, 2024

	Primary Government Governmental Activities	Component Unit MCPHD
ASSETS		
Cash and cash equivalents	\$ 16,698,045	\$ 2,766,114
Investments	31,061,239	-
Receivables, net	13,113,409	-
Intergovernmental receivables	-	192,895
Due from component unit	113,150	-
Inventories	1,139,441	-
Prepaid items	757,036	3,194
Net pension asset	4,839,137	-
Capital assets, non-depreciable:		
Land and improvements	3,521,919	-
Construction in progress	6,371,837	-
Capital assets, net of accumulated depreciation and amortization:		
Buildings and site improvements	19,925,037	-
Equipment	5,228,773	-
Vehicles	2,824,610	-
Communication system	2,682,561	-
Right-to-use lease assets	3,230,351	-
Right-to-use subscription asset	222,571	-
Total capital assets	<u>44,007,659</u>	<u>-</u>
Total assets	111,729,116	2,962,203
DEFERRED OUTFLOWS OF RESOURCES		
Deferred outflows of resources for pensions	7,390,018	-
Total deferred outflows of resources	<u>7,390,018</u>	<u>-</u>
LIABILITIES		
Accounts payable and accrued liabilities	3,528,189	20,769
Accrued interest	63,229	-
Due to primary government	-	113,150
Noncurrent liabilities:		
Due within one year:		
Leases payable	786,610	-
Subscription liability	114,005	-
Compensated absences	1,726,709	-
Healthcare claims	517,373	18,309
Due in more than one year:		
Leases payable	2,576,384	-
Subscription liability	132,081	-
Total liabilities	<u>9,444,580</u>	<u>152,228</u>
DEFERRED INFLOWS OF RESOURCES		
Deferred inflows of resources for pensions	246,581	-
Deferred inflows of resources for leases	1,844,858	-
Total deferred inflows of resources	<u>2,091,439</u>	<u>-</u>
NET POSITION		
Net investment in capital assets	40,398,579	-
Unrestricted	67,184,536	2,809,975
TOTAL NET POSITION	<u>\$ 107,583,115</u>	<u>\$ 2,809,975</u>

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District

Statement of Activities

Year Ended September 30, 2024

FUNCTIONS/PROGRAMS	Expenses	Program Revenues	
		Charges for Services	Operating Grants and Contributions
PRIMARY GOVERNMENT			
Governmental activities:			
Administration	\$ 12,334,348	\$ 249,248	\$ -
Healthcare assistance	5,489,860	20	-
Emergency medical services	45,514,417	28,413,230	1,074,011
Radio, facilities, and information technology	8,911,107	941,606	-
Public health and emergency preparedness	164,058	-	34,316
Interest and fiscal charges	143,263	-	-
Total governmental activities	<u>72,557,053</u>	<u>29,604,104</u>	<u>1,108,327</u>
TOTAL PRIMARY GOVERNMENT	<u>\$ 72,557,053</u>	<u>\$ 29,604,104</u>	<u>\$ 1,108,327</u>
COMPONENT UNIT			
Montgomery County Public Health District	<u>\$ 1,684,850</u>	<u>\$ 25,562</u>	<u>\$ 1,165,175</u>

General revenues

Property taxes

Grants and contributions not restricted to a specific program

Investment earnings

Miscellaneous

Gain on disposal of assets

Total general revenues

Change in net position

Net position - beginning

NET POSITION - ENDING

The Notes to Financial Statements are an integral part of this statement.

Exhibit B.1

Net (Expense) Revenue and Changes in Net Position		Component Unit
Governmental Activities	Total	MCPHD
\$ (12,085,100)	\$ (12,085,100)	
(5,489,840)	(5,489,840)	
(16,027,176)	(16,027,176)	
(7,969,501)	(7,969,501)	
(129,742)	(129,742)	
(143,263)	(143,263)	
<u>(41,844,622)</u>	<u>(41,844,622)</u>	
(41,844,622)	(41,844,622)	
		\$ (494,113)
46,502,587	46,502,587	-
893,619	893,619	-
3,130,933	3,130,933	-
406,081	406,081	90,000
825,605	825,605	-
<u>51,758,825</u>	<u>51,758,825</u>	<u>90,000</u>
9,914,203	9,914,203	(404,113)
<u>97,668,912</u>	<u>97,668,912</u>	<u>3,214,088</u>
<u>\$ 107,583,115</u>	<u>\$ 107,583,115</u>	<u>\$ 2,809,975</u>

Montgomery County Hospital District

Balance Sheet - Governmental Fund

September 30, 2024

	<u>General Fund</u>
ASSETS	
Cash and cash equivalents	\$ 16,698,045
Investments	31,061,239
Receivables:	
Taxes receivable, net	1,065,572
EMS receivable, net	8,474,344
Lease receivable	1,969,965
Lease interest receivable	6,864
Other receivables	1,596,664
Due from component unit	113,150
Inventories	1,139,441
Prepaid items	757,036
	<hr/>
TOTAL ASSETS	\$ 62,882,320
	<hr/> <hr/>
LIABILITIES	
Accounts payable and accrued liabilities	\$ 3,528,189
	<hr/>
Total liabilities	3,528,189
DEFERRED INFLOWS OF RESOURCES	
Unavailable revenue - property taxes	1,065,571
Unavailable revenue - long term receivable	150,557
Leases	1,844,858
	<hr/>
Total deferred inflows of resources	3,060,986
FUND BALANCE	
Nonspendable - inventories	1,139,441
Nonspendable - prepaid items	757,036
Committed - capital replacement	1,900,000
Committed - capital maintenance	100,000
Committed - open purchase orders	5,476,215
Committed - uncompensated care	7,500,000
Committed - catastrophic events	5,000,000
Assigned - open purchase orders	664,125
Unassigned	33,756,328
	<hr/>
Total fund balance	56,293,145
	<hr/> <hr/>
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCE	\$ 62,882,320

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District

Reconciliation of the Governmental Fund Balance Sheet
 to the Statement of Net Position
 September 30, 2024

TOTAL FUND BALANCE - GOVERNMENTAL FUND BALANCE SHEET \$ 56,293,145

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not financial resources and therefore, are not reported in the fund. The governmental capital assets at year-end consist of:

Capital assets costs	\$ 82,753,950	
Accumulated depreciation and amortization of capital assets	(38,746,291)	44,007,659

The net pension asset, resulting from contributions in excess of the annual required contribution, is not a financial resource and is not reported in the fund.		4,839,137
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Property taxes receivable and long-term receivable will be collected subsequent to year-end, but are not available soon enough to pay expenditures; therefore, these are deferred in the governmental fund.		1,216,128
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Long-term liabilities are not due and payable in the current period and therefore, are not reported as liabilities in the fund. Liabilities at year-end related to such items consist of:

Leases payable	\$ (3,362,994)	
Subscription liability	(246,086)	
Accrued interest on leases	(63,229)	
Compensated absences	(1,726,709)	
Healthcare claims	(517,373)	(5,916,391)

Deferred inflows of resources for pension represents an acquisition of net position that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time.		(246,581)
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Deferred outflows of resources for pension represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditures) until that time.		7,390,018
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TOTAL NET POSITION - GOVERNMENTAL ACTIVITIES \$ 107,583,115

Montgomery County Hospital District
 Statement of Revenues, Expenditures and Changes
 in Fund Balance – Governmental Fund
 Year Ended September 30, 2024

	<u>General Fund</u>
REVENUES	
Property taxes	\$ 46,448,969
Charges for services, net	29,638,005
Intergovernmental	2,001,946
Investment earnings	3,130,933
Miscellaneous	406,679
	<hr/>
Total revenues	81,626,532
 EXPENDITURES	
Current:	
Administration	11,387,261
Healthcare assistance	5,523,383
Emergency medical services	45,077,128
Radio, facilities, and information technology	6,292,296
Public health and emergency preparedness	169,975
Debt service:	
Principal retirement	935,411
Interest and fiscal charges	130,607
Capital outlay	13,747,015
	<hr/>
Total expenditures	83,263,076
	<hr/>
Excess of revenues over expenditures	(1,636,544)
 OTHER FINANCING SOURCES	
Leases	1,308,865
Proceeds from sale of capital assets	825,605
	<hr/>
Total other financing sources	2,134,470
	<hr/>
Net change in fund balance	497,926
	<hr/>
Fund balance - beginning	55,795,219
	<hr/>
FUND BALANCE - ENDING	<u><u>\$ 56,293,145</u></u>

The Notes to Financial Statements are an integral part of this statement.

Montgomery County Hospital District

Reconciliation of the Statement of Revenues, Expenditures
 and Changes in Fund Balance of Governmental Fund to
 the Statement of Activities
 Year Ended September 30, 2024

TOTAL NET CHANGES IN FUND BALANCE - GOVERNMENTAL FUND	\$ 497,926
Amounts reported for governmental activities in the statement of activities are different because:	
Some property taxes and long-term receivables will not be collected for several months after the District's fiscal year end, they are not considered "available" revenues and are deferred in the governmental funds. Deferred tax revenues and charges for services increased (decreased) by this amount this year.	22,842
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over the estimated useful lives as depreciation expense.	
Capital outlay	\$ 13,747,015
Depreciation and amortization expense	<u>(5,506,246)</u>
	8,240,769
Issuance of a lease provides current financial resources to governmental funds, but issuing a lease increases long-term liabilities in the statement of net position.	(1,308,865)
Repayment of lease and subscriptions principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.	935,411
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental fund because interest is recognized as an expenditure in the fund when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. The (increase) decrease in interest reported in the statement of activities consist of the following:	
Accrued interest on leases and subscriptions	(44,091)
The (increase) decrease in compensated absences is reported in the statement of activities but does not require the use of current financial resources and, therefore, is not reported as expenditures in the governmental fund.	(74,156)
Some transactions reported in the statement of activities but do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds:	
Self-insured healthcare	(82,360)
The net change in net pension liability and related deferred inflows and outflows is reported in the statement of activities but does not require the use of, or provide current financial resources and, therefore, is not reported in the governmental fund. The net change consists of the following:	
Deferred inflows (increased) decreased	\$ 145,610
Deferred outflows increased (decreased)	(1,333,699)
Net pension asset increased (decreased)	<u>2,914,816</u>
	<u>1,726,727</u>
CHANGE IN NET POSITION - GOVERNMENTAL ACTIVITIES	\$ 9,914,203

The Notes to Financial Statements are an integral part of this statement.

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Montgomery County Hospital District

Notes to the Financial Statements

Note 1. Summary of Significant Accounting Policies

A. Reporting Entity

Montgomery County Hospital District (the District) is a political subdivision created in 1977 by an act of the Texas legislature and a vote of ratification by the residents of Montgomery County, Texas. Originally, the District operated the Medical Center Hospital in Conroe, Texas, which was sold on May 26, 1993 to Health Trust, Inc. (Health Trust). Since 1993, the District has partnered with the new owners of the hospital to provide indigent medical care to the residents of Montgomery County. The District also contracts with other healthcare providers in the county to provide indigent care for the county residents. In addition to indigent care, the District provides emergency medical ambulance services for county residents and has constructed a countywide communication system to facilitate providing healthcare services to the residents. As required by generally accepted accounting principles (GAAP), these financial statements have been prepared based on considerations regarding the potential for inclusion of other entities, organizations or functions, as part of the District's financial reporting entity. Additionally, as the District is considered a primary government for financial reporting purposes, its activities are not considered a part of any other governmental or other type of reporting entity.

Discretely Presented Component Unit

Considerations regarding the potential for inclusion of other entities, organizations or functions in the District's financial reporting entity are based on criteria prescribed by GAAP. These same criteria are evaluated in considering whether the District is a part of any other government or type of reporting entity. The overriding elements associated with prescribed criteria considered in determining the District's financial reporting entity status as that of a primary government are: 1) it has a separately elected governing body, 2) it is legally separate and 3) it is fiscally independent of other state and local governments. Additionally prescribed criteria under GAAP include considerations pertaining to other organizations for which the primary government is financially accountable and considerations pertaining to other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. Based on these considerations, the District has a discretely presented component unit. The Montgomery County Public Health District (MCPHD) is the result of a Cooperative Agreement between Montgomery County, Texas, the City of Panorama and the City of Conroe. The MCPHD's purpose is to provide essential public health services as defined in Section 121.002 of the Texas Health and Safety Code:

- Monitor the health status of individuals in the community to identify community health problems;
- Diagnose and investigate community health problems and community health hazards;
- Inform, educate, and empower the community with respect to health issues;
- Mobilize community partnerships in identifying and solving community health problems;
- Develop policies and plans that support individual and community efforts to improve health;
- Enforce laws and rules that protect the public health and ensure safety in accordance with those laws and rules;
- Link individuals who have a need for community and personal health services to appropriate community and private providers;
- Ensure a competent workforce for the provision of essential public health services;
- Research new insights and innovative solutions to community health problems;
- Evaluate the effectiveness, accessibility, and quality of personal and population-based services in a community.

The MCPHD has assigned or contracted with the District to administer all programs, services, and administrative needs of the MCPHD.

Montgomery County Hospital District

Notes to the Financial Statements

B. Basis of Presentation – Government-wide Financial Statements

The government-wide financial statements report information on all of the nonfiduciary activities of the District and its component unit. Governmental activities are financed through taxes, charges for services and intergovernmental revenues. The statement of activities reflects the revenues and expenses of the District. The governmental activities column incorporates data from the governmental fund.

As discussed earlier, the government has a discretely presented component unit which is shown in a separate column in the government-wide financial statements.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

C. Basis of Presentation – Fund Financial Statements

The fund financial statements provide information about the District's funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. Major individual governmental funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental fund:

The *general fund* is the District's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted in another fund.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues, excluding property taxes, to be available if they are collected within 120 days of the end of the current fiscal period. Property taxes are recognized as revenues if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under leases are reported as other financing sources.

Montgomery County Hospital District

Notes to the Financial Statements

Property taxes and interest associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues for amounts collected within the availability period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the availability period for this revenue source (within 120 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received within the availability period for this revenue source (within 120 days of year-end). All other revenue items are considered to be measurable and available only when cash is received.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and Cash Equivalents

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

2. Investments

Investments for the District are reported at fair value (generally based on quoted market prices) except for the position in the qualified investment pools. The carrying value of investment pools is determined by the valuation policy of the investment pool, either at amortized cost or net asset value of the underlying pool shares. The carrying value of the non-negotiable certificates of deposits is reported at cost. The District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act, Chapter 2256, Texas Government Code.

3. Inventories and Prepaid Items

Inventories are valued at cost using the first-in/first-out (FIFO) method and consist of expendable medical supplies, radio repair parts, and vehicle repair parts. The cost of such inventory is recorded as expenditures/expenses when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

4. Capital Assets

Capital assets are tangible and intangible assets, which include land and improvements, construction in progress, buildings and site improvements, equipment, vehicles, communication system assets (e.g. radio towers, structures, equipment, and similar items), right-to-use lease assets and right-to-use subscription assets are reported in the governmental activities column in the government-wide financial statements. Tangible capital assets are defined by the government as assets with an initial, individual cost ranging from \$5,000 to \$50,000 depending on the asset class and an estimated useful life in excess of five years. Non-tangible capital assets are defined by the government as assets with an initial, individual cost of \$5,000 and an estimated useful life in excess of one year.

As the District constructs or acquires additional capital assets each period, including communication system assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated acquisition value at the date of donation.

Montgomery County Hospital District

Notes to the Financial Statements

Land and improvements and construction in progress are not depreciated. The buildings and site improvements, equipment, vehicles, communication system assets and right-to-use lease and subscription assets of the primary government are depreciated/amortized using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and site improvements	5-30
Equipment	5-20
Vehicles	5
Communication system	5-30
Right-to-use lease assets	Shorter of lease term or useful life
Right-to-use subscription assets	Shorter of subscription term or useful life

5. Leases

Lessee

The District is a lessee for noncancellable leases of real and personal property. The District recognizes a lease liability, reported with long-term debt, and a right-to-use lease asset (lease asset), reported with other capital assets, in the government-wide financial statements. The District recognizes lease liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a lease, the District initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over the shorter of the lease term or its useful life.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments.

- The District uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease.
- Lease payments included in the measurement of the lease liability are composed of fixed payments, variable payments fixed in substance or that depend on an index or a rate, purchase option price that the District is reasonably certain to exercise, lease incentives receivable from the lessor, and any other payments that are reasonably certain of being required based on an assessment of all relevant factors.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Montgomery County Hospital District

Notes to the Financial Statements

Lessor

The District is a lessor for noncancellable leases of real and personal property. The District recognizes a lease receivable and a deferred inflow of resources in the government-wide and governmental fund financial statements.

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The District uses its estimated incremental borrowing rate as the discount rate for leases.
- The lease term includes the noncancellable period of the lease.
- Lease payments included in the measurement of the lease receivable are composed of fixed payments from the lessee, variable payments from the lessee that are fixed in substance or that depend on an index or a rate, residual value guarantee payments from the lessee that are fixed in substance, and any lease incentives that are payable to the lessee.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

6. Subscription-Based Information Technology Arrangements (SBITAs)

The District has noncancellable contracts with SBITA vendors for the right to use information technology (IT) software, alone or in combination with tangible capital assets (the underlying IT assets). The District recognizes a subscription liability, reported with long-term debt, and a right-to-use subscription asset (an intangible asset), reported with other capital assets, in the government-wide financial statements. The District recognizes subscription liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a SBITA, the District initially measures the subscription liability at the present value of payments expected to be made during the subscription term. Subsequently, the subscription liability is reduced by the principal portion of SBITA payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for SBITA payments made at or before the SBITA commencement date, plus certain initial implementation costs. Subsequently, the subscription asset is amortized on a straight-line basis over the shorter of the subscription term or the useful life of the underlying IT assets.

Montgomery County Hospital District

Notes to the Financial Statements

Key estimates and judgments related to SBITAs include how the District determines (1) the discount rate it uses to discount the expected subscription payments to present value, (2) subscription term, and (3) subscription payments.

- The District uses the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor is not provided, the District generally uses its estimated incremental borrowing rate as the discount rate for SBITAs.
- The subscription term includes the noncancellable period of the SBITA.
- Subscription payments included in the measurement of the subscription liability are composed of fixed payments, variable payments fixed-in-substance or that depend on an index or a rate, termination penalties if the District is reasonably certain to exercise such options, subscription contract incentives receivable from the SBITA vendor, and any other payments that are reasonably certain of being required based on an assessment of all relevant factors.

The District monitors changes in circumstances that would require a remeasurement of its SBITAs and will remeasure the subscription asset and liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

7. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net assets that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District's items that qualify for reporting in this category. The deferred outflow for pensions results from the difference in projected and actual earnings on plan investments and the effects of actuarial differences and changes in assumptions. The plan's investment earnings difference is amortized over 5 years and the actuarial differences and changes in assumptions is amortized over a period equal to the average of the expected remaining service lives of all employees. The District also recognizes a deferred outflow for contributions made to the plan after the plan's measurement date which are recognized in the subsequent year.

In addition to liabilities, the statement of net position and governmental fund balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net assets that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has three items that qualify for reporting in this category in the governmental fund financial statements. The governmental fund reports unavailable revenues from property taxes and long-term receivables. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Additionally, deferred inflows for leases are recognized in both the governmental fund and government-wide financial statements on a straight-line basis over the associated lease term. The District has another deferred inflow which is reported only in the government-wide statement of net position. This item is *deferred inflows of resources for pensions*, which results from differences in expected and actual experience and also includes change in assumptions and projected verses actual earnings in the current fiscal year.

8. Pensions

For purposes of measuring the net pension asset (liability), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the Fiduciary Net Position of the Texas County and District Retirement System (TCDRS) and additions to/deductions from TCERS's Fiduciary Net Position have been determined on the same basis as they are reported by TCERS. For this purpose, plan contributions are recognized in the period that compensation is reported for the employee, which is when contributions are legally due. Benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Montgomery County Hospital District

Notes to the Financial Statements

9. Net Position Policies

Net position of governmental activities and MCPHD is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies net position as follows:

Net investment in capital assets – the component of net position that reports capital assets, net of accumulated depreciation and amortization, and net of related debt, excluding unspent proceeds, that is directly attributable to the acquisition, construction or improvement of these capital assets.

Restricted – the component of net position that is constrained for specific purposes which are externally imposed by providers, such as creditors or amounts restricted due to constitutional provisions or enabling legislation. This classification includes federal and state grants.

Unrestricted – the component of net position that includes the residual difference between assets, deferred outflows of resources, liabilities and deferred inflows of resources that is not classified in the categories mentioned above.

10. Net Position Flow Assumption

Sometimes the District will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied.

It is the District's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

11. Fund Balance Policies

Fund balance of governmental funds is reported in various classifications based on the nature of any limitations requiring the use of resources for specific purposes. The District classifies governmental fund balance as follows:

Nonspendable – Amounts that cannot be spent either because the underlying resources are not in spendable form or because they are legally or contractually required to be maintained intact, e.g., inventory and prepaid items.

Restricted – Amounts that represent resources subject to externally enforceable constraints, e.g., grants and creditors.

Committed – Amounts that can only be used for specific purposes as imposed by the Board of Directors by formal action and can only be removed by the Board of Directors through similar action. These amounts may be used at Board discretion for unanticipated, non-recurring needs, one-time opportunities, or anticipated future obligations. Committed Fund Balances may also include open purchase orders approved by the Board of Directors.

Assigned – Amounts that represent resources set aside by the District for a particular purpose, such as open purchase orders approved by management. The Board of Directors has by resolution authorized the Chief Executive Officer (CEO) or their designee to assign funds. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Unassigned – The difference between total fund balance and the nonspendable, restricted, committed, and assigned components. The unassigned fund balance should be at least three months of regular, on-going operating expenditures.

Montgomery County Hospital District

Notes to the Financial Statements

Fund Balance Flow Assumptions

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

F. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as *program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

2. Property Taxes

Property values are determined by the Montgomery Central Appraisal District as of July 31 of each year. Prior to October 1 of each year, the District sets its tax rate thus creating the tax levy. The taxes are levied and payable October 1 on property values assessed as of January 1. Taxes may be paid without penalty before February 1 of the following year and create a tax lien as of July 1 of each year. The tax assessor/collector for Montgomery County bills and collects the property taxes for the District. Property tax revenues are recognized when levied to the extent that they result in current receivables.

3. Compensated Absences

The District records all vacation, sick leave and holiday benefits as a single benefit called Paid Time Off (PTO). Employees are allowed to carry over the number of hours equal to one year of accrued PTO. Any accrued PTO in excess of the carryover amount will be paid to the employee based on the policies in place at the District.

For the governmental fund, accumulated compensated absences are normally paid from the General Fund and are treated as an expenditure when paid. All compensated absences are accrued when incurred in the government-wide financial statements. A liability for compensated absences is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements.

4. Use of Estimates

The presentation of financial statements, in conformity with generally accepted accounting principles, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

Montgomery County Hospital District

Notes to the Financial Statements

Implementation of New Accounting Standards

GASB Statement No. 99, *Omnibus 2022 (GASB 99)*, enhances comparability in accounting and financial reporting and improves consistency of authoritative literature by addressing 1) practice issues that have been identified during implementation and application of certain GASB statements and 2) accounting and financial reporting for financial guarantees. Certain requirements of GASB 99, including requirements related to financial guarantees and the classification and reporting of derivative instruments, were effective for fiscal years beginning after June 15, 2023, and were implemented in the District's fiscal year 2024 financial statements. There was no impact to the District's financial statements upon implementation.

GASB Statement No. 100, *Accounting Changes and Error Corrections (GASB 100)*, enhances accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The requirements of GASB 100 were effective for reporting periods beginning after June 15, 2023, and were implemented in the District's fiscal year 2024 financial statements. There was no impact to the District's financial statements upon implementation.

Note 2. Stewardship, Compliance, and Accountability

A. Budgetary Data

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to September 1, the CEO submits to the District board a proposed operating budget for the fiscal year commencing the following October 1. The operating budget includes proposed expenditures and the means of financing them.
2. Prior to October 1, the budget is legally enacted through passage of a resolution following the notice and hearing requirements set forth in section 1063.152 of the District's enabling act.
3. The CEO may approve a department's request to transfer an unencumbered balance, or portion thereof within any department; however, the board must approve a transfer of funds between departments.
4. Budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles (GAAP).

B. Encumbrances

Encumbrance accounting is employed in governmental funds. Encumbrances (e.g., purchase orders, contracts) outstanding at year-end are reported as restricted, committed, or assigned fund balances as appropriate. The encumbrances do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

At year end, the District committed a portion of fund balance for outstanding encumbrances of \$5,476,215 and assigned a portion of fund balance for outstanding encumbrances of \$664,125 in the general fund.

Note 3. Deposits and Investments

Primary Government

At September 30, 2024, the carrying amount of the District's deposits (cash in bank, interest-bearing savings accounts, and money market accounts) was \$16,696,295 and the bank's balances totaled to \$17,092,196. At September 30, 2024, all bank balances were covered by federal deposit insurance and pledged collateral held by the financial institution in the District's name.

Montgomery County Hospital District

Notes to the Financial Statements

The District is required by the Government Code Chapter 2256, the Public Funds Investment Act (the Act), to adopt, implement and publicize an investment policy. That policy must address the following areas: (1) safety of principal and liquidity, (2) portfolio diversification, (3) allowable investments, (4) acceptable risk levels, (5) expected rates of return, (6) maximum allowable stated maturity of portfolio investment, (7) maximum average dollar-weighted maturity allowed based on the stated maturity date for the portfolio, (8) investment staff quality and capabilities, and (9) bid solicitation preferences for certificates of deposit.

The Act determines the types of investments which are allowable for the District. These include, with certain restrictions, (1) obligations of the U.S. Treasury, U.S. agencies, and the State of Texas, (2) certificates of deposit, (3) certain municipal securities, (4) securities lending program, (5) repurchase agreements, (6) bankers acceptances, (7) mutual funds, (8) investment pools, (9) guaranteed investment contracts, and (10) commercial paper.

The District's investments are in investment pools and certificates of deposit as presented in the table below. The investment pools and non-negotiable certificates of deposit are not subject to disclosure regarding the fair value hierarchy. The District's investment balances and weighted average maturity of such investments are as follows:

Investment Type	Primary Government	Weighted Average Maturity (Days)
Investments measured at cost		
Certificates of deposit - non-negotiable	\$ 31,003,362	36
Investments measured at amortized cost		
External investment pools		
TexPool	36,359	31
TexSTAR	21,518	26
	<u>\$ 31,061,239</u>	
Total Value	\$ 31,061,239	
Portfolio weighted average maturity		36

Certain investment types are not required to be measured at fair value; these include money market funds, certain investment pools and non-negotiable certificates of deposits, which are measured at amortized cost or cost, and other investment pools which are measured at the net asset value (NAV) determined by the pool, which approximates fair value. These instruments are exempt from categorization within the fair value hierarchy.

Interest rate risk. In accordance with its investment policy, the District manages its exposure to declines in fair values by limiting its investments to instruments with shorter-term maturities. The maximum stated maturity of any individual investment shall be no longer than five years, and the dollar-weighted average maturities of any pooled fund shall be no longer than one year.

Concentration of credit risk. The District's investment policy requires the investment portfolio to be diversified in terms of investment instruments, maturity, and financial institutions to reduce risk of loss from over concentration of assets in specific classes of investments, specific maturities or specific issuers. In accordance with the District's policy, the District may meet its obligation to diversify by placing all or part of its investment portfolio in public fund investment pools, money market mutual funds, and certificates of deposit.

Montgomery County Hospital District

Notes to the Financial Statements

Credit risk. For fiscal year 2024, the District invested in TexPool and TexStar. TexPool is duly chartered by the State Comptroller's Office and administered and managed by Federated Investors, Inc. TexStar is duly chartered by the State of Texas Interlocal Cooperation Act and is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. TexPool and TexStar are rated AAAM by Standard and Poor at September 30, 2024. Non-negotiable certificates of deposit are fully insured and collateralized by their respective financial institutions.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. As of September 30, 2024, District's deposits were not exposed to custodial credit risk because it was insured and collateralized with securities held by the District's agent and in the District's name.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District is not exposed to custodial risk due to the investments are insured or registered, or securities are held by the District or its agent in the District's name.

TexPool

TexPool is duly chartered and overseen by the State Comptroller's Office, administered and managed by Federated Hermes, Inc. State Street Bank serves as the custodial bank. The portfolio consists of U.S. Government securities; collateralized repurchase and reverse repurchase agreements; and AAA rated money market mutual funds.

The investment pool transacts at a net asset value of \$1.00 per share, has a weighted average maturity of 60 days or less and weighted average life of 120 days or less, investments held are highly rated by a nationally recognized statistical rating organization, have no more than 5% of portfolio with one issuer (excluding US government securities), and can meet reasonably foreseeable redemptions. The investment pool has a redemption notice period of one day and no maximum transaction amounts. The investment pools' authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergency that affects the pools' liquidity.

Texas Short Term Asset Reserve Program (TexSTAR)

TexSTAR is duly chartered by the State of Texas Interlocal Cooperation Act, is administered by Hilltop Securities, Inc. and J.P. Morgan Investment Management, Inc. (JPMIM), and managed by JPMIM, who provides custody and investment management.

The primary objectives of TexSTAR are, in order of priority, preservation and protection of principal, maintenance of sufficient liquidity to meet Participants' needs, and yield. The portfolio will maintain a dollar-weighted average maturity that does not exceed 60 days and seeks to maintain a net asset value of \$1.00 per share. TexSTAR may invest in securities including: obligations of the United States or its agencies and instrumentalities, including the Federal Home Loan Banks; other obligations which are unconditionally guaranteed or insured by the U.S.; fully collateralized repurchase agreements with a defined termination date and unconditionally guaranteed or insured by the U.S. or its agencies and instrumentalities; and SEC-registered no-load money-market fund which meet the requirements of the Public Funds Investment Act. The investment pool has a redemption notice period of one day and no maximum transaction amounts. The investment pools' authorities may only impose restrictions on redemptions in the event of a general suspension of trading on major securities market, general banking moratorium or national or state emergency that affects the pools' liquidity.

Montgomery County Hospital District

Notes to the Financial Statements

Discretely Presented Component Unit

As of September 30, 2024, the MCPHD carrying balance of bank deposits was \$2,766,114, and the bank balance was \$2,766,114 and was insured and collateralized by the bank's agent in the District's name.

Note 4. Receivables

Amounts recorded as receivable in the Governmental Activities, as of September 30, 2024, are as follows:

	Receivables	Less Allowance for Uncollectibles	Net Receivables
Receivables:			
Taxes	\$ 1,448,849	\$ (383,277)	\$ 1,065,572
Emergency medical service fees	12,342,690	(3,868,346)	8,474,344
Lease receivable	1,969,965	-	1,969,965
Lease interest receivable	6,864	-	6,864
Other	1,596,664	-	1,596,664
Totals	\$ 17,365,032	\$ (4,251,623)	\$ 13,113,409

Leases Receivable

The District, as the lessor, entered into long-term lease agreements for the right-to-use land, equipment and radio communication towers for periods ranging from 5 to 20 years and at interest rates ranging from 2.605% to 3.000%. The underlying assets associated with these leases are recorded in the District's capital assets. The District has \$1,969,965 of leases receivable and \$1,844,858 of deferred inflows outstanding as of September 30, 2024. Lease revenue of \$404,730 and lease interest of \$75,695 was recognized for the year ended September 30, 2024 associated with these agreements.

Note 5. Property Taxes

The District is authorized to levy a tax on taxable property located within the District in an amount not to exceed the rollback rate for the purpose of paying operating expenses and for debt service. The combined current tax rate for the year ended September 30, 2024 was \$0.0498 per \$100, allocated to the General Fund. Taxes for fiscal year 2024 were levied on property within the District having an assessed valuation of approximately \$93 billion.

Note 6. EMS Revenues

The District's EMS revenues generally related to contracts with patients in which the performance obligation is to provide emergency services to patients. Revenues are recorded during the period in which these performance obligations are satisfied. The performance obligations are generally satisfied over a period of less than a day. The contractual relationships with patients, in most cases, also involve a third-party payer (Medicare, Medicaid and commercial insurance companies) and the transaction prices for the services provided are dependent upon the terms provided by Medicare and Medicaid or negotiated with commercial insurance companies, the third-party payers. The payment received from third-party payers for the services provided to the related patients typically are amounts less than the District's standard charges. Management continually reviews the discount estimation process to consider and incorporate updates to payment rates.

Montgomery County Hospital District

Notes to the Financial Statements

The District's revenues are based upon the estimated amounts expected to be received from patients and third-party payers. For all payers, other than Medicare and Medicaid, the District records implicit price concessions (based primarily on historical collection experience utilizing a portfolio method) to record revenues at the estimated amounts expected to be collected. Net and gross revenues by primary third-party payer and patients for the year ended September 30, 2024 is summarized in the following table:

	<u>2024</u>
Commercial and others	\$ 16,074,904
Medicare	30,610,824
Medicaid	5,900,417
Self pay	<u>12,398,260</u>
Gross revenue by payor	\$ 64,984,405
Contractual allowances	(20,999,802)
Charity care	(12,715,452)
Provision for bad debt	<u>(2,855,921)</u>
EMS revenues, net	<u><u>\$ 28,413,230</u></u>

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretations. As a result, there is at least a reasonable possibility recorded estimates will change by a material amount in the near term.

Note 7. Primary Government and Component Unit Activity

The District has several interlocal agreements with MCPHD. The management agreement stipulates that the District will manage employees that serve MCHPD for which the District is reimbursed for the costs associated with the personnel. The District also pays vendor-related expenses on behalf of the MCPHD and is reimbursed for these costs as incurred. The District performs certain administrative, human resources, accounting, information technology and records management functions for MCPHD and charges a monthly management fee of \$8,333 per month.

The District and MCPHD have also entered into a lease agreement whereby MCPHD leases office space from the District for approximately \$111,581 per year. This agreement is automatically renewed annually unless terminated by either party with proper written notification.

Montgomery County Hospital District
Notes to the Financial Statements

Amounts receivable and payable between the District and its component unit at September 30, 2024 were as follows:

Primary Government/Component Unit	Receivables	Payables
District - General Fund	\$ 113,150	\$ -
Component unit - MCPHD	-	113,150
Totals	\$ 113,150	\$ 113,150

Note 8. Capital Assets

Government capital assets activity for the year ended September 30, 2024 was as follows:

	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
Governmental activities:					
Capital assets, not being depreciated/amortized:					
Land and improvements	\$ 3,438,459	\$ 83,460	\$ -	\$ -	\$ 3,521,919
Construction in progress	1,830,490	5,302,596	(761,249)	-	6,371,837
Total capital assets, not being depreciated/amortized	5,268,949	5,386,056	(761,249)	-	9,893,756
Capital assets, being depreciated/amortized:					
Buildings and site improvements	30,784,602	678,427	279,113	-	31,742,142
Equipment	9,665,387	4,793,457	181,720	(3,703)	14,636,861
Vehicles	10,284,073	1,580,212	300,416	(314,903)	11,849,798
Communication system	9,188,770	-	-	-	9,188,770
Right-to-use lease assets - buildings	1,422,795	266,513	-	(90,041)	1,599,267
Right-to-use lease assets - equipment	1,861,079	839,424	-	(138,754)	2,561,749
Right-to-use lease assets - vehicles	758,620	168,999	-	(82,252)	845,367
Right-to-use assets - IT Subscriptions	413,360	33,927	-	(11,047)	436,240
Total capital assets being depreciated/amortized	64,378,686	8,360,959	761,249	(640,700)	72,860,194
Less accumulated depreciation/amortization for:					
Buildings and site improvements	(10,777,219)	(1,039,886)	-	-	(11,817,105)
Equipment	(8,240,977)	(1,170,815)	-	3,704	(9,408,088)
Vehicles	(8,035,183)	(1,304,907)	-	314,902	(9,025,188)
Communication system	(5,452,609)	(1,053,600)	-	-	(6,506,209)
Right-to-use lease assets - buildings	(200,623)	(118,806)	-	90,040	(229,389)
Right-to-use lease assets - equipment	(872,990)	(474,746)	-	138,753	(1,208,983)
Right-to-use lease assets - vehicles	(197,095)	(222,820)	-	82,255	(337,660)
Right-to-use assets - IT Subscriptions	(104,049)	(120,666)	-	11,046	(213,669)
Total accumulated depreciation/amortization	(33,880,745)	(5,506,246)	-	640,700	(38,746,291)
Total capital assets, being depreciated/amortized, net	30,497,941	2,854,713	761,249	-	34,113,903
Government activities capital assets, net	\$ 35,766,890	\$ 8,240,769	\$ -	\$ -	\$ 44,007,659

Montgomery County Hospital District

Notes to the Financial Statements

Depreciation and amortization expense was charged to functions/programs for the fiscal year 2024 as follows:

Governmental activities:	
Administration	\$ 954,513
Healthcare assistance	1,625
Emergency medical services	1,684,375
Radio, facilities, and information technology	2,865,733
Total	\$ 5,506,246

Montgomery County Public Health District's capital asset activity for the year ended September 30, 2024 was as follows:

	Beginning Balance	Additions	Transfers	Retirements	Ending Balance
MCPHD activities:					
Capital assets, being depreciated:					
Vehicles	\$ 24,278	\$ -	\$ -	\$ -	\$ 24,278
Total capital assets being depreciated	24,278	-	-	-	24,278
Less accumulated depreciation for:					
Vehicles	(24,278)	-	-	-	(24,278)
Total accumulated depreciation	(24,278)	-	-	-	(24,278)
MCPHD activities capital assets, net	\$ -	\$ -	\$ -	\$ -	\$ -

Depreciation expense of \$0 was charged for the fiscal year 2024 to MCPHD.

Note 9. Long-term Liabilities

A. Changes in Long-term Liabilities

Changes in long-term liabilities for the year ended September 30, 2024 are as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due Within One Year
Governmental activities:					
Leases payable	\$ 2,916,942	\$ 1,308,865	\$ (862,813)	\$ 3,362,994	\$ 786,610
Subscription liability	318,684	-	(72,598)	246,086	114,005
Compensated absences	1,652,553	2,189,106	(2,114,950)	1,726,709	1,726,709
Healthcare claims	435,013	6,601,599	(6,519,239)	517,373	517,373
Governmental activities long-term liabilities	\$ 5,323,192	\$ 10,099,570	\$ (9,569,600)	\$ 5,853,162	\$ 3,144,697
Component unit activities:					
Healthcare claims	\$ 18,329	\$ 230,682	\$ (230,702)	\$ 18,309	\$ 18,309
Component unit activities long-term liabilities	\$ 18,329	\$ 230,682	\$ (230,702)	\$ 18,309	\$ 18,309

For governmental activities, leases payable, subscription liability, compensated absences and healthcare claims are liquidated by the General Fund.

Montgomery County Hospital District

Notes to the Financial Statements

B. Leases Payable

The District has entered into multiple lease agreements as lessee. The leases allow the right-to-use buildings, equipment and vehicles over the term of the lease. The District is required to make monthly, quarterly, or annual payments at its incremental borrowing rate or the interest rate stated or implied within the leases. The lease rates, terms and ending lease liability are as follows:

Description	Interest Rate(s)	Lease Term in Years	Ending Balance
Defibrillators / monitors	3.000-8.250%	5.0	\$ 1,186,734
Building leases	2.605-6.500%	5.0-20.0	1,439,293
Vehicle leases	2.605-7.250%	3.0-5.0	538,139
Other leases	2.605-3.000%	3.0	198,828
Totals			\$ 3,362,994

The future debt service requirements for leases as of September 30, 2024 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2025	\$ 786,610	\$ 155,023	\$ 941,633
2026	801,653	116,268	917,921
2027	384,990	78,672	463,662
2028	325,814	56,558	382,372
2029	97,731	37,948	135,679
2030-2034	392,511	147,289	539,800
2035-2039	406,614	75,285	481,899
2040-2044	167,071	12,018	179,089
Totals	\$ 3,362,994	\$ 679,061	\$ 4,042,055

The value of the right-to-use assets as of the end of the current fiscal year was \$5,006,383 and had accumulated amortization of \$1,766,881.

C. Subscription Liability

The District has entered into multiple subscription liability agreements. The subscriptions allow the right-to-use assets to software over the term of the subscription. The District is required to make monthly, quarterly, or annual payments at its incremental borrowing rate or the interest rate stated or implied within the subscription. The rates, terms and ending subscription liability are as follows:

Description	Interest Rate(s)	Lease Term in Years	Ending Balance
Software	6.50%	2.0	\$ 246,086

Montgomery County Hospital District

Notes to the Financial Statements

The future debt service requirements for subscriptions as of September 30, 2024 are noted below:

Year Ended September 30,	Governmental Activities		
	Principal	Interest	Total
2025	\$ 114,005	\$ 12,011	\$ 126,016
2026	121,590	4,426	126,016
2027	10,491	11	10,502
Totals	\$ 246,086	\$ 16,448	\$ 262,534

The value of the right-to-use assets as of the end of the current fiscal year was \$436,240 and had accumulated amortization of \$213,669.

Note 10. Pension Plan

A. Plan Description

The District's nontraditional defined benefit pension plan, Texas County and District Retirement System (TCDRS), provides pensions for all of its full-time employees. The TCDRS Board of Trustees is responsible for the administration of the statewide agent multiple-employer public employee retirement system consisting of over 868 participating counties and districts throughout Texas. TCDRS in the aggregate issues an annual comprehensive financial report (ACFR) on a calendar year basis. The most recent ACFR for TCDRS can be found at the following link: www.tcdrs.org.

B. Benefits Provided

TCDRS provides retirement, disability, and death benefits. The plan provisions are adopted by the governing body of the District within the options available in the Texas state statutes governing TCDRS (TCDRS Act). Members can retire with five or more years of service at age 60 and above, with 30 years of service regardless of age, or when the sum of their age and years of service equals 75 or more. Members are vested after five years of service but must leave their accumulated contributions in the plan to receive any employer-financed benefit. Members who withdraw their personal contributions in a lump sum are not entitled to any amounts contributed by the District.

Benefit amounts are determined by the sum of the employee's contribution to the plan, with interest, and employer-financed monetary credits. The level of these monetary credits is adopted by the Board of Directors of the District within the actuarial constraints imposed by the TCDRS Act so that the resulting benefits can be expected to be adequately financed by the employer's commitment to contribute. At retirement, death, or disability, the benefit is calculated by converting the sum of the employee's accumulated deposits and the employer-financed monetary credits to a monthly annuity using annuity purchase rates prescribed by the TCDRS Act.

The Plan is open to new entrants.

Montgomery County Hospital District

Notes to the Financial Statements

C. Employees Covered by Benefit Terms

At the December 31, 2023 valuation and measurement date, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	36
Inactive employees entitled to but not yet receiving benefits	321
Active employees	<u>438</u>
Total	<u><u>795</u></u>

D. Contributions

The District has elected the annually determined contribution rate (Variable Rate) plan provisions of the TCDRS Act. The plan is funded by monthly contributions from both employee members and the employer based on the covered payroll of the employee members. Under the TCDRS Act, the contribution rate of the employer is actuarially determined annually. The contribution rates for the District is 9.50% in calendar years 2023 and 2024. The District's contributions to TCDRS for the fiscal year ended September 30, 2024 were \$3,451,015.

The deposit rate payable by the employee member was 7.00% as adopted by the Board of Directors. The employee deposit rate and the employer contribution rate may be changed by the Board of Directors within the options available in the TCDRS Act.

E. Actuarial Assumptions

The total pension liability/asset in the December 31, 2023 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Payroll growth	2.50%
Real rate of return	5.00%
Long-term investment return	7.50%

Montgomery County Hospital District

Notes to the Financial Statements

The actuarial assumptions that determined the total pension liability/asset as of December 31, 2023, were based on the results of an actuarial experience study for the period January 1, 2017 through December 31, 2020, except where required to be different by GASB 68, and adopted by the TCDRS Board of Trustees in March of 2021. In addition, mortality rates were based on the following mortality tables:

Depositing Members	135% of Pub-2010 General Employees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Employees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Service retirees, beneficiaries and Non-depositing Members	135% of Pub-2010 General Retirees Amount-Weighted Mortality Table for males and 120% Pub-2010 General Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Disabled retirees	160% of Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for males and 125% Pub-2010 General Disabled Retirees Amount-Weighted Mortality Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.

The long-term expected rate of return on TCDRS assets is determined by adding expected inflation to expected long-term real returns, and reflecting expected volatility and correlation. The capital market assumptions and information shown are based on January 2024 information for a 10 year time horizon.

The valuation assumption for long-term expected return is re-assessed at a minimum of every four years, and is set based on a long-term time horizon, the most recent analysis was performed for the January 1, 2017 through December 31, 2020. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Geometric Real Rate of Return
U.S. equities	11.50 %	4.75%
Global equities	2.50	4.75%
International equities - developed markets	5.00	4.75%
International equities - emerging markets	6.00	4.75%
Investment - grade bonds	3.00	2.35%
Strategic credit	9.00	3.65%
Direct lending	16.00	7.25%
Distressed debt	4.00	6.90%
REIT equities	2.00	4.10%
Master limited partnerships	2.00	5.20%
Private real estate partnerships	6.00	5.70%
Private equity	25.00	7.75%
Hedge funds	6.00	3.25%
Cash equivalents	2.00	0.60%
Total	100.00 %	

Montgomery County Hospital District

Notes to the Financial Statements

Discount Rate

The discount rate used to measure the total pension liability was 7.60%. The discount rate was determined using an alternative method to determine the sufficiency of the fiduciary net position in all future years. The alternative method reflects the funding requirements under the funding policy and the legal requirements under the TCDRS Act. TCDRS has a funding policy where the Unfunded Actuarial Accrued Liability (UAAL) shall be amortized as a level percent of pay over 20-year closed layered periods. The employer is legally required to make the contribution specified in the funding policy. The employer's assets are projected to exceed its accrued liabilities in 20 years or less. When this point is reached, the employer is still required to contribute at least the normal cost. Any increased cost due to the adoption of a COLA is required to be funded over a period of 15 years, if applicable.

Based on the above assumptions, the projected fiduciary net position is determined to be sufficient compared to projected benefit payments. Based on the expected levels of cash flows and investment returns to the system, the fiduciary net position as a percentage of total pension liability is projected to increase from its current level in future years.

Since the projected fiduciary net position is projected to be sufficient to pay projected benefit payments in all future years, the discount rate for purposes of calculating the total pension liability and net pension liability of the employer is equal to the long-term assumed rate of return on investments. This long-term assumed rate of return should be net of investment expenses, but gross of administrative expenses for GASB 68 purposes. Therefore, a discount rate of 7.60% has been used. This rate reflects the long-term assumed rate of return on assets for funding purposes of 7.50%, net of all expenses, increased by 0.10% to be gross of administrative expenses.

F. Plan Fiduciary Net Position

Detailed Information about the pension plan's fiduciary net position is available in the separately issued TCDRS financial report.

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability/(asset) (a) - (b)
Balance at December 31, 2022	\$ 66,551,346	\$ 68,475,669	\$ (1,924,323)
Changes for the year			
Service cost	4,240,916	-	4,240,916
Interest on total pension liability	5,346,594	-	5,346,594
Effect of economic demographic gains or losses	922,927	-	922,927
Refunds of contributions	(507,149)	(507,149)	-
Benefit payments	(394,031)	(394,031)	-
Administrative expense	-	(42,295)	42,295
Member contributions	-	2,388,894	(2,388,894)
Net investment income	-	7,572,350	(7,572,350)
Employer contributions	-	3,242,058	(3,242,058)
Other changes	-	264,244	(264,244)
Net changes	9,609,257	12,524,071	(2,914,814)
Balance at December 31, 2023	\$ 76,160,603	\$ 80,999,740	\$ (4,839,137)

Montgomery County Hospital District

Notes to the Financial Statements

Sensitivity Analysis

The following presents the net pension liability (asset) of the District, calculated using the discount rate of 7.60%, as well as what the District's net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.60%) or 1-percentage-point higher (8.60%) than the current rate.

	1% Decrease (6.60%)	Current Discount Rate (7.60%)	1% Increase (8.60%)
District's net pension liability / (asset)	\$ 12,600,686	\$ (4,839,137)	\$ (18,423,656)

G. Pension Expense/Revenue and Deferred Outflows of Resources Related to Pensions

For the fiscal year ended September 30, 2024, the District recognized pension expense of \$1,733,408.

At September 30, 2024, the District reported deferred inflows and outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 1,296,635	\$ 236,246
Change in assumptions	2,549,690	10,335
Net difference between projected and actual earnings on pension plan investments	881,990	-
Contributions made subsequent to the measurement date	2,661,703	-
Totals	\$ 7,390,018	\$ 246,581

The \$2,661,703 reported as deferred outflows of resources related to the District's pension contributions made subsequent to the measurement date will be recognized as pension expense in the fiscal year ending September 30, 2025. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year ended September 30,	
2025	\$ 734,546
2026	872,753
2027	2,375,195
2028	345,418
2029	153,822
Total	\$ 4,481,734

Montgomery County Hospital District

Notes to the Financial Statements

Note 11. Summary Disclosure of Significant Contingencies

Risk Management

The District is exposed to various risks of loss related to torts; theft, damage and destruction of assets; errors and omissions; injuries to employees; life and health of employees; and natural disasters. The District purchases commercial insurance for property damage and auto, subject to various policy limits and deductibles. The District also purchases commercial insurance for general liability claims with coverage up to \$1 million per occurrence and \$3 million aggregate subject to various deductibles per occurrence.

The District purchases commercial insurance for workers' compensation benefits with a \$1,000,000 occurrence and per employee policy limit. For the last three years, settled claims have not exceeded commercial insurance coverage, nor has there been any reduction in insurance coverage.

Health Insurance

During 2024, employees of the District and MCPHD were covered by a partially self-insured health insurance plan. The District and MCPHD paid administrative fees and the cost of healthcare claims. Participating employees authorized payroll deductions to partially offset the costs paid by the District and MCPHD. All contributions were paid to a third party administrator acting on behalf of the District and MCPHD. The contract between the District and MCPHD and the third party administrator is renewable annually.

The District and MCPHD was protected against catastrophic individual and aggregate loss by stop-loss coverage up to \$125,000 per individual and \$7,417,441 in aggregate through a commercial insurer licensed to do business in Texas in accordance with the Texas Insurance Code. Estimates of claims payable and of claims incurred but not reported at September 30, 2024 and 2023, are reflected as accrued healthcare claims. Because actual claims liabilities depend on such complex factors as inflation, changes in legal requirements and damage awards, the process used in computing claims liability is an estimate.

Changes in balances of healthcare claims are as follows:

	Primary Government		Discretely Presented Component Unit	
	2024	2023	2024	2023
Healthcare claims, beginning of year	\$ 435,013	\$ 241,620	\$ 18,329	\$ 12,270
Incurred claims	6,601,599	5,976,233	230,682	249,712
Claim payments	(6,519,239)	(5,782,840)	(230,702)	(243,653)
Healthcare claims, end of year	\$ 517,373	\$ 435,013	\$ 18,309	\$ 18,329

Contingencies

The District and MCPHD participate in a number of federal and state financial assistance programs. These programs are subject to financial and compliance audits by the grantor agencies. These audits could result in questioned costs or refunds to be paid back to the granting agencies.

Montgomery County Hospital District

Notes to the Financial Statements

Note 12. Healthcare Assistance Program

The healthcare assistance program was established by the District to provide health care services to the indigent residents of Montgomery County. The District entered into contracts with various healthcare providers to provide healthcare services to Montgomery County indigents. Qualifications for the program are based on income level, citizenship, county residency, medical need and financial resources. In conjunction with the sale of the Medical Center Hospital in Conroe (now HCA Houston Healthcare Conroe) to Health Trust on May 26, 1993, the District entered into an Indigent Care Agreement with Health Trust and its successors. The terms of the Indigent Care Agreement ended on May 31, 2008 and was not renewed.

As of June 1, 2008, the District funds a voluntary estimate of medical care expenses for qualified indigents to those providers that previously participated in the Indigent Care Agreement. In addition, MCHD has assembled a network of providers, including specialists, to provide care for qualified indigents. Combined expense of the two programs was \$4,354,012, for the year ended September 30, 2024.

Note 13. Recent Accounting Pronouncements

GASB Statement No. 101, *Compensated Absences* (GASB 101), improves the information needs of financial statements users by updating the recognition and measurement guidance for compensated absences under a unified model and amending certain previously required disclosures. The requirements of this statement are effective for reporting periods beginning after December 15, 2023, with earlier application encouraged. GASB 101 will be implemented in the District's fiscal year 2025 financial statements and the impact has not yet been determined.

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Required Supplementary Information (Unaudited)

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Montgomery County Hospital District
Schedule of Revenues, Expenditures and Changes
in Fund Balance – Budget to Actual – General Fund
Year Ended September 30, 2024

	Budgeted Amounts		Actual	Variance
	Original	Final		Final Budget - Positive (Negative)
REVENUES				
Property taxes	\$ 46,212,533	\$ 46,212,533	\$ 46,448,969	\$ 236,436
Charges for services, net	26,022,700	26,234,281	29,638,005	3,403,724
Intergovernmental	1,800,000	1,800,000	2,001,946	201,946
Investment earnings	2,212,004	2,212,004	3,130,933	918,929
Miscellaneous	168,537	218,537	406,679	188,142
Total revenues	76,415,774	76,677,355	81,626,532	4,949,177
EXPENDITURES				
Current:				
Administration	12,036,504	11,953,687	11,387,261	566,426
Healthcare assistance	6,645,682	6,645,174	5,523,383	1,121,791
Emergency medical services	43,734,543	43,722,589	45,077,128	(1,354,539)
Radio, facilities, and information technology	6,941,800	6,515,631	6,292,296	223,335
Public health and emergency preparedness	240,260	240,228	169,975	70,253
Debt service:				
Principal retirement	524,666	583,106	935,411	(352,305)
Interest and fiscal charges	85,697	129,628	130,607	(979)
Capital outlay	11,858,925	13,753,594	13,747,015	6,579
Total expenditures	82,068,077	83,543,637	83,263,076	280,561
Excess (deficiency) of revenues over (under) expenditures	(5,652,303)	(6,866,282)	(1,636,544)	5,229,738
OTHER FINANCING SOURCES				
Leases	786,537	752,853	1,308,865	556,012
Proceeds from sale of capital assets	479,100	479,100	825,605	346,505
Total other financing sources	1,265,637	1,231,953	2,134,470	902,517
Net change in fund balance	(4,386,666)	(5,634,329)	497,926	6,132,255
Fund balance - beginning	55,795,219	55,795,219	55,795,219	-
FUND BALANCE - ENDING	\$ 51,408,553	\$ 50,160,890	\$ 56,293,145	\$ 6,132,255

The Notes to Required Supplementary Information are an integral part of this schedule.

Montgomery County Hospital District

Schedule of Changes in Net Pension Liability (Asset) and Related Ratios For the Last Ten Fiscal Years*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>
TOTAL PENSION LIABILITY				
Service cost	\$ 4,240,916	\$ 4,138,067	\$ 4,289,710	\$ 3,503,081
Interest	5,346,594	4,742,504	4,145,378	3,405,061
Effect of plan changes	-	-	-	-
Effect of economic/demographic (gains) or losses	922,927	(168,015)	(224,297)	653,416
Effect of assumptions changes or inputs	-	-	502,438	4,596,949
Refund of contributions	(507,149)	(523,325)	(368,100)	(139,425)
Benefit payments	(394,031)	(310,420)	(212,128)	(162,077)
	<hr/>	<hr/>	<hr/>	<hr/>
Net change in total pension liability	9,609,257	7,878,811	8,133,001	11,857,005
Total pension liability - beginning	66,551,346	58,672,535	50,539,534	38,682,529
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PENSION LIABILITY - ENDING (a)	\$ 76,160,603	\$ 66,551,346	\$ 58,672,535	\$ 50,539,534
	<hr/>	<hr/>	<hr/>	<hr/>
PLAN FIDUCIARY NET POSITION				
Contributions - district	\$ 3,242,058	\$ 5,382,338	\$ 1,990,861	\$ 1,882,768
Contributions - employee	2,388,894	2,123,827	2,130,891	2,015,194
Net investment income (loss)	7,572,350	(4,393,663)	11,431,586	4,362,576
Benefit payments	(394,031)	(310,420)	(212,128)	(162,077)
Refund of contributions	(507,149)	(523,325)	(368,100)	(139,425)
Administrative expense	(42,295)	(40,128)	(35,297)	(36,726)
Other	264,246	993,942	114,156	110,601
	<hr/>	<hr/>	<hr/>	<hr/>
Net change in plan fiduciary net position	12,524,073	3,232,571	15,051,969	8,032,911
Plan fiduciary net position - beginning	68,475,667	65,243,096	50,191,127	42,158,216
	<hr/>	<hr/>	<hr/>	<hr/>
PLAN FIDUCIARY NET POSITION - ENDING (b)	\$ 80,999,740	\$ 68,475,667	\$ 65,243,096	\$ 50,191,127
	<hr/>	<hr/>	<hr/>	<hr/>
NET PENSION LIABILITY (ASSET) - ENDING (a) - (b)	\$ (4,839,137)	\$ (1,924,321)	\$ (6,570,561)	\$ 348,407
	<hr/>	<hr/>	<hr/>	<hr/>
Plan fiduciary net position as a percentage of total pension liability	106.35%	102.89%	111.20%	99.31%
Covered payroll	34,127,050	30,340,383	30,441,296	28,788,492
Net pension liability (asset) as a percentage of covered payroll	-14.18%	-6.34%	-21.58%	1.21%

*GASB Statement No. 68 requires that the information on this schedule correspond with the plan's measurement date, December 31.

2020	2019	2018	2017	2016	2015
\$ 3,186,898	\$ 2,985,032	\$ 2,789,010	\$ 2,759,688	\$ 2,241,909	\$ 1,935,546
2,878,563	2,458,698	2,068,859	1,662,372	1,439,974	1,105,667
-	-	-	-	(124,742)	473,611
448,789	(48,347)	260,230	(510,769)	(1,013,480)	827,063
-	-	(82,680)	-	176,666	-
(226,101)	(398,177)	(333,377)	(260,640)	(103,230)	(186,867)
(132,193)	(68,884)	(38,637)	(26,925)	(18,562)	(6,153)
6,155,956	4,928,322	4,663,405	3,623,726	2,598,535	4,148,867
32,526,573	27,598,251	22,934,846	19,311,120	16,712,585	12,563,718
<u>\$ 38,682,529</u>	<u>\$ 32,526,573</u>	<u>\$ 27,598,251</u>	<u>\$ 22,934,846</u>	<u>\$ 19,311,120</u>	<u>\$ 16,712,585</u>
\$ 1,878,689	\$ 1,631,063	\$ 1,479,097	\$ 4,539,035	\$ 1,406,230	\$ 1,093,580
1,851,878	1,679,036	1,524,842	1,385,264	1,333,823	1,190,523
5,455,456	(543,548)	3,633,221	1,300,958	(197,756)	822,292
(132,193)	(68,884)	(38,637)	(26,925)	(18,562)	(6,153)
(226,101)	(398,177)	(333,377)	(260,640)	(103,230)	(186,867)
(32,126)	(26,700)	(20,537)	(14,145)	(11,770)	(10,485)
121,329	87,804	35,077	297,659	270	1,284
8,916,932	2,360,594	6,279,686	7,221,206	2,409,005	2,904,174
33,241,284	30,880,690	24,601,004	17,379,798	14,970,793	12,066,619
<u>\$ 42,158,216</u>	<u>\$ 33,241,284</u>	<u>\$ 30,880,690</u>	<u>\$ 24,601,004</u>	<u>\$ 17,379,798</u>	<u>\$ 14,970,793</u>
<u>\$ (3,475,687)</u>	<u>\$ (714,711)</u>	<u>\$ (3,282,439)</u>	<u>\$ (1,666,158)</u>	<u>\$ 1,931,322</u>	<u>\$ 1,741,792</u>
108.99%	102.20%	111.89%	107.26%	90.00%	89.58%
26,455,402	23,986,225	21,783,458	19,775,929	19,054,613	17,006,833
-13.14%	-2.98%	-15.07%	-8.43%	10.14%	10.24%

Montgomery County Hospital District
 Schedule of District Contributions to Texas County
 and District Retirement System (TCDRS)
 For the Last Ten Fiscal Years*

	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>
Actuarially determined contribution	\$ 3,451,015	\$ 3,148,150	\$ 2,747,552	\$ 1,968,671
Contributions in relation to the actuarially determined contributions	<u>(3,451,015)</u>	<u>(3,148,150)</u>	<u>(5,247,552)</u>	<u>(1,968,671)</u>
CONTRIBUTION DEFICIENCY (EXCESS)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (2,500,000)</u>	<u>\$ -</u>
Covered payroll	\$ 36,326,468	\$ 33,138,421	\$ 31,575,218	\$ 30,101,998
Contributions as a percentage of covered payroll	9.50%	9.50%	16.62%	6.54%

* GASB Statement No. 68 requires that the information on this schedule correspond with the District's fiscal year end, September 30.

Exhibit E.2

2020	2019	2018	2017	2016	2015
\$ 1,848,678	\$ 1,680,793	\$ 1,558,054	\$ 1,552,855	\$ 1,611,799	\$ 1,306,500
(1,848,678)	(1,855,754)	(1,558,054)	(4,385,991)	(1,611,799)	(1,306,500)
<u>\$ -</u>	<u>\$ (174,961)</u>	<u>\$ -</u>	<u>\$ (2,833,136)</u>	<u>\$ -</u>	<u>\$ -</u>
\$ 28,384,921	\$ 25,719,067	\$ 22,920,977	\$ 21,414,773	\$ 19,339,917	\$ 18,236,372
6.51%	7.22%	6.80%	20.48%	8.33%	7.16%

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Montgomery County Hospital District
 Notes to the Required Supplementary Information

Note 1. Budget

A. Budgetary Information

The District is required to present an annual budget for approval by the board in accordance with Texas Special District Local Laws Code Chapter 1063. The District shall hold a public hearing on the proposed annual budget prior to adoption. The budget is prepared in accordance with Generally Accepted Accounting Principles (GAAP), and any budget amendment must be approved by the Board.

Encumbrance accounting is utilized in all governmental fund types. Any encumbered appropriation lapse at year-end must be reappropriated in the following year. Encumbrances for materials, other goods and purchased services are documented by purchase orders or contracts. Encumbrances outstanding at year-end do not constitute expenditures or liabilities under GAAP. The District honors these commitments and records GAAP expenditures in the subsequent year as the transactions are completed.

B. Budget to Actual Expenditures

For the fiscal year ended September 30, 2024 expenditures exceeded appropriations in the following funds due to unexpected emergency costs and increases in payroll and benefit costs:

	Final Budget	Actual Expenditures	Excess
General Fund:			
Emergency medical services	\$ 43,722,589	\$ 45,077,128	\$ (1,354,539)
Principal retirement	583,106	935,411	(352,305)
Interest and fiscal charges	129,628	130,607	(979)

Montgomery County Hospital District
 Notes to the Required Supplementary Information

Note 2. Pension

Valuation Date - Actuarially determined contribution rates are calculated on a calendar year basis as of December 31, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contributions rates:

Actuarial cost method	Entry Age (level percentage of pay)
Amortization method	Level percentage of payroll, closed
Remaining amortization period	3.9 years (based on contribution rate calculated in 12/31/2023 valuation)
Asset valuation method	5 year smoothed market
Inflation	2.50%
Salary increases	Varies by age and service. 4.7% average over career including inflation.
Investment rate of return	7.50%, net of administrative and investment expenses, including inflation.
Retirement Age	Members who are eligible for service retirement are assumed to commence receiving benefit payments based on age. The average age at service retirement for recent retirees is 61.
Mortality	135% of the Pub-2010 General Retirees Table for males and 120% of the Pub-2010 General Retirees Table for females, both projected with 100% of the MP-2021 Ultimate scale after 2010.
Changes in Assumptions and Methods Reflected in the Schedule of Employer Contributions	2015: New inflation, mortality and other assumptions were reflected. 2017: New mortality assumptions were reflected. 2019: New inflation, mortality and other assumptions were reflected. 2022: New investment return and inflation assumptions were reflected
Changes in Plan Provisions Reflected in the Schedule of Employer Contributions	2015: Employer contributions reflected that the current services matching rate was increased to 175% for future benefits. 2016: Employer contributions reflected that the current services matching rate was increased to 200%. 2017: New Annuity Purchase Rates were reflected for benefits earned after 2017. 2018-2023: No changes in plan provisions were reflected in the Schedule.

Montgomery County Hospital District

Single Audit Report

For the Year Ended September 30, 2024

Montgomery County Hospital District
Single Audit Report
For the Year Ended September 30, 2024
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**Independent Auditor's Report on Internal Control over Financial
Reporting and on Compliance and Other Matters Based on an
Audit of Financial Statements Performed in Accordance
with Government Auditing Standards**

The Board of Directors of
Montgomery County Hospital District

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit and the major fund of Montgomery County Hospital District (the District) as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March X, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The Board of Directors of
Montgomery County Hospital District

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

[NAME OF FIRM]

The Woodlands, Texas
March X, 2025

**Independent Auditor's Report on Compliance for Each Major Federal Program;
Report on Internal Control over Compliance and Report on Schedule of Expenditures of Federal Awards
Required by the Uniform Guidance**

The Board of Directors of
Montgomery County Hospital District

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Montgomery County Hospital District's (the District) compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal program for the fiscal year ended September 30, 2024. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended September 30, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal programs.

The Board of Directors of
Montgomery County Hospital District

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

The Board of Directors of
Montgomery County Hospital District

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the discretely presented component unit, and the major fund of the District as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the District's basic financial statements. We issued our report thereon dated March X, 2025, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

[NAME OF FIRM]

The Woodlands, Texas
March X, 2025

Montgomery County Hospital District
 Schedule of Expenditures of Federal Awards
 Montgomery County Public Health District
 Discretely Presented Component Unit
 For the Year Ended September 30, 2024

Federal Grantor/Pass-Through Grantor Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Federal Expenditures
U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Passed Through Texas Department of State Health Services:			
Public Health Emergency Preparedness (PHEP)	93.069	HHS001311200041	\$ 230,470
Public Health Emergency Preparedness (PHEP)	93.069	HHS001439500027	66,556
Public Health Emergency Preparedness (PHEP) Cities Readiness Initiative	93.069	HHS001311300018	91,469
Public Health Emergency Preparedness (PHEP) Cities Readiness Initiative	93.069	HHS001439300014	<u>28,288</u>
Total Assistance Listing Number 93.069			416,783
COVID-19 Epidemiology and Laboratory Capacity for Infectious Diseases (ELC)	93.323	HHS000812700027 Amendment 1	95,599
COVID-19 Public Health Crisis Response	93.354	HHS001075600002	267,921
Activities to Support State, Tribal, Local and Territorial (STLT) Health Department Response to Public Health or Healthcare Crises	93.391	HHS001057600034	118,140
Public Health Infrastructure Grant	93.967	HHS001312900001	88,263
Preventive Health and Health Services Block Grant (2022)	93.991	HHS001324900038	<u>43,672</u>
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			1,030,378
U.S. DEPARTMENT OF HOMELAND SECURITY			
Passed Through Texas Office of the Governor			
Urban Area Security Initiative Program (MRC UASI 2022)	97.067	2976108	23,867
Urban Area Security Initiative Program (MRC UASI 2022)	97.067	2986408	<u>53</u>
Total Assistance Listing Number 97.067			<u>23,920</u>
TOTAL U.S. DEPARTMENT OF HOMELAND SECURITY			<u>23,920</u>
TOTAL EXPENDITURES OF FEDERAL AWARDS			<u>\$ 1,054,298</u>

The Notes to Schedule of Expenditures of Federal Awards are an integral part of this schedule.

Montgomery County Hospital District

Notes to Schedule of Expenditures of Federal Awards

Note 1. General

The accompanying schedule of expenditures of federal awards presents the activity of all applicable federal awards of the Montgomery County Hospital District (the District) and its discretely presented component unit. The District's reporting entity is defined in Note 1 to the District's basic financial statements. Federal awards received directly from federal agencies as well as federal awards passed through other government agencies are included in this schedule. The information on this schedule is prepared in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

Note 2. Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The governmental fund types are accounted for using a current financial resources measurement focus. All federal grant funds were accounted for in a special revenue fund, a component of the governmental fund type or general fund. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e. revenues and other financing resources) and decreases (i.e. expenditures and other financing uses) in fund balance.

The modified accrual basis of accounting is used for the governmental fund types. This basis of accounting recognizes revenues in the accounting period in which they become susceptible to accrual (i.e. both measurable and available); and, expenditures in the accounting period in which the fund liability is incurred, if measurable. Federal grant funds are considered to be earned to the extent of expenditures made under the provisions of the grant, and accordingly when such funds are received, they are recorded as unearned revenues until earned.

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 3. Availability of Federal Grant Funds

The period of availability for federal grant funds for the purpose of liquidation of outstanding obligations made on or before the ending date of the federal project period extended 90 days beyond the federal project period ending date, in accordance with provisions of the *OMB Compliance Supplement*.

Note 4. Relationship to Federal Financial Reports

Grant expenditure reports as of September 30, 2024, which have been submitted to grantor agencies will, in some cases, differ slightly from amounts disclosed herein. The reports prepared for grantor agencies are typically prepared at a later date and often reflect refined estimates of year-end accruals. The reports will agree at termination of the grant as the discrepancies noted are timing differences.

Montgomery County Hospital District
Schedule of Findings and Questioned Costs
For the Year Ended September 30, 2024

Section 1. Summary of Auditor's Results

Financial Statements

- | | |
|--|---------------|
| 1. Type of auditors' report issued | Unmodified |
| 2. Internal control over financial reporting: | |
| a. Material weakness(es) identified? | No |
| b. Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| 3. Noncompliance material to financial statements noted? | No |

Federal Awards

- | | |
|---|--|
| 4. Internal control over major programs: | |
| a. Material weakness(es) identified? | No |
| b. Significant deficiency(ies) identified that are not considered to be material weaknesses? | None reported |
| 5. Type of auditors' report issued on compliance with major programs | Unmodified |
| 6. Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance §200.516(a)? | No |
| 7. Identification of Major Federal Programs | Public Health Emergency Preparedness (PHEP)
and Cities Readiness Initiative
93.069 |
| 8. Dollar threshold used to distinguish between Type A and Type B federal programs | \$750,000 |
| 9. Auditee qualified as a low-risk auditee? | Yes |

Section 2. Financial Statement Findings

None reported

Section 3. Federal Award Findings and Questioned Costs

None reported

Montgomery County Hospital District
Summary Schedule of Prior Audit Findings
For the Year Ended September 30, 2024

Prior Year Findings

None reported

Agenda Item # 8



We Make a Difference!

To: Board of Directors
From: Brett Allen, CFO
Date: March 25, 2025
Re: **Renewal of District Insurance Portfolio**

Present, consider and act on the renewal of the District insurance portfolio. (Mr. Shirley, Treasurer – MCHD Board)

The total quote for all lines of insurance is \$1,662,931, which is \$364,472 or 28% more than last year's quote.

Montgomery County Hospital District			
Actual Budget			
for Insurance Portfolio			
April 2025 - September 2025			
Policy	Actual Budget	Pro Rata Quote	Over / (Under) Budget
Property, General Liability, Portable Equipment	342,177	317,216	(24,961)
Commercial Auto	348,019	311,792	(36,227)
Crime	4,204	3,994	(210)
Cyber	45,529	45,324	(205)
D&O	48,195	45,513	(2,682)
Workers' Compensation	249,162	416,400	167,238
Total	<u>1,037,286</u>	<u>1,140,239</u>	<u>102,953</u>

Yes No N/A

- Budgeted item
- Within budget
- Renewal contract
- Special request



**MONTGOMERY COUNTY HOSPITAL DISTRICT 2025 Insurance (April 17, 2025-2026
Period)
March 20, 2025**



Coverage	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
Property & Equipment: <i>Insurance Carrier: VFIS</i> Refer to Statement of Property Values Business Interruption - 24 Hours Includes Mechanical Breakdown Various Deductibles Apply (\$5K AOP / \$1K Flood) Terrorism (TRIA) Included	\$ 229,625 TIV = \$55,174,660	\$ 238,535 TIV = \$57,357,783	\$ 248,457 TIV = \$59,742,753	\$ 257,345 TIV = \$61,721,659	\$ 303,659 TIV = \$66,836,749	18%
General Liability (Professional) \$3MM Agg / \$1MM Occ / \$3MM Prods CompOps Agg Includes Professional Health Care Liability Includes Medical Director Acting in Course/Scope Includes Emergency Operations, Medical Incidents & Dispatch <i>Insurance Carrier: VFIS</i>	\$ 86,365 \$100K Deductible	\$ 89,738 \$100K Deductible	\$ 127,638 \$100K Deductible	\$ 135,439 \$100K Deductible	\$ 156,762 \$100K Deductible	16%
Automobile: \$1MM Limit of Liability \$1,000 Deductible - Physical Damage <i>Insurance Carrier: VFIS</i>	\$ 211,664 82 Power / 11 Trailers	\$ 249,375 82 Power / 8 Trailers	\$ 320,829 91 Power Units / 12 Trailers	\$ 354,524 109 Power Units / 11 Trlrs	\$ 467,687 122 Power Units / 12 Trlrs	32%
Workers' Compensation Remuneration Texas Mutual Dividend Program Texas Mutual In-Network Program <i>Insurance Carrier: Texas Mutual</i>	\$ 387,139 \$ 27,397,952 Dividend: \$156,476.06 Exp Mod: 1.16	\$ 384,759 \$ 27,397,952 Dividend: \$92,232.59 Exp Mod: 1.10	\$ 383,990 \$ 28,033,551 Dividend: \$66,637.45 Exp Mod: 1.24	\$ 441,004 \$ 30,884,205 Dividend: \$22,287.16 Exp Mod: 1.37	\$ 624,595 \$ 38,842,519 Dividend: Pending Exp Mod: 1.64	42% 26%
Crime \$1MM Limit (\$250K Limit on Social Engineering) \$5K Retention / \$10K Retention on Social Engineering Includes MC Public Health District as Named Insured <i>Insurance Carrier: Travelers</i>	\$ 3,929	\$ 4,112	\$ 4,173	\$ 4,204	\$ 3,994	-5%
Cyber \$5MM Limit <i>Insurance Carrier: Coalition</i>	\$ 44,162	\$ 41,422	\$ 41,422	\$ 45,529	\$ 45,324	0%
Directors & Officers Liability \$3MM Limit / \$50K Retention Management Liability <i>Insurance Carrier: Chubb</i>	\$ 40,135 Included	\$ 45,552 Included	\$ 47,749 Included	\$ 48,195 Included	\$ 45,513 Included	-6%
Totals:	\$ 1,013,517	\$ 1,064,395	\$ 1,187,697	\$ 1,298,459	\$ 1,662,931	28%



Public Health
Prevent. Promote. Protect.
Montgomery County
Public Health District

Coverage	2021-2022	2022-2023	2023-2024	2024-2025	2024-2025	Difference
Professional & General Liability <i>Insurance Carrier:</i> Evanston Public Health Clinic Services & Operations \$1MM Each Claim / \$3MM Aggregate \$2,500 Deductible Specified Medical Professionals Claims Made Retro Date: 07/06/2010	\$ 5,025.91	\$ 5,122.44	\$ 5,221.07	\$ 5,318.97	\$ 5,420.72	2%
Directors & Officers Liability <i>Insurance Carrier:</i> Chubb including Employment Practices Liability \$1MM Combined Max Aggregate \$10,000 Retention (Clauses B & C) Retro Date: 09-16-2013	\$ 3,436.00	\$ 3,436.00	\$ 3,436.00	\$ 3,436.00	\$ 3,614.00	5%
Totals:	\$ 8,461.91	\$ 8,558.44	\$ 8,657.07	\$ 8,754.97	\$ 9,034.72	3%

MCMD MARKET SUMMARY 2025

<u>Markets</u>	<u>AM Best</u>	<u>Responses / Market Comments</u>
Package (Property, Liability & Auto) Markets:		
Affiliated FM	A+ XV	DECLINED - Requires larger percent Wind/Hail deductible and rate.
Allianz / AGSC	A+ XV	DECLINED - too much concentration and not enough building value for rate
Ambridge	A+ X	Unable to compete with TMHCC or VFIS on package
AmRisc	A+ XV	Unable to compete with VFIS Requires Layered Property Program
Arch Specialty Ins. Co.	A+ XV	Cannot compete with VFIS; would require higher deductibles
Arrowhead General Insurance Agency	Various Carriers	Cannot compete with VFIS. Would require layering with small limit.
Aspen Specialty Ins. Co.	A XV	Cannot compete with VFIS. Would require layering with small limit.
Beazley Ins. Co.	A VIII	Cannot compete with VFIS. Would require layering with small limit.
Berkshire Hathaway / National Fire & Marine	A+ XV	Too much concentration and low deductible; No interest.
Catalytic	A- IX	DECLINE - Layered Property Program uncompetitive
Colony (Argo) Insurance Company	A XIV	Cannot compete with VFIS. Would require layering with small limit.
Commonwealth / Hudson	A XIII	Would require Excess Attachment - If Layering
Continental Casualty Company (CNA)	A XV	No Interest - would require much larger deductible.
Crum & Forster	A XIII	No Interest - cannot compete with VFIS. Would require layering with small limit.
Diamond State (United National Insurance Co)	A XI	No Interest - cannot compete with VFIS. Would require layering with small limit.
Everest Indemnity Ins. Co.	A+ XV	No Interest - would require layering with small limit. Cannot be competitive.
Federal Insurance Company	A+ XV	No Interest - Class of Business
Great American Insurance Company of New York	A+ XIV	DECLINE - too much concentrated exposure and unprotected for our appetite.
Hanover	A+ XV	No Interest, operations are outside our appetite.
Hartford	A+ XV	No Interest - cannot compete with VFIS
Ironshore	A XV	DECLINED - Wind/Hail % Deductible & Minimums
Kinsale Insurance Company	A- VIII	No Interest - cannot compete with VFIS. Would require layering with small limit.
Lexington Insurance Company / AIG	A XV	Would require layering and cannot compete with VFIS
Liberty Mutual	A+ XV	DECLINED - Not a fit for our appetite
Markel / Evanston Insurance Co.	A XV	Would require excess attachment and limited capacity to \$5M
McNeil & Company	Various Carriers	DECLINE - High TIV & limited appetite for new large not-for-profit career ambulance accounts
Mitsui Sumitomo	A+ XV	DECLINE - would need to be excess of largest loc given concentration
Munich RE	A+ XV	Cannot compete with VFIS. Would want to be excess given concentration
National Insurance Company	A+XV	DECLINED - Cannot compete with VFIS Auto pricing
Navigators	A XIII	DECLINED - Unable to compete with VFIS pricing
One Beacon (Homeland)(Intact Specialty)	A X	Would require excess attachment if layering.
Philadelphia	A+ XV	Declined due to Class of Business
QBE	A+ XV	High Concentration of Values - Cannot compete with VFIS's pricing
RSUI Indemnity Company	A+ XI	Declined - \$15MM Schedule with \$5K Deductible - not competitive

MCMD MARKET SUMMARY 2025

Markets

Scottsdale Insurance Company
 Starr Specialty Ins. Co.
 Swiss Re: First Specialty / Westport
 Texas Political Subdivision
 Tokio Marine
 Travelers
 Underwriters at Lloyd's, London - Open Market
 UTICA
 Velocity Risk Underwriters
 VFIS
 Westchester Surplus Lines Insurance Company
 XL (Indian Harbor)
 Zurich / Steadfast Ins. Company

AM Best

A+ XV
 A XV
 a
 N/A
 A+ XV
 A++ XV
 A XV
 A+ XV
 NR
 A+ XV
 A++ XV
 A+ XV
 A+ XV

Responses / Market Comments

DECLINED - No Interest given age and roof exposure
 Cannot compete with VFIS. Would need higher percent W/H deductibles
 DECLINE - no appetite for full limits on this type concentration
 DECLINE - no appetite for this type of risk
 DECLINE - cannot compete with VFIS
 No coastal exposure
 DECLINED - Cannot compete with limits or rates
 DECLINED - Class of Business
 No coastal exposure
 RENEWAL QUOTE - PACKAGE & AUTO
 Cannot compete with VFIS. Would require layering with small limit.
 DECLINED - Concentration due to location
 DECLINED - Cannot compete with limits or rates

ANCILLARY LINES (PROFESSIONAL/CYBER)

Ambridge
 Axis
 Beazley
 Brit Lloyds
 Coalition (NACIC, Arch Specialty, Peleus)
 Corvus
 Converge (QBE)
 Crum & Forster
 Evanston Insurance Company
 Federal Insurance Company (Chubb)
 Houston Casualty Company | Tokio Marine
 Markel
 RSUI
 Sampo
 Tokio Marine | HCC
 Travelers
 Zurich

AM Best

A+ XV
 A+ XV
 A VIII
 A+XV
 A+
 A+
 A+
 A XIII
 A XV
 A+ XV
 A+
 A+ XV
 A+ XI
 A+
 A+ XV
 A++XV
 A+ XV

Comments:

Declined - cannot compete with pricing
 No Quote
 Quoted - Cyber
 No Quote
 Quoted - Cyber - Not Competitive | Higher Retention
 Quoted - Cyber
 Quoted - Cyber
 Quoted - Cyber
 Quoted - Professional & General Liability - MCPHD
 Quoted - D&O Coverage on MCHD & MCPHD
 Quoted - Cyber
 No Quote
 No Quote
 Excess Only
 Quoted - Cyber
 Quoted - Crime
 Declined - Class of Business

MCMD MARKET SUMMARY 2025

Markets

WORKERS COMPENSATION

Arch
BITCO General Insurance Company
Bridgefield Casualty (Summit)
ICW
Texas Mutual Insurance Company
Texas Political Subdivision
Zenith

AM Best

AM Best

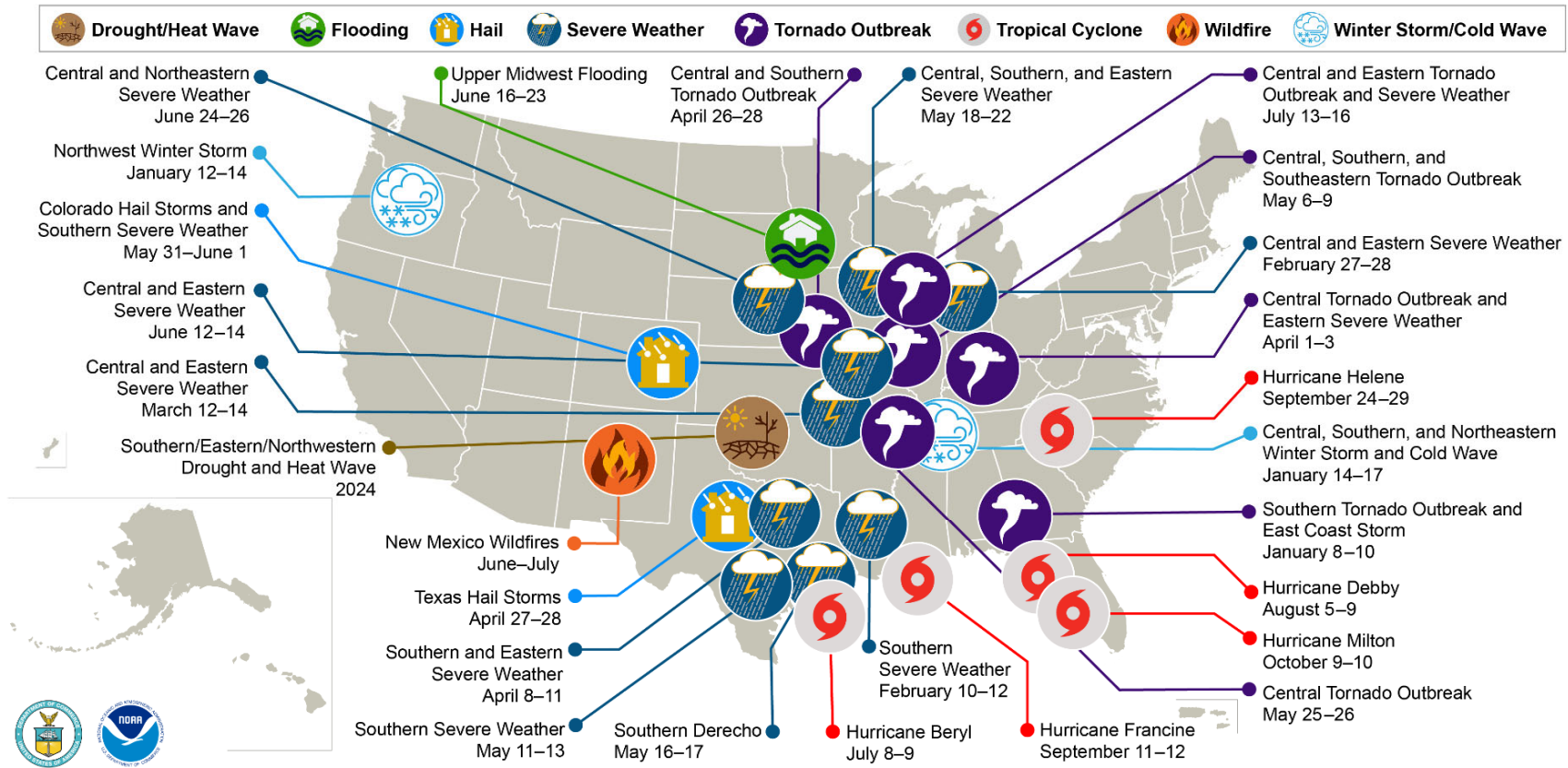
A+ XV
A+ XV
A+ XV
A+ XV
A+ XV
N/A
A+ XV

Responses / Market Comments

Comments:

Pending - SIR Option
Pending - Underwriting Review
DECLINE - Presumption Laws in Texas for 1st Responders
Pending - Underwriting Review
Pending - Underwriting Review
DECLINE - no appetite for this type of risk
Cannot offer Dividend Return to compete with Texas Mutual

U.S. 2024 Billion-Dollar Weather and Climate Disasters

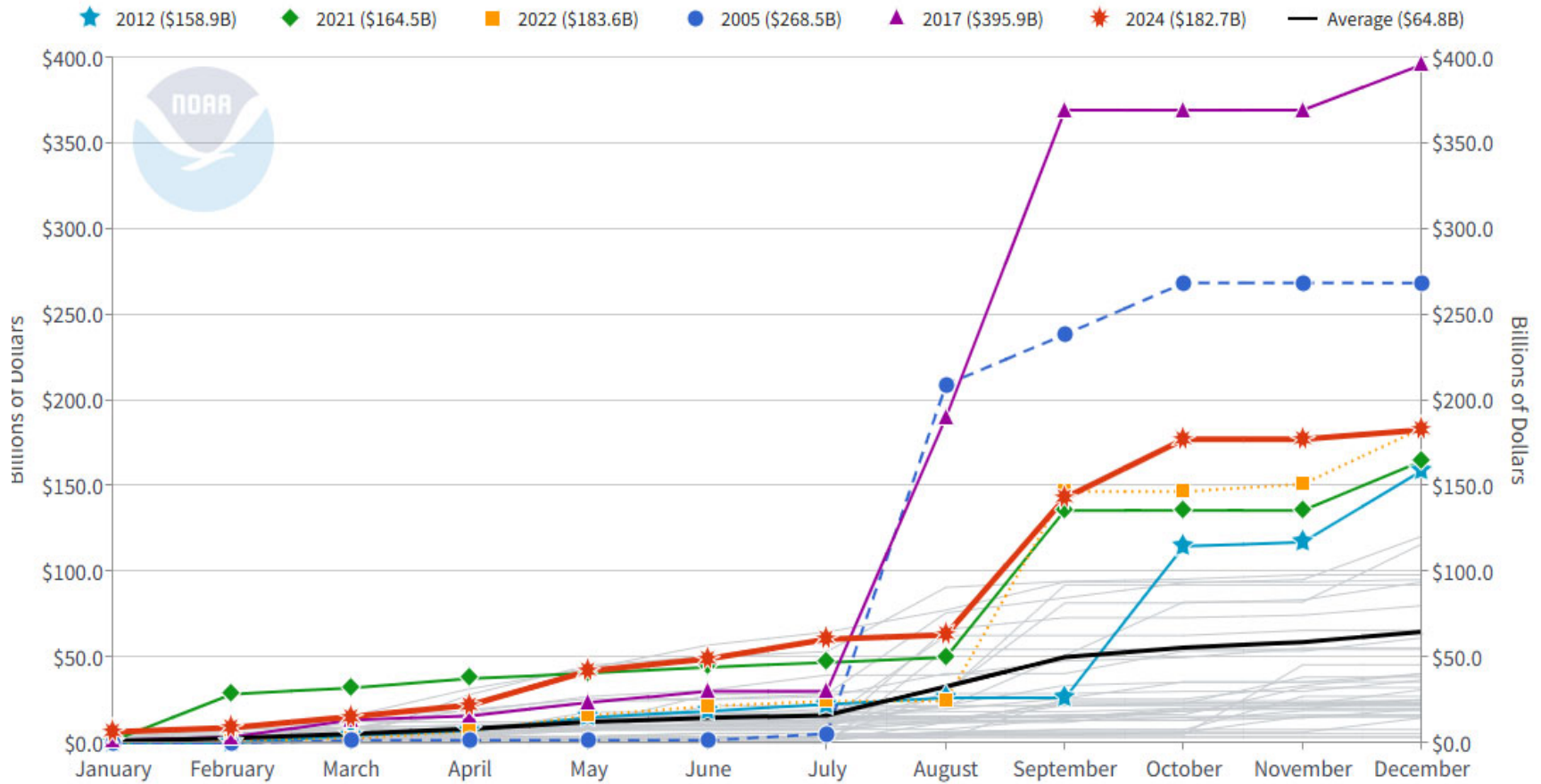


This map denotes the approximate location for each of the 27 separate billion-dollar weather and climate disasters that impacted the United States in 2024.

27 Confirmed Weather Events with losses exceeding \$1 billion each in the United States:

- * 1 Drought Event
- * 1 Flooding Event
- * 17 Severe Storm Events
- * 5 Tropical Cyclone Events
- * 1 Wildfire Event
- * 2 Winter Storm Events

1980-2024 United States Billion-Dollar Disaster Year-to-Date Event Cost (CPI-Adjusted)



dated: January 10, 2025

Event statistics are added according to the date on which they ended. Powered by ZingChart

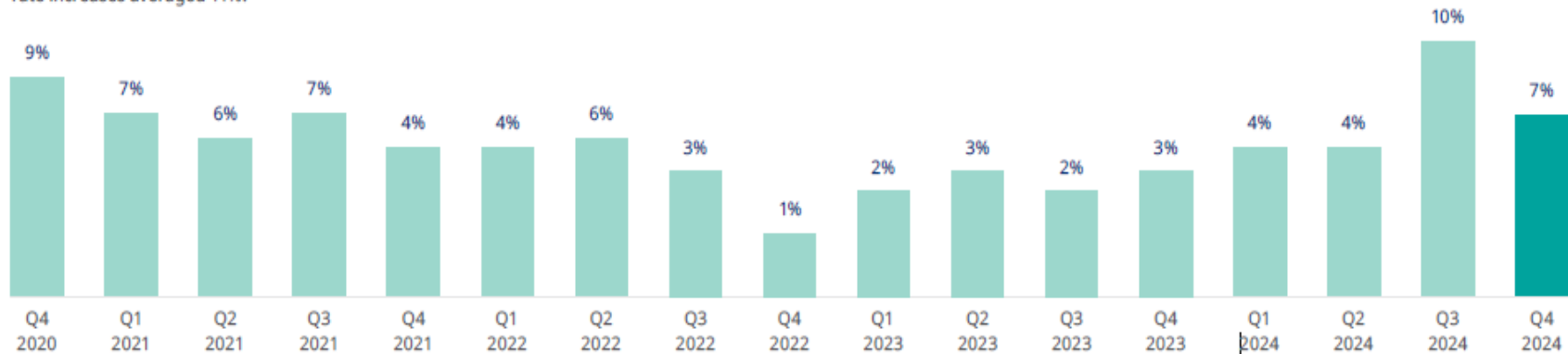
US Summary

Headwinds remain in the casualty marketplace as reinsurers become more selective and insurers re-evaluate their adverse development reserve positions. "Concerns about social inflation trends in U.S. casualty, and to some degree even globally, continue to rise," said AM Best. **Our new [Legal System Abuse report](#) explores these risks and offers insights on how businesses can mitigate them.**

There's a good chance that rate increases are here to stay for the foreseeable future. Additionally, primary coverage layer increases have been lagging behind the excess and umbrella layers in an unsustainable way. We'll continue to watch developments in the casualty market closely, with some optimism around new capacity entering the market and innovative solutions likely to result from these novel market participants.

U.S. composite insurance pricing change – casualty

According to the Marsh Q4 2024 U.S. composite casualty insurance index, pricing increases averaged 7%. Excluding workers' compensation, rate increases averaged 11%.



Source: Marsh Specialty and Global Placement

Conditions & Observations:

- * Key Market Drivers remain unchanged: Inflation, Supply Chain Issues, Technology Challenges, Increase in Fatalities, and an Uptick in Excessive Jury Verdicts
- * Plaintiff Attorneys scrutinizing defendants around Safety Controls such as driver safety protocols, telematics information from vehicles, and maintenance records for fleets, looking for any weak spots to justify their case for higher settlements.

Agenda Item # 9a



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: March 25, 2025
Re: **CEO Report**

Past Month's Activity:

- Chief Campbell and I attended the HCA Conroe Hospital Comprehensive Stroke Certification Celebration this last month. Conroe has done a remarkable job of functioning as a comprehensive stroke center of excellence. Although they have been a comprehensive stroke center for a relatively short period of time, they are now among the busiest stroke programs of the five we have in the County.
- Public Health has gone through a reorganization. Now Epi reports to the Epi manager, the clinic reports to a clinic manager, and Emergency Management reports to the EMS OEM coordinator.
- Last month, we had a Field Clinical Education in which all medics were trained on the new UE Intubation devices and had a total of 30 practice attempts to intubate manikins. These past two weeks, quality review of field intubations has noted that the transition to the UE scope has been very successful.
- I have begun riding with District Chiefs for four hours each week. My intent is to note what they think the organization is doing well, where we can improve, and what they think we need to further focus on and why. I am getting very relevant information from these ride outs.
- We have discussed continuing the VHF simulcast System with the fire chiefs, and have an initial deal to be able to continue to provide VHF simulcast services to Montgomery County in an effective, cost efficient method for the next dozen years.
- The Fleet Consultant is finishing their review of our fleet management and maintenance system. We expect a report on a review of our services in mid-April.
- Alarm has undergone a reorganization and the team is doing an outstanding job of providing call-taking and dispatch services to our EMS crews and to Conroe Fire.

Plans for the Next Quarter:

- Negotiate the Microwave project upgrade and costs with the County Fire Chiefs.

- The Billing software is going live for EMS dates of service beginning March 1st.
- Continue prep work to transition from Blackbaud to the new accounting software.
- Get remounts back from Fleet Plus in Tyler, Texas.
- Move into the new Station 46.
- Review and implement any improvement in fleet repair and operations that we may learn from Matrix, our fleet consultants.
- Continue to transition operations in the Alarm Department. Complete the study and development of an EMS deployment plan that will most effectively and efficiently manage the increased county call volume in a way that is congruent and efficient with our fire first responders and most beneficial for our hospital partners.
- Develop a deployment plan for Medic 26, 27, and 28.
- Improve our overall EMS Deployment Plan.
- Meet with all the ESD's and Fire Departments to finalize the next three years' Station habitation planning.

Thank you,

Randy

Agenda Item #9b



To: Board of Directors
From: James Campbell
Date: March 25, 2025
RE: EMS Division Report

Executive Summary

- The MCHD EMS overall Customer Service score for February 2025 was 95.96. There were 391 patient surveys returned between 2/1/2025 and 2/28/2025. Our overall Top Box score, which represents the percentage of the highest possible rating of 'Very Good,' was 87%. In addition, our rolling 12-month score of 95.78 is 1.86 points higher than the national database score of 93.92. Nationally, we are ranked 23rd out of 248 total agencies, which is in the top 10%.
- In February 2025, we responded to 7,186 calls and transported 4,098 patients to the hospital. The data breaks down to 257 responses and 146 transports per day.
- The Emergency Preparedness Manager application period closed on March 21. We had approximately 50 applications, with people eager to be a part of the MCHD team. We plan to have two rounds of interviews and look forward to adding depth and strength to the organization in this key position.
- Mr. Johnson and Chief Campbell attended The Woodlands Economic Development Conference (EDC) and attached is an informative graphic from The Woodlands Economic Development Committee. Some notable takeaways:
 - Based on this survey, MCHD would be the 23rd largest organization in the county, based on employee count.
 - Healthcare and education are the employment leaders in the county.
 - Post-Covid, the county's workforce has rebounded well.

Assistant Chief Seek's Report

- Deployment Overview:
 - In February, we maintained an average deployment of 35 staffed EMS units during peak operational hours per day. For comparison, February 2024 saw an average of 34 units per day, while February 2023 had 27 units per day. This increase in unit availability reflects our ongoing efforts to enhance resource allocation and unit availability.
- District Chief one – on – one meetings:
 - Chief Seek conducted a review of workflow meetings with each District Chief to identify opportunities for operational efficiency and process optimization. These discussions have provided actionable insights into workflow challenges and improvements as we transition toward a more corporate management structure due to the increasing scale and complexity of our EMS operations.
 - A key initiative has been the resolution of Wise terminal malfunctions, which were contributing to lost documentation and reduced workforce productivity. Thanks to Calvin and his team, these issues were promptly addressed, mitigating workflow disruptions and preventing further inefficiencies.
 - We have also revised documentation quotas, allowing District Chiefs additional bandwidth to concentrate on patient care oversight, staff development, and operational leadership rather than excessive administrative tasks with no measured value.

- Stay Interviews – Key Workforce Insights:
 - A comprehensive employee engagement assessment was conducted through Stay Interviews, providing valuable feedback from frontline EMS personnel regarding their job satisfaction and professional development priorities.
 - Findings indicate that personnel value small, meaningful acknowledgments over large-scale recognition programs.
 - The primary driver for employee planning to leave MCHD appears to be career advancement opportunities, with many EMS professionals pursuing further education in nursing, medical school, or other advanced healthcare roles.
- In-Charge Development:
 - 18 candidates are currently in the application phase for the In-Charge role.
 - 2 candidates are progressing through Phase 1 of the leadership development program.
- Staffing Report – Current Levels: (Current Count) (Change Since Last Month) (Open Positions, Including Float Pool)
 - In-Charge/Captain: 116 (-2) (12 openings)
 - Attendant Paramedic: 107 (+1) (19 openings)
 - Attendant EMT: 20 (-2) (overstaffed by 8)
 - EMT Cohort: 32 (-1) (overstaffed by 4)
- New Employee Orientation Program (NEOP) Progression:
 - A total of 20 EMTs and 7 Paramedics are actively progressing through NEOP, with two trainees scheduled to complete their transition into field operations this week.
 - The remaining NEOPs are expected to finalize their training within the next two weeks.
 - EMTs will initially be placed in the float pool for deployment flexibility before transitioning to BLS unit assignments by July following additional training.
 - Paramedics will be integrated into Attendant Paramedic roles upon successful completion of their training requirements.
- Recruitment & Hiring Strategy:
 - The EMT hiring cycle opened on March 21st, with a targeted recruitment goal of 15–20 new EMTs to support service expansion in January 2026.
 - The Attendant Paramedic recruitment cycle is scheduled to start in April, aligning with our staffing and operational growth objectives. We plan to hire 20+.
- Cohort Training & Career Advancement:
 - 12 candidates are transitioning into their internship phase, where they will apply their clinical and operational training in a supervised field setting.
 - 9 candidates are advancing to their capstone course, finalizing their paramedic education and practical skill assessments.
 - 10 candidates are preparing to begin paramedic training in June, reinforcing our long-term workforce development strategy.

ALARM and Emergency Management & Safety

- Our most recent NEOP class of 5 people is doing great and progressing ahead of schedule. They all passed their EMD/EFD! They will all start their new shifts on 3/28/2025.
- Our next hiring process opened 3/17. We continue to see an increased number of applicants, which is exciting for our industry. We would like to hire 6 and actively working with Elvia to get many of our process into Laserfische.
- We have been working with our team to develop some new dispatchers. The Captain's process will be in May, 2025 and we currently have one open Captain position.
- Telecommunicator's Week begins on April 14th and we have the week planned out with some fun things for the dispatchers

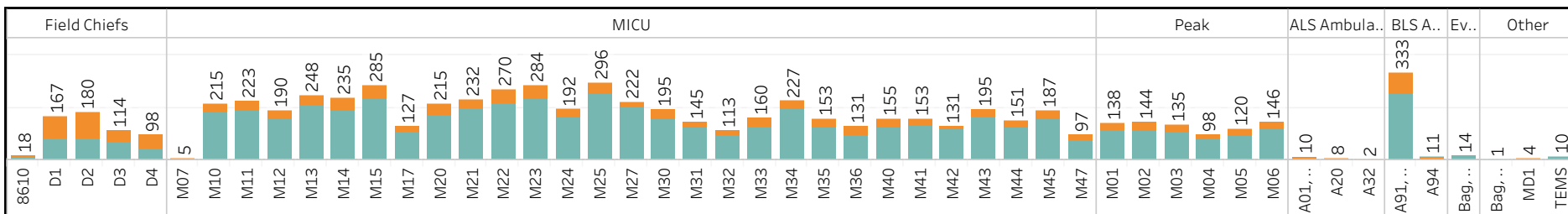
- Special Event EMS Coverage:
 - Our EMS teams successfully provided standby medical services at the Woodlands Marathon, ensuring comprehensive coverage for participants and attendees.
 - As the special event season continues, we are actively preparing for upcoming events, including:
 - Art Festival
 - Mud Bugs Festival
 - Montgomery County Fair & Rodeo
 - Ironman Texas



Dispatched Incident Review

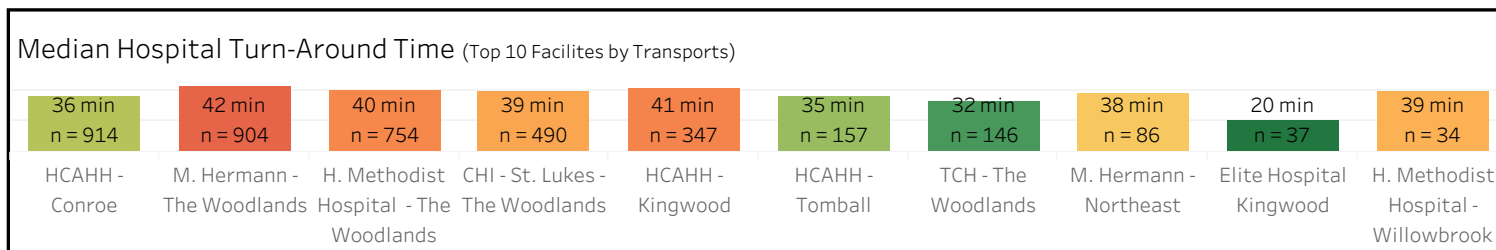
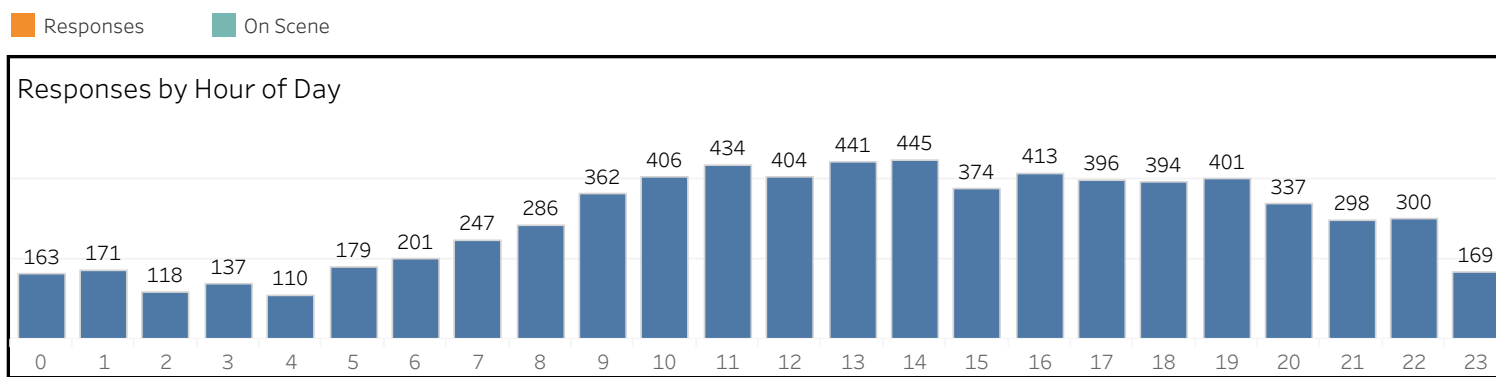
February 1, 2025 to February 28, 2025

Dispatched		On Scene		Transports		Response Times			
Incidents	5,728	Incidents	5,396	Incidents	4,050	Priority 1	Priority 2	Priority 3	Overall
Responses	7,186	Responses	5,845	Transports	4,098	85.23%	86.48%	84.70%	85.71%



Incident Types (Top 20)

Problem Category	Count
Fall	746
Breathing Problems	481
Sick Person	448
MVC	430
Unconscious/Fainting	414
Chest Pain	399
Transfer/Evaluation	395
Stroke	310
SEND	286
Seizures	227
Hemorrhage	164
Emotional Crisis	142
Abdominal Pain	132
Heart Problems	110
Assault	95
Diabetic	79
Traumatic Injury	79
Unknown Problem	78
Overdose Ingestion	76
Medical Alarm	70



Hospital Patient Transports

02/01/25 - 2/28/2025

Total Transports
to All Facilities

4,125

	Sepsis	STEMI	Stroke	Trauma	Grand Total
M.Hermann - The Woodlands	19	5	20	9	53
H. Methodist - The Woodlands	16	8	26		50
HCAHH - Conroe	12	3	28	6	49
CHI - St. Lukes - The Woodlands	15	1	14		30
HCAHH - Kingwood	6		13	7	26
HCAHH - Tomball	4	1			5
H.Methodist Hospital - Willowbrook			5		5
M.Hermann - Northeast	3				3
MD Anderson Cancer Center - TMC	1				1
M.Hermann - TMC				1	1
CHI - St. Luke's - TMC	1				1
Grand Total	77	18	106	23	224

Avg. Turnaround Time Main Facilities (Minutes)

Patients Per Facility Main Facilities (Count)

Lyndon B Johnson General	57.00	HCAHH - Conroe	931
TCH - TMC	56.50	M.Hermann - The Woodlands	915
M.Hermann - TMC	46.43	H. Methodist - The Woodlands	751
CHI - St. Lukes - The Woodlands	45.50	CHI - St. Lukes - The Woodlands	492
H. Methodist - The Woodlands	44.24	HCAHH - Kingwood	352
HCAHH - Kingwood	44.23	HCAHH - Tomball	160
M.Hermann - The Woodlands	43.98	TCH - The Woodlands	147
CHI - St. Luke's - TMC	43.80	M.Hermann - Northeast	84
H.Methodist Hospital - Willowbrook	42.19	H.Methodist Hospital - Willowbrook	36
HCAHH - Northwest	41.20	CHI - St. Luke's Vintage	29
HCAHH - Houston Healthcare Medical C..	41.00	M. Hermann - Cypress	20
M.Hermann - Northeast	40.68	MD Anderson Cancer Center - TMC	10
HCAHH - Conroe	40.35	Michael E. DeBakey VA Medical Center	10
MD Anderson Cancer Center - TMC	40.10	M.Hermann - TMC	7
CHI - St. Luke's Vintage	39.03	H. Methodist Hospital - TMC	6
HCAHH - Tomball	38.96	CHI - St. Luke's - TMC	5
H. Methodist Hospital - TMC	38.00	HCAHH - Northwest	5
M. Hermann - Cypress	37.40	M. Hermann - Children's TMC	2
TIRR Memorial Hermann - TMC	37.00	TCH - TMC	2
Ben Taub General	35.00	Ben Taub General	1
TCH - The Woodlands	33.85	HCAHH - Houston Healthcare Medical ..	1
Michael E. DeBakey VA Medical Center	33.50	Huntsville Memorial	1
M. Hermann - Children's TMC	30.00	Lyndon B Johnson General	1
Huntsville Memorial	17.00	TIRR Memorial Hermann - TMC	1

For more information, visit <https://hosp.mchd-tx.org/>

Avg. Turnaround Time Support Facilities (Minutes)

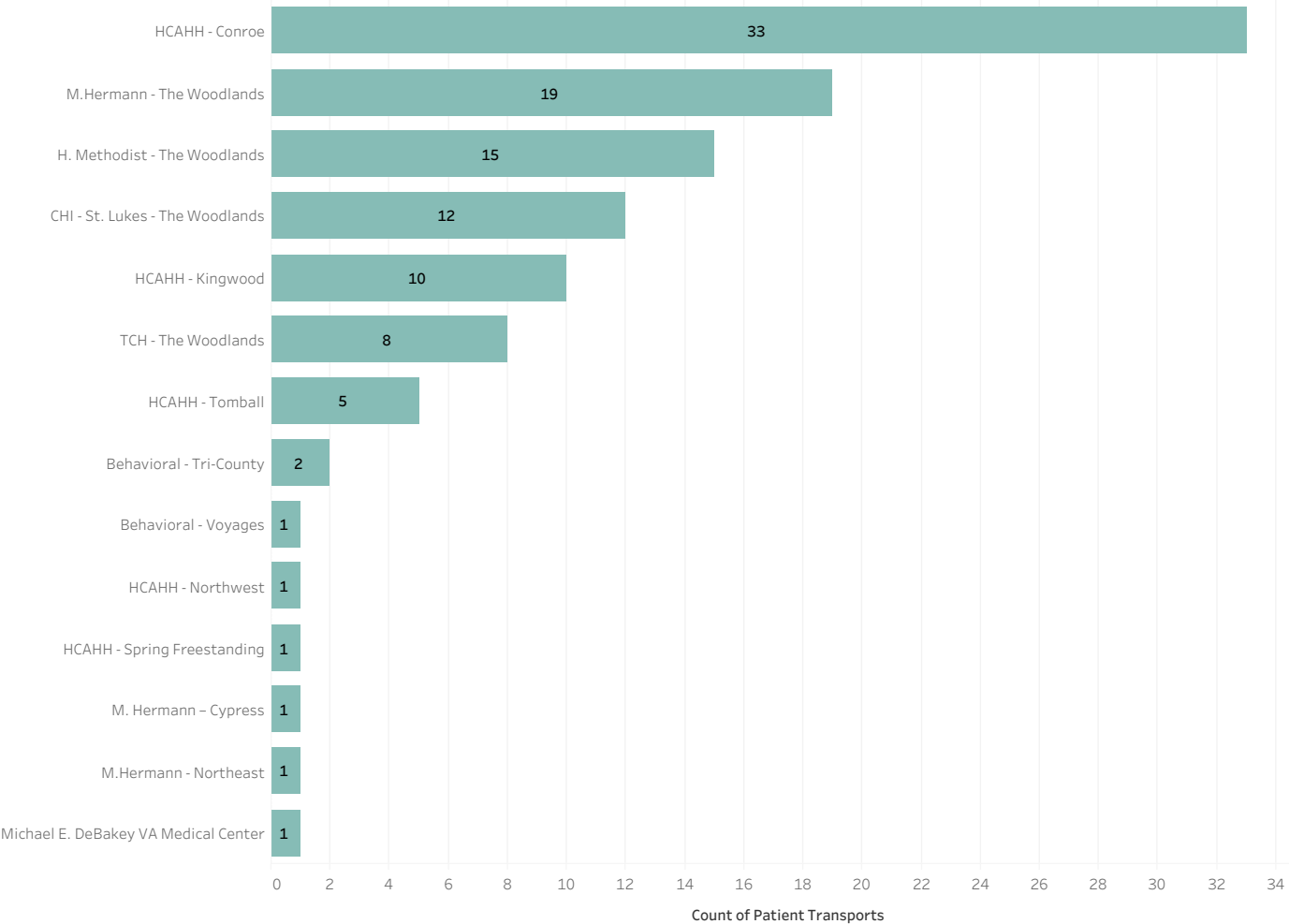
Patients Per Facility Support Facilities (Count)

H. Methodist ECC – The Woodlands	28.27	Elite Hospital Kingwood	38
CHI - St. Luke's - Springwoods Village	27.60	H. Methodist ECC – The Woodlands	26
Behavioral - Voyages	27.00	HCAHH - Spring Freestanding	23
M.Hermann - Woodlands West	26.00	H. Methodist ECC - Magnolia	15
CHI - St. Luke's - Lakeside	24.14	M.Hermann - Woodlands West	13
HCAHH - Spring Freestanding	23.74	CHI - St. Luke's - Springwoods Village	10
Elite Hospital Kingwood	23.53	M. Hermann CCC – Kingwood	10
HCAHH - Cleveland ER	22.86	CHI - St. Luke's - Lakeside	7
M. Hermann CCC – Kingwood	21.60	HCAHH - Cleveland ER	7
America's ER Magnolia	21.00	America's ER Magnolia	2
H. Methodist ECC - Magnolia	20.80	Behavioral - Tri-County	2
Behavioral - Tri-County	18.50	Behavioral - Voyages	1
Behavioral - Woodland Springs	8.00	Behavioral - Woodland Springs	1

For more information, visit <https://hosp.mchd-tx.org/>

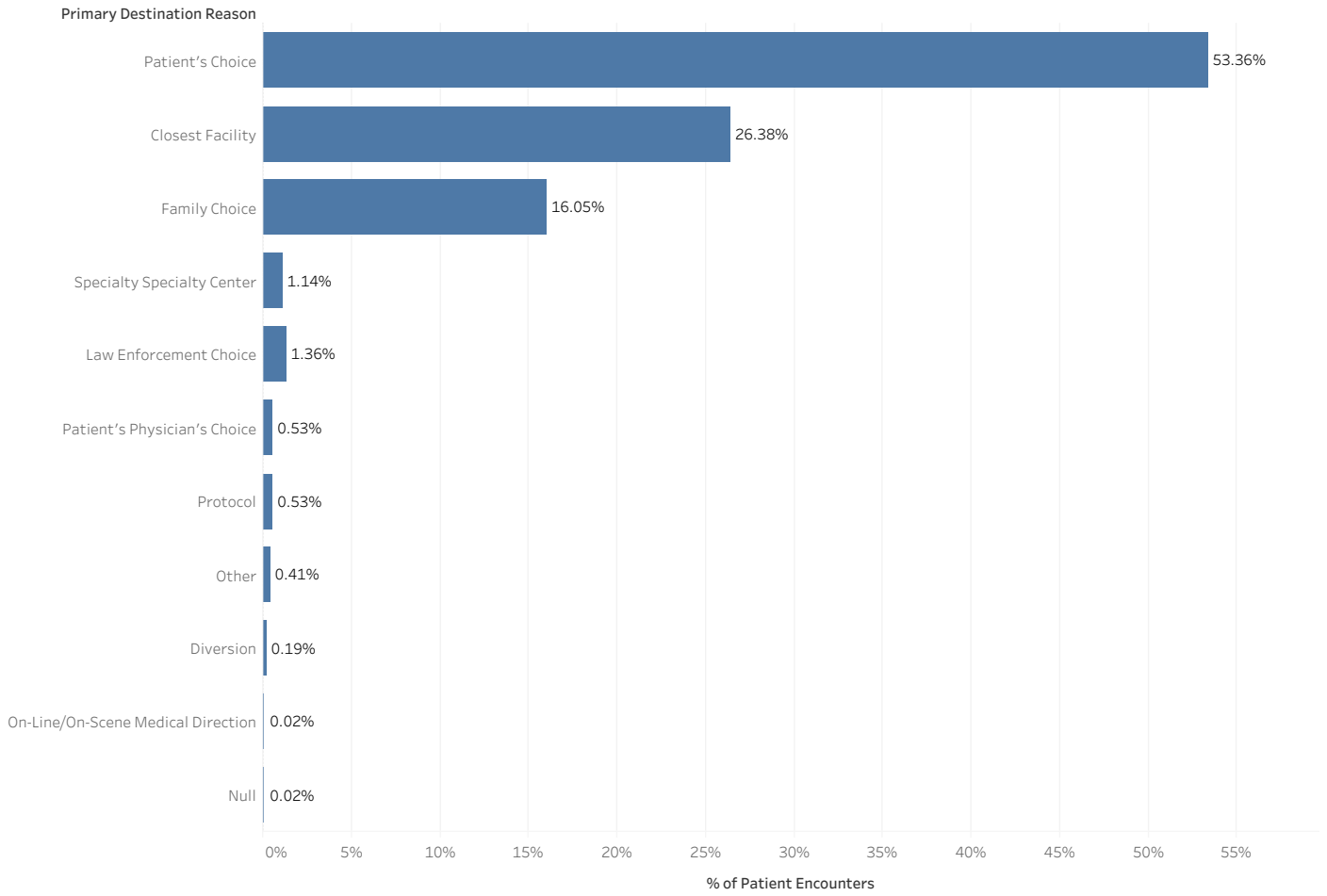
Psychiatric / Behavioral Patients per Facility

02/01/25 - 2/28/2025



Primary Reason for Destination Choice

02/01/25 - 2/28/2025



2025 MAJOR EMPLOYERS

NON-RETAIL

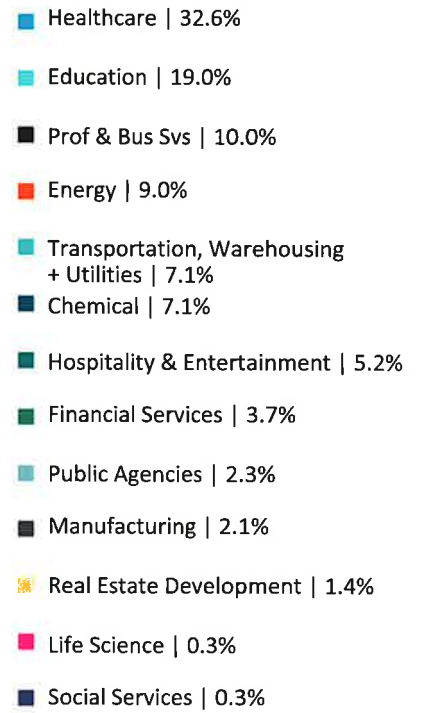
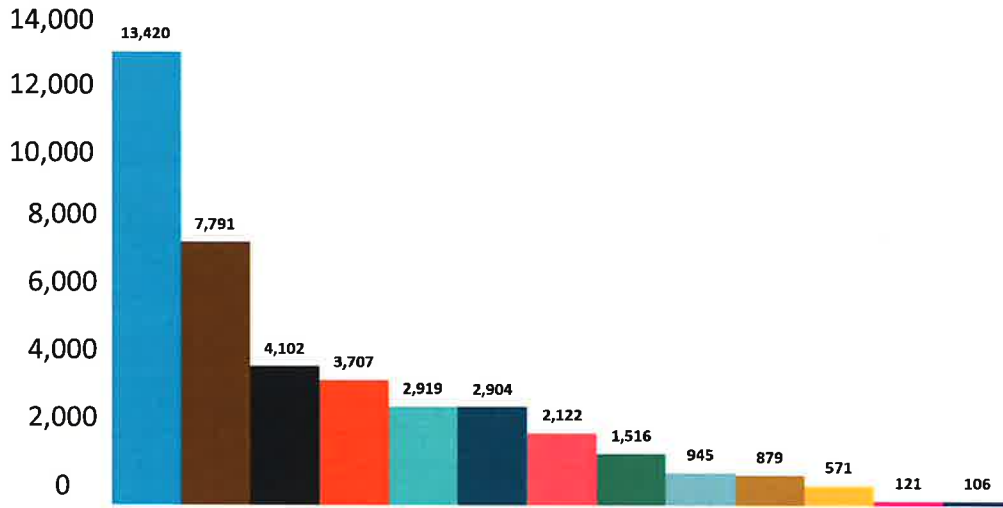


	ORGANIZATION	EMPLOYEE COUNT	INDUSTRY
1	Conroe Independent School District	4,857	Education
2	Memorial Hermann The Woodlands Medical Center	3,300	Healthcare
3	Houston Methodist The Woodlands Hospital	2,937	Healthcare
4	St. Luke's Health	2,412	Healthcare
5	Lone Star College	1,589	Education
6	Texas Children's	1,526	Healthcare
7	Chevron Phillips Chemical Company	1,225	Chemical
8	Woodforest National Bank	1,163	Financial Services
9	Occidental Petroleum Corporation	1,101	Energy
10	Entergy Texas	1,021	Transportation, Warehousing & Utilities
11	Alight Solutions	919	Professional & Business Services
12	Huntsman Corporation	874	Chemical
13	McKesson	758	Healthcare
14	Repsol USA	737	Energy
15	The Cynthia Woods Mitchell Pavilion	616	Hospitality & Entertainment
16	Baker Hughes	575	Manufacturing
17	The Woodlands Township	571	Public Agencies
18	Invited Clubs	570	Hospitality & Entertainment
19	CVS Corporation	517	Transportation, Warehousing & Utilities
20	Linde	502	Professional & Business Services
21	Coral Tree Hospitality	500	Hospitality & Entertainment
22	Western Midstream	488	Energy
23	Encompass Health	433	Healthcare
24	The John Cooper School	406	Education
25	The Woodlands Financial Group	403	Professional & Business Services
26	Montgomery County Precinct 3	374	Public Agencies
27	MD Anderson Cancer Center The Woodlands	368	Healthcare
28	Disney Digital Center 3	353	Professional & Business Services
29	Waste Connections	352	Transportation, Warehousing & Utilities
30	Emerus	338	Healthcare
31	Univar Solutions	332	Chemical
32	Global Shop Solutions	327	Professional & Business Services
33	Tomball Independent School District	320	Education
34	Halliburton	304	Manufacturing
35	Kiewit	291	Professional & Business Services
36	Martin-Brower	287	Transportation, Warehousing & Utilities
37	Howard Hughes Holdings Inc.	284	Real Estate Development
38	Ovintiv	268	Energy
39	Maersk	256	Transportation, Warehousing & Utilities
40	The Club at Carlton Woods	250	Hospitality & Entertainment
41	Kelsey-Seybold Clinic	219	Healthcare
42	Elevate Patient Financial Solutions	213	Professional & Business Services
43	Indorama Ventures	211	Chemical
44	Nexus Health Systems	209	Healthcare
45	Arena Energy & Subsidiaries	198	Energy
46	The Woodlands Christian Academy	198	Education
47	The Woodlands Waterway Marriot Hotel & Convention Center	186	Hospitality & Entertainment
48	The Signorelli Company	183	Real Estate Development
49	Tachus Fiber Internet	180	Transportation, Warehousing & Utilities
50	Webber	178	Professional & Business Services

*Organizations were contacted for survey results. In case of ties, organizations are listed alphabetically.

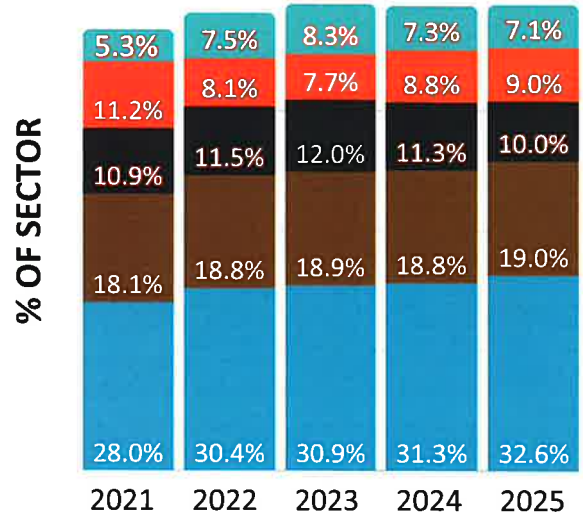
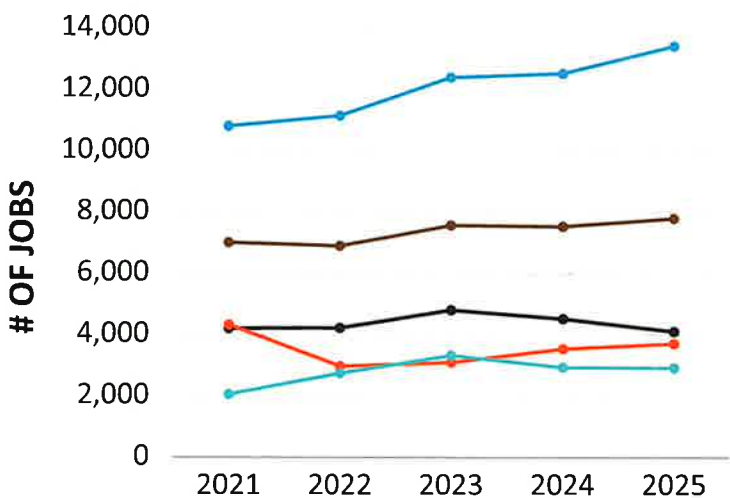
2025 MAJOR EMPLOYERS BY SECTOR

84 COMPANIES | 41,103 EMPLOYEES

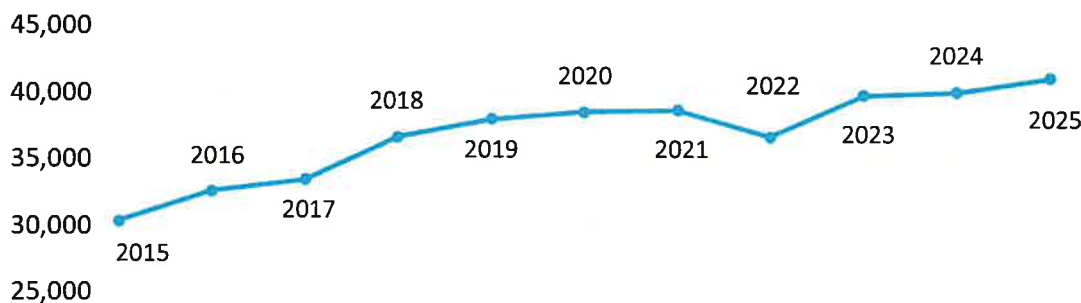


TOP 5 SECTOR | WORKFORCE ANALYSIS

Healthcare Education Prof & Bus Svs Energy Transportation, Warehousing + Utilities



10 YEAR WORKFORCE REPORT REVIEW | 2015-2025



FOR A DIGITAL COPY OF OUR REPORT



MCHD

Conroe, TX

Client 6577



1515 Center Street

Lansing, MI 48096

(517) 318-3800

support@EMSSurveyTeam.com

www.EMSSurveyTeam.com

Patient Experience Report

February 01, 2025 to February 28, 2025

Your Score

95.96

Your Patients in this Report

391

Total Patients in this Report

5141

Total EMS Organizations

248



Executive Summary

Your overall score for the period selected is **95.96**, a difference of **+2.20**, compared to your score from the previous year, **93.76**.

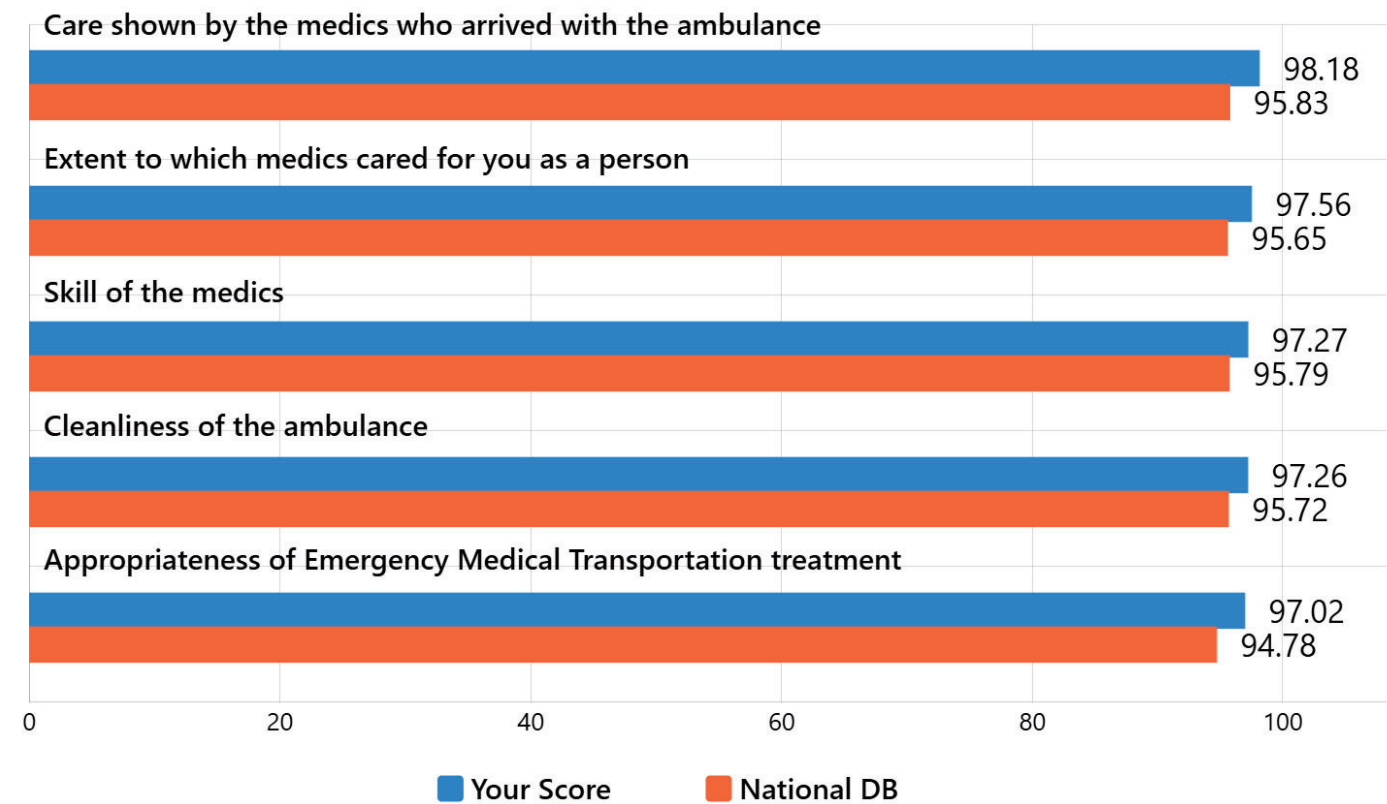
Your overall Top Box score, which represents the percentage of the highest possible rating Very Good, is **87%**.

In addition, your rolling **12-** month score of **95.78** is a difference of **+1.86** from the national database score of **93.92**.

When compared to all organizations in the national database, your score of **95.78** is ranked **23rd**.

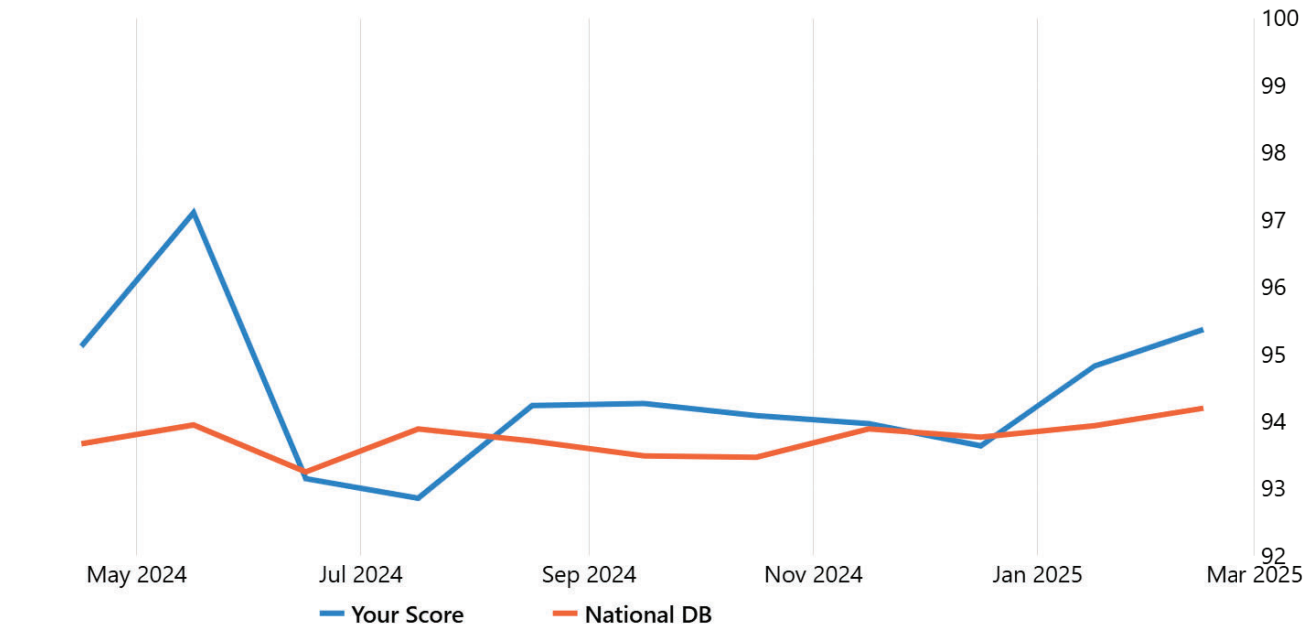
Highest and Lowest Scores

5 Highest Scores





Monthly Overall Score Trend





Top Box Comparisons

The Top Box Analysis displays the number of responses for the entire survey by question and rating. The Top Box itself shows the percentage of "Very Good" responses, the highest rating, for each question. Next to the company rating is the entire EMS DB rating for those same questions.

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Overall Company Total	27	31	148	821	7114	87%	76%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Ambulance	8	4	21	162	1192	86%	77%
Extent to which the ambulance arrived in a timely manner	1	0	7	38	329	88%	78%
Cleanliness of the ambulance	1	1	2	27	315	91%	83%
Comfort of the ride	4	3	11	66	249	75%	67%
Skill of the person driving the ambulance	2	0	1	31	299	90%	81%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Billing Office Staff	2	3	23	79	295	73%	66%
Professionalism of the staff in our billing office	1	1	11	40	151	74%	66%
Willingness of the staff in our billing office to address your needs	1	2	12	39	144	73%	66%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Dispatch	3	4	16	105	968	88%	78%
Helpfulness of the person you called for ambulance service	1	2	2	37	328	89%	80%
Concern shown by the person you called for ambulance service	0	1	8	28	332	90%	79%
Extent to which you were told what to do until the ambulance arrived	2	1	6	40	308	86%	76%



	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Medic	10	6	52	274	2905	89%	82%
Care shown by the medics who arrived with the ambulance	0	0	3	21	347	94%	84%
Degree to which the medics took your problem seriously	3	0	4	25	340	91%	85%
Degree to which the medics listened to you and/or your family	2	1	6	25	338	91%	84%
Skill of the medics	2	0	3	27	343	91%	84%
Extent to which the medics kept you informed about your treatment	2	0	7	38	316	87%	80%
Extent to which medics included you in the treatment decisions (if applicable)	0	2	8	36	288	86%	80%
Degree to which the medics relieved your pain or discomfort	0	1	13	41	284	84%	75%
Medics' concern for your privacy	0	2	4	37	309	88%	81%
Extent to which medics cared for you as a person	1	0	4	24	340	92%	85%

	Very Poor	Poor	Fair	Good	Very Good	Company % Very Good	National DB % Very Good
Overall Experience	4	14	36	201	1754	86%	79%
How well did our staff work together to care for you	0	3	4	31	321	89%	81%
Extent to which our staff eased your entry into the medical facility	1	3	4	28	295	89%	81%
Appropriateness of Emergency Medical Transportation treatment	0	1	6	25	304	90%	81%
Extent to which the services received were worth the fees charged	0	5	14	44	204	76%	71%
Overall rating of the care provided by our Emergency Medical Transportation service	1	1	4	36	315	88%	82%
Likelihood of recommending this ambulance service to others	2	1	4	37	315	88%	82%



Cumulative Comparisons

This section lists a synopsis of the information about your individual questions and overall scores over the dataset's lifetime. The first column shows your score, and the second details the National DB score.

Ambulance	Your Score	National DB
Extent to which the ambulance arrived in a timely manner	95.34	93.43
Cleanliness of the ambulance	96.57	95.19
Comfort of the ride	90.33	88.45
Skill of the person driving the ambulance	96.15	94.75

Billing Office Staff	Your Score	National DB
Professionalism of the staff in our billing office	90.68	89.48
Willingness of the staff in our billing office to address your needs	90.01	89.23

Dispatch	Your Score	National DB
Helpfulness of the person you called for ambulance service	95.68	94.21
Concern shown by the person you called for ambulance service	95.98	94.29
Extent to which you were told what to do until the ambulance arrived	94.71	92.82

Medic	Your Score	National DB
Care shown by the medics who arrived with the ambulance	97.66	95.27
Degree to which the medics took your problem seriously	96.13	94.85
Degree to which the medics listened to you and/or your family	95.87	94.74
Skill of the medics	96.48	95.26
Extent to which the medics kept you informed about your treatment	94.74	93.59
Extent to which medics included you in the treatment decisions (if applicable)	94.75	93.48
Degree to which the medics relieved your pain or discomfort	93.88	91.54
Medics' concern for your privacy	95.46	94.26
Extent to which medics cared for you as a person	96.83	94.92

Overall Experience	Your Score	National DB
How well did our staff work together to care for you	95.89	94.30
Extent to which our staff eased your entry into the medical facility	95.59	94.53
Appropriateness of Emergency Medical Transportation treatment	96.30	94.18
Extent to which the services received were worth the fees charged	90.88	89.20
Overall rating of the care provided by our Emergency Medical Transportation service	95.66	94.31
Likelihood of recommending this ambulance service to others	95.22	93.68



Benchmark Comparison By Question

	Your Score	ACE	CAAS	Texas
Helpfulness of the person you called for ambulance service	96.56	95.46	94.21	96.12
Concern shown by the person you called for ambulance service	96.82	95.84	94.44	96.14
Extent to which you were told what to do until the ambulance arrived	95.59	93.98	93.14	95.36
Extent to which the ambulance arrived in a timely manner	96.27	95.30	93.54	95.83
Cleanliness of the ambulance	97.26	96.70	95.31	97.02
Comfort of the ride	91.53	90.16	88.15	91.02
Skill of the person driving the ambulance	96.93	96.11	94.82	96.63
Care shown by the medics who arrived with the ambulance	98.18	97.38	95.62	97.37
Degree to which the medics took your problem seriously	96.98	96.84	95.37	96.53
Degree to which the medics listened to you and/or your family	96.78	96.28	95.29	96.39
Skill of the medics	97.27	96.93	95.41	96.98
Extent to which the medics kept you informed about your treatment	95.87	95.40	94.22	95.39
Extent to which medics included you in the treatment decisions (if applicable)	95.66	95.18	93.95	95.07
Degree to which the medics relieved your pain or discomfort	94.84	93.46	92.07	94.11
Medics' concern for your privacy	96.38	95.77	94.53	95.98
Extent to which medics cared for you as a person	97.56	96.90	95.56	96.68
Professionalism of the staff in our billing office	91.55	90.18	89.74	92.19
Willingness of the staff in our billing office to address your needs	90.79	89.17	89.31	91.45
How well did our staff work together to care for you	96.66	95.72	94.43	96.37
Extent to which our staff eased your entry into the medical facility	96.30	95.70	94.71	96.36
Appropriateness of Emergency Medical Transportation treatment	97.02	95.89	94.39	96.14
Extent to which the services received were worth the fees charged	91.85	89.73	89.07	91.70
Overall rating of the care provided by our Emergency Medical Transportation service	96.43	95.70	94.59	95.75
Likelihood of recommending this ambulance service to others	96.11	95.45	94.27	95.40
Overall Score	95.72	94.80	93.59	95.33



Benchmark Comparison

This section of the report is based off your overall score for the YTD 12-month time period, compared to other benchmark compare groups. An aggregate rolling score is needed to provide stability to the overall score ranking for more meaningful comparisons to other benchmark groups. Each month, the last month in the 12 month period is dropped and the newest month is added. An organization must have a minimum of 100 surveys to be eligible for ranking.

	Your Company	National DB
Number of organizations in compare group		248
Minimum score	35.70	1.00
Maximum score	100.00	100.00
Mean score	95.78	93.92
Your Percentile		74th
Your rank		23

Minimum Score - This is the lowest score in the benchmark group.

Maximum Score - This is the highest score in the benchmark group.

Mean Score - This is where your mean score ranks against others in the compare group.

Your Percentile - This is the percentage of scores that fall below your mean score.

Your Rank - This is where your mean score ranks against others in the compare group.

Fleet Summary 2024-2025

Mileage	Ambulance	Supervision	CommandStaff	Support	MonthlyTotal	WeeklyTotal
February 2025	141,058	14,176	2,226	16,468	173,928	43,482
January 2025	140,519	12,318	1,924	15,632	170,393	42,598
December 2024	185,591	17,133	1,974	16,894	221,592	55,398
November 2024	142,033	14,102	2,861	14,757	173,753	43,438
October 2024	146,944	13,217	2,755	17,040	179,956	44,989
September 2024	187,156	16,059	4,738	21,066	229,019	57,255
August 2024	148,293	14,069	3,504	16,088	181,954	45,489
July 2024	200,843	17,015	2,563	22,478	242,899	60,725
June 2024	152,378	15,172	3,158	16,824	187,532	46,883
May 2024	151,564	13,829	2,924	14,889	183,206	45,802
April 2024	183,034	17,396	4,121	20,897	225,448	56,362
March 2024	136,509	13,582	3,615	14,698	168,404	42,101
Total	1,915,922	178,068	36,363	207,731	2,338,084	
Average	159,660	14,839	3,030	17,311	194,840	48,710
Annualized Amounts					2,338,084	

Accidents	MCHD-Fault		MCHD Non-Fault		GRAND TOTAL
	Non-injury	Injury	Non-injury	Injury	
February 2025	4				4
January 2025	3		2		5
December 2024	3		3		6
November 2024	2		3		5
October 2024	3		1		4
September 2024	8		1		9
August 2024	3		3		6
July 2024	8		3	1	12
June 2024	5		1		6
May 2024	7		2		9
April 2024	4		2		6
March 2024	3		3		6
Total	53		24		78
Per 100,000 Miles	2.27	-	1.03	-	3.34

Service Interruptions	Count	Per 100K milles
February 2025	6	3.45
January 2025	4	2.35
December 2024	6	2.71
November 2024	7	4.03
October 2024	8	4.45
September 2024	7	3.06
August 2024	6	3.30
July 2024	8	3.29
June 2024	8	4.27
May 2024	7	3.82
April 2024	6	2.66
March 2024	7	4.16
Total	80	3.42

Agenda Item # 9c



We Make a Difference!

To: Board of Directors
From: Melissa Miller, COO
Date: March 25, 2025
Re: **COO Report**

FACILITIES:

- Station 46 (NEW) 13984 FM 2854: A recommendation was made at the August BOD meeting to select an architect based on qualifications to enter into contract negotiations. Negotiations for the contract were made and the proposed contract was approved at the September BOD meeting. The architect assigned Engineers to the project and they have been on site performing evaluations. We met with the architects and engineers to review construction documents. At this time, proposals are due at the end of March 2025.
- The Covered Ambulance Parking structure (Phase I) has been completed. The Request for Qualifications (RFQ) for Architectural Services that was recommended at the August board meeting includes Phase II of this project. The architect assigned Engineers to the project and they have been on site performing evaluations. From this information, they are developing an accurate electrical one-line drawing for use by the electricians. At this time, proposals are due at the end of March 2025.
- The Chiller #2 and Building Automation System Replacement Project has begun with pre-wiring of the Service Center and Admin. Buildings. The Chiller #2 is on order with a 26-week lead-time; estimated arrival is April of 2025.
- Building Automation System (BAS) Replacement Project has begun. Building automation is the use of automation and control systems to monitor and control building wide systems, such as HVAC, lighting, etc. Prewiring of the Service Center and Administration Building has been completed. Replacement of control boxes and thermostats has been complete in the Service Center with Administration building to follow. The new BAS Server has been configured. End user training is scheduled for the end of March 2025.
- The facility team is currently developing a process to track the amp draw, power consumption, and power quality of each medical unit/ambulance during fleet maintenance. This will help establish a baseline for power quality and load for each unit.

RADIO:

- We did not receive a response to our Communications Equipment Shelter RFP released on January 24, with submittals due March 11. To move the project forward, we have engaged Martinez Architects to design a basic concrete shelter that could be constructed on site. This approach will allow us to involve local vendors and contractors through a competitive bidding process.
- MCECD 911 has approved and funded a feasibility assessment for a computer-aided dispatch (CAD)-to-CAD solution that will integrate all PSAPs in Montgomery County. This system will be standards-based, incorporating the National Emergency Number Association's (NENA) i3 standards, with a specific focus on the Emergency Incident Data Object (EIDO) specification for the effective formatting and exchange of incident data. Justin Evans will lead the coordination among all public safety agencies to evaluate the feasibility of this project and determine its potential benefits to the citizens we serve.
- There will be a presentation later in the board meeting on the needs assessment for replacing the VHF system, as we approach the end of the current 16-year agreement with the Montgomery County Fire Chiefs Association.

INFORMATION TECHNOLOGY, COMPUTER AIDED DISPATCH CAD) and LASERFICHE:

- IT team redesigned the remote network connectivity for the EMS stations and remote dispatch locations. Since this step was completed this month, IT will be deploying the next generation firewalls soon to improve connectivity and network security.
- The CAD team started working on the mapping updates from Montgomery County 911 as well as working with the GIS (Geographical Information System) vendor to add a 6-mile street routable buffer around the county.
- IT team is working on updating computers to Microsoft Windows 11 operating system as the current Windows 10 is scheduled for end of support in October 2025.
- The IT and CAD teams are working with Alarm on multiple projects including dispatch response changes for EMS and preparing for Ironman marathon.
- The Laserfiche team has been working with EMS to design/modify and implement several Forms processes: operational case reviews, student waiver documentation, missed P1 responses, and clinical improvement plans. We have also continued to work with the Travel Desk and other stakeholders to tweak the new travel process to better meet user needs while still conforming to MCHD policy and procedures. We have implemented a Laserfiche process to assign and track documentation for our upcoming CAAS renewal, making it easier to manage the significant workload of getting all documentation together and collated.

Public Health District:

- March – Grant budgets are being submitted with the “Legal Name of Applicant Agency” changing from MCPHD to MCHD.
- January and February – The Preparedness staff has an extensively planned Point of Dispensing (POD site) Public Health Drill on February 22. This drill provides deliverables required by the Cities Readiness Initiative and Public Health Emergency Preparedness Grants. DSHS representatives, MC Office of Homeland Security and Emergency Management, SHSU Nursing School, and Salvation Army are among those participating in the drill.
- December 19 – The MCPHD Board approved lowering the Emergency Contingency Fund threshold from \$2.5 million to \$1.9 million to cover the shortfall in county funding for FY25. The Emergency Contingency Fund is money remaining from the 1115 Waiver which was the primary funding mechanism for MCPHD.
- October 22, 2024: Commissioners Court approved the contracted funding to be taken from ARPA funds. October 23rd the October MCPHD reissued the invoice to the County. On November 8, an “acknowledgement agreement” was sent to MCPHD from the County to comply with terms from ARPA to accept funds as a sub recipient. Upon review of SLFRF Compliance and Reporting Guidance for ARPA funds, it does not appear MCPHD qualifies to receive ARPA funds.
 1. Background: MCPHD shortfall in funding to the department is because the 1115 Waiver expired. The loss of revenue from the 1115 Waiver program was not due to COVID-19. MCPHD will use the county funds primarily to pay for the shortfall in Payroll & Benefits, supplies and grant shortfalls (not COVID-19 related).
 2. MCPHD does not meet the following eligibility criteria:
 - COVID-19 public health emergencies or its negative economic impacts related activities;
 - Premium pay to eligible workers performing COVID-19 Emergency essential work;
 - A reduction in revenue due to the COVID-19 public health emergency;
 - Investing in water, sewer or broadband infrastructure;
 - Emergency relief from natural disasters;
 - Surface Transportation Projects; or
 - Title I of the Housing and Community Development Act of 1974
- On October 9, Randy Johnson and I received an email from Jason Millsaps, Chief of Staff, Office of the County Judge stating “funds have not been appropriated” for the MCPHD invoice for \$50,000. The invoice was sent in

accordance with the fully executed *Amended and Restated Montgomery County Public Health District Cooperative Agreement* effective October 1, 2023. Based on Chief of Staff Millsaps email, the rejection of the invoice appears to be in error, as he attached and referenced the *Interlocal Agreement between Montgomery County and Montgomery County Hospital District*, which has the effective date of October 1, 2025. This error was pointed out in an October 9 email to Judge Keough and Chief of Staff Millsaps to which Millsaps confirmed receipt by text. As of 10/17, there has been no response from the Judge's office. However, the MCPHD Attorney, Larry Foerster, notified BD Griffin, County Attorney in an effort to resolve the issue and correct the mistake.

Agenda Item # 9d



We Make a Difference!

To: Board of Directors
From: Ade Moronkeji, HCAP Manager
Date: March 25, 2025
Re: **HCAP Report**

Eligibility Criteria

In order to qualify for HCAP benefits, applicants must meet the following eligibility criteria promulgated by the State of Texas and the District:

- Residence: Must live in Montgomery county prior to completing an application
- Citizenship: Must be a U.S. citizen or a legal permanent resident
 - Legal Permanent residents are non-citizens who are lawfully authorized to live permanently within the United States (green-card holder) and has lived in the U.S. continuously for a minimum of five years
- Income: May not exceed the minimum established Federal Poverty Income Level (FPIL) of 150% This information is updated yearly when the State releases the CIHCP income guidelines.
 - Details per income for each household size can be found on the MCHD website as well as in the HCAP handbooks
- Resources: May not exceed \$2,000 per month or \$3,000 for individuals who are aged or disabled
- Medical Need: There must be a medical reason for pursuing HCAP benefits since this is not insurance but coverage funded by tax payer's dollars.
 - This criteria is not a state requirement but the District's prerogative.

Program Updates

- On the 5th of February, Ade Moronkeji and Melissa Stone met with IPM representatives to review pharmacy benefit data. IPM presented conclusive data supporting the effectiveness of HCAP formulary and pharmacy protocols. The Program is remaining steady with a high proportion (99%) of prescriptions being filled as generic drugs, and minimal (1%) being filled as brands. Brand drugs are often subjected to our review process prior to approval.
-

- The eligibility team made visits to Salvation Army, Under Over and Conroe House of Prayer on the 5th, 12th, 19th and 26th of February. They assisted 21 individuals with the HCAP application and 12 were subsequently approved for coverage.

Eligibility Updates

Applications

- The total number of applications received in February was 166, bringing the fiscal year total to 789; this is a 14% decrease from FY24 numbers. 15% of the applications received were from local hospitals specifically, HCA Conroe, with 24 submitted applications, and one application from HCA Kingwood. Figure 1 depicts a monthly comparison between FY24 and FY25 application numbers.

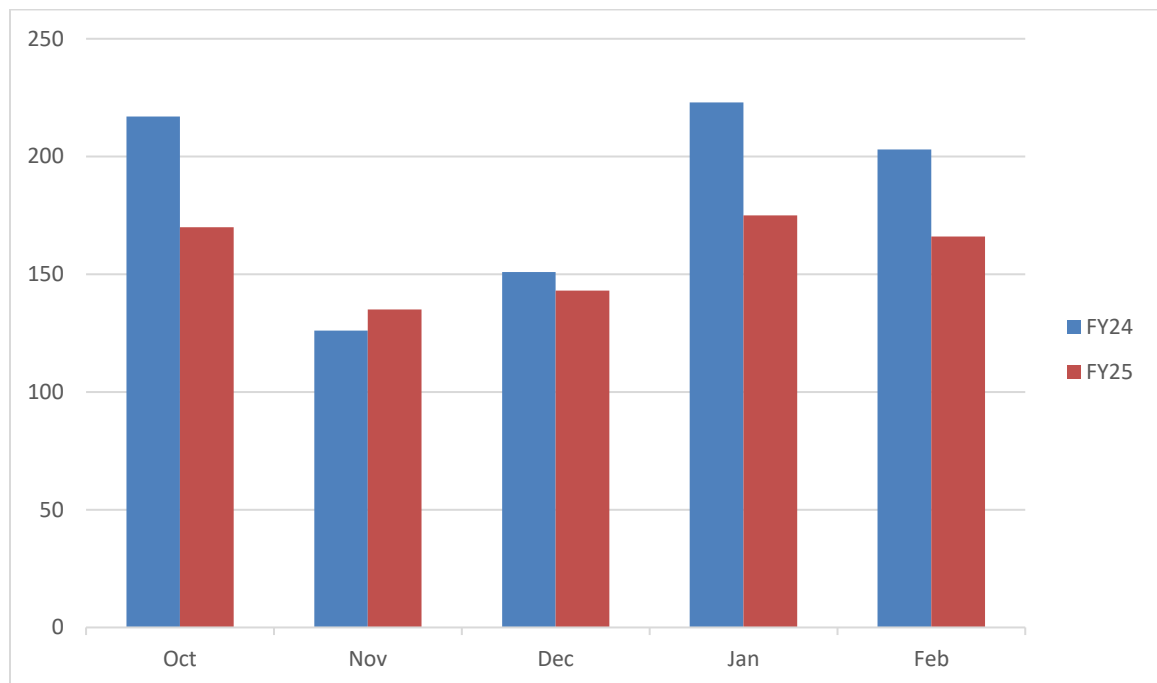


Figure 1 – Monthly Application Volume FY24 V. FY25

- 51 of the applications received were submitted through Laserfiche, an online application tool designed to facilitate easier accessibility to HCAP information. The corresponding graph is a comparison between the volumes of applications received in FY24 versus FY25.

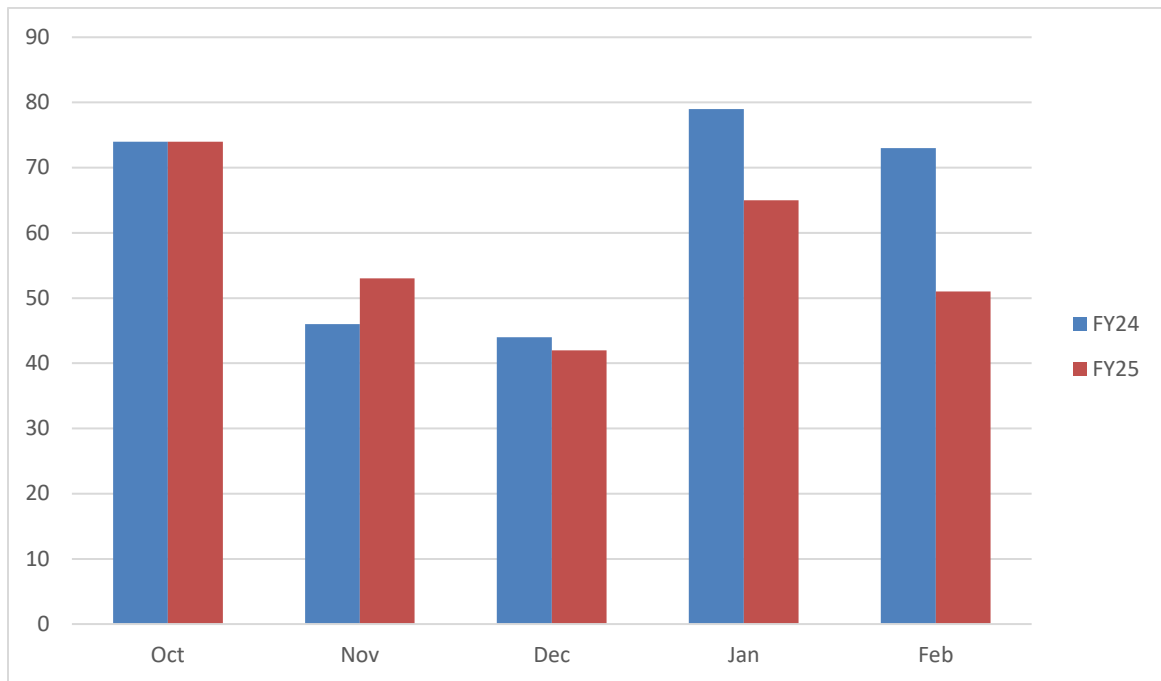


Figure 2 – Monthly Online Application Volume FY24 V. FY25

Enrollment

- HCAP’s enrollment currently stands at 327 clients, which is a drop of 2% from January’s number. This decline correlates with the decrease observed in other program indicators, such as application volume, number of new clients and benefit renewals.
- Medical service utilization for February was at 47%, which is lower than FY24 utilization of 68%. Factors such as low client volume, income, and provider availability can affect health care utilization. Tracking medical utilization allows for critical adjustments and informs decisions to appropriately deploy resources for best client outcomes.
- Figure 3 compares FY24 and FY25 enrollment numbers while figure 4 compares the number of clients enrolled in the three HCAP program classification for FY24 and FY25. MCICP clients who represent the lower income bracket of 0-21% of the FPIL are currently the largest group on the program. Additionally, we are keeping a pulse on jail numbers since there is an observed increase in enrollment.

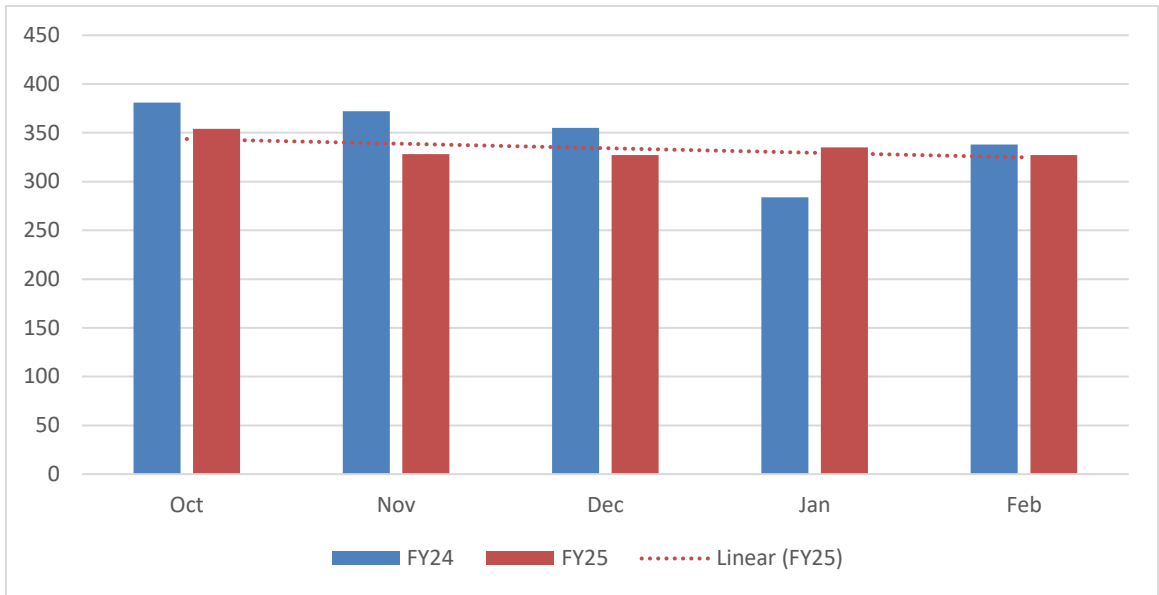


Figure 3 - Active Clients FY24 V. FY25

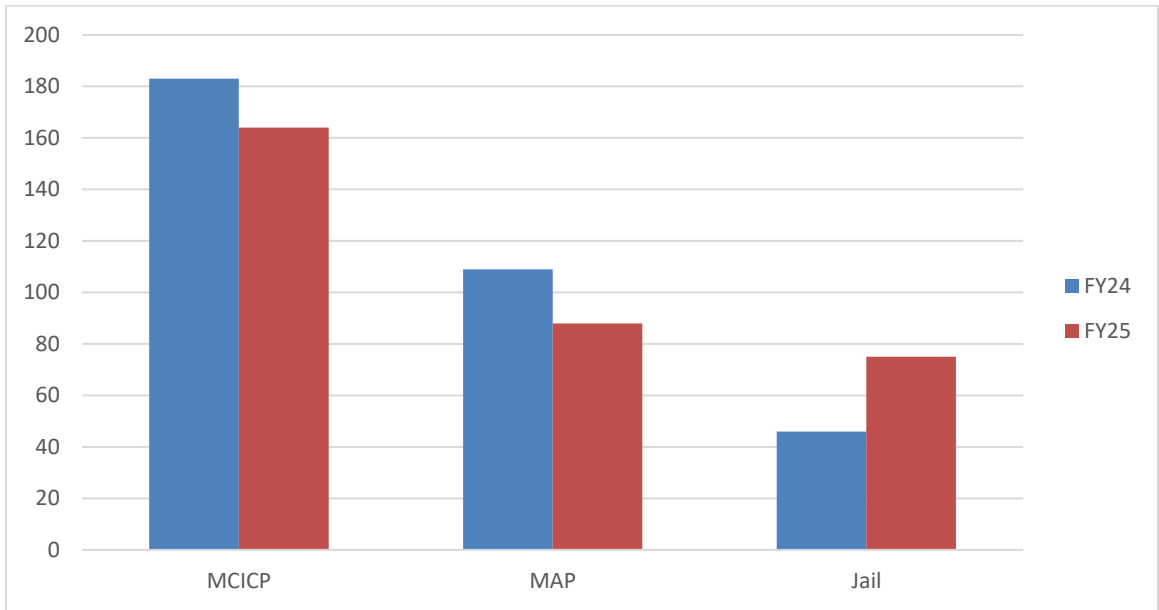


Figure 4 – February HCAP Program Breakdown FY24 V. FY25

New Clients

57 new clients were enrolled in February. The graph below depicts the current trend by showing the number of new clients added to the program on a monthly basis.

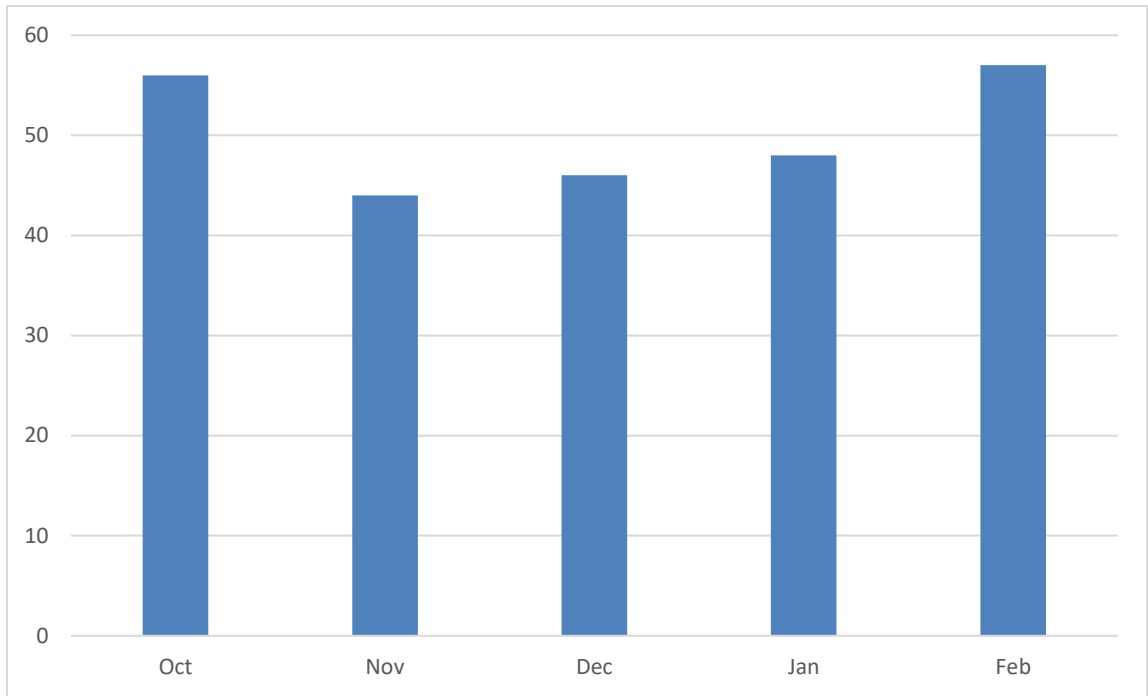


Figure 5 – Monthly New Clients

Bill Pay Updates

Claims Administration

- The team received 687 medical claims in February which is a 12% decrease from claims received in January. Figure 6 shows a monthly comparison between the volumes of medical claims received FY24 over FY25.

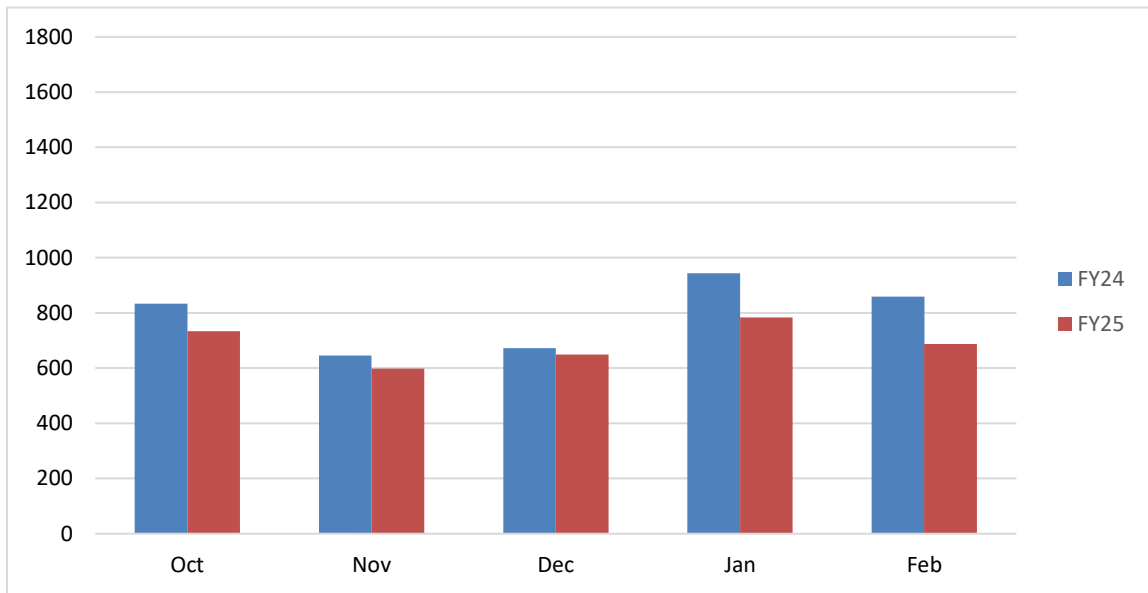


Figure 6 – Volume of Medical Claims FY24 V. FY25

- Total number of claims denied in February was 149, which is 18% of all claims processed by the bill pay team. The main denial reasons are depicted in Figure 7. This information guides relevant conversations with providers.

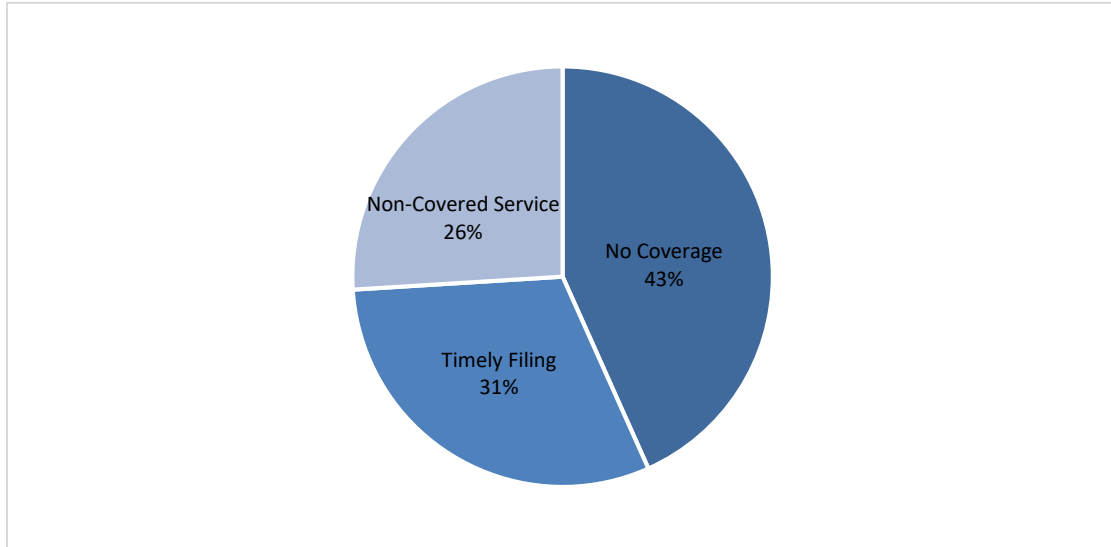


Figure 7 – Main Reasons for Denied Claims

Provider Utilization

- Figure 8 represents the percentage breakdown of claims by provider groups and depicts the main providers that HCAP clients utilize for their health care needs, while figure 9 shows the amount spent on each of the most utilized provider types/group.

- UC hospital inpatient and outpatient refers to HCA Houston Healthcare Conroe, Tomball, and Kingwood hospitals
- Inpatient/outpatient hospital with the IHC designation refers to CHI St. Luke's The Woodlands and other non HCA local hospitals
- UC hospital inpatient and outpatient services constitute our highest expenditures for claims processed in February.

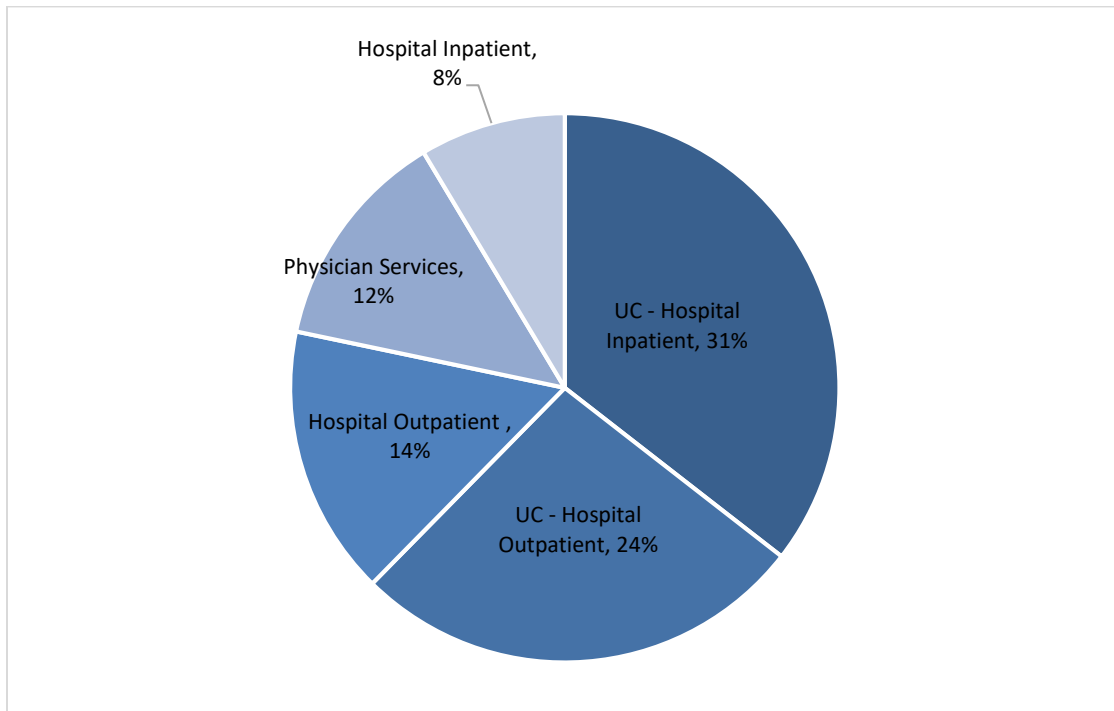


Figure 8 - Source of Care Identified by the Top 5 Providers Utilized by HCAP Clients in February

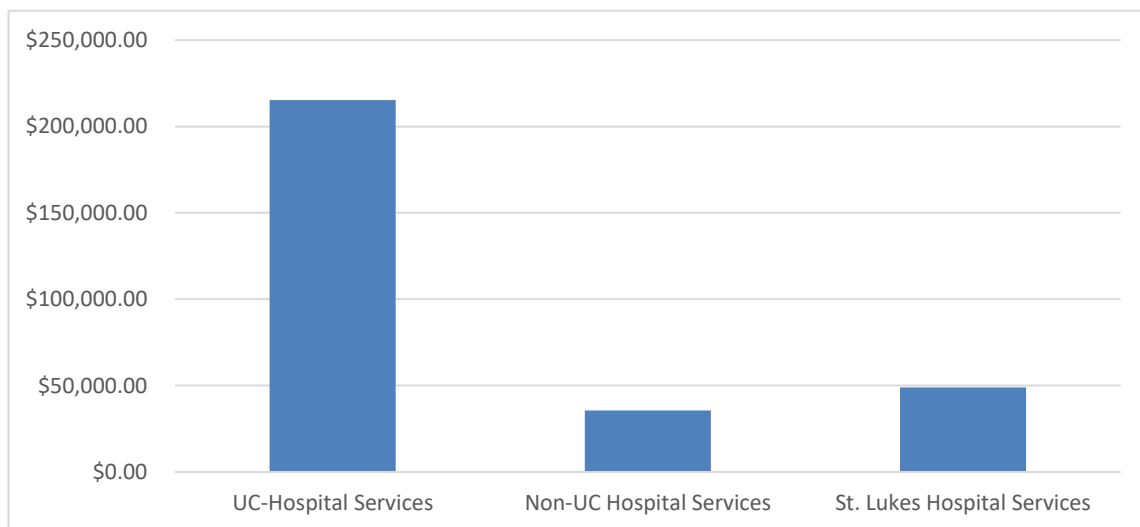


Figure 9 – Reimbursement Amount for Top Providers

Case Management Updates

Education

This is a tool the case managers use to assist clients with chronic disease management. The goal is to encourage the adoption and maintenance of healthy behaviors needed for health stabilization. Our team emphasize care plans implemented by primary care providers, and also conduct well checks with clients to foster compliance. Well checks are critical as they alert our staff to cases needing immediate medical attention. Below is a graph summary of education efforts for the reporting month.

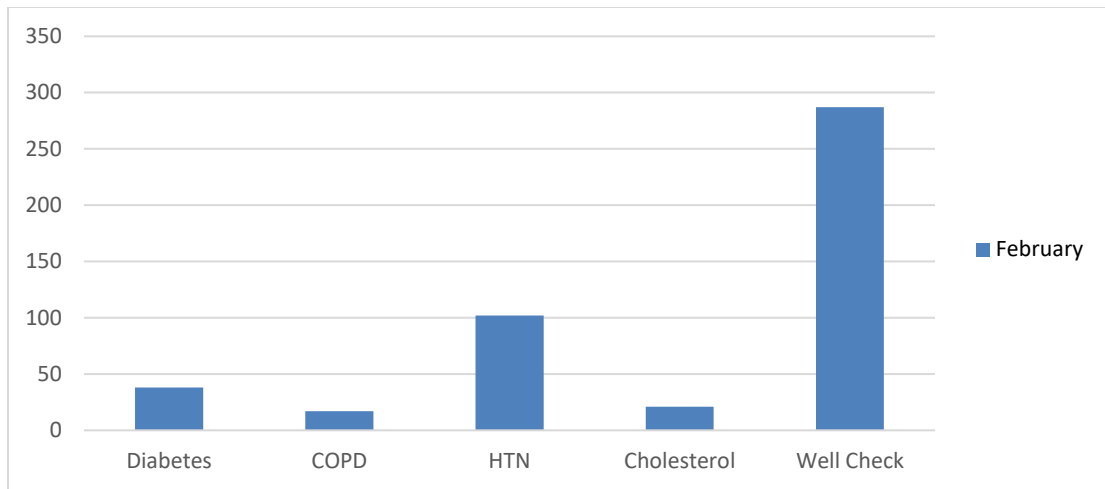


Figure 10 - Client Education

Top Five Diagnoses

The diagnoses below were extracted from claims processed in February. The following graphs provide a visual of the average cost of each claim for the top 5 diagnoses, and the corresponding reimbursement amount for services provided.

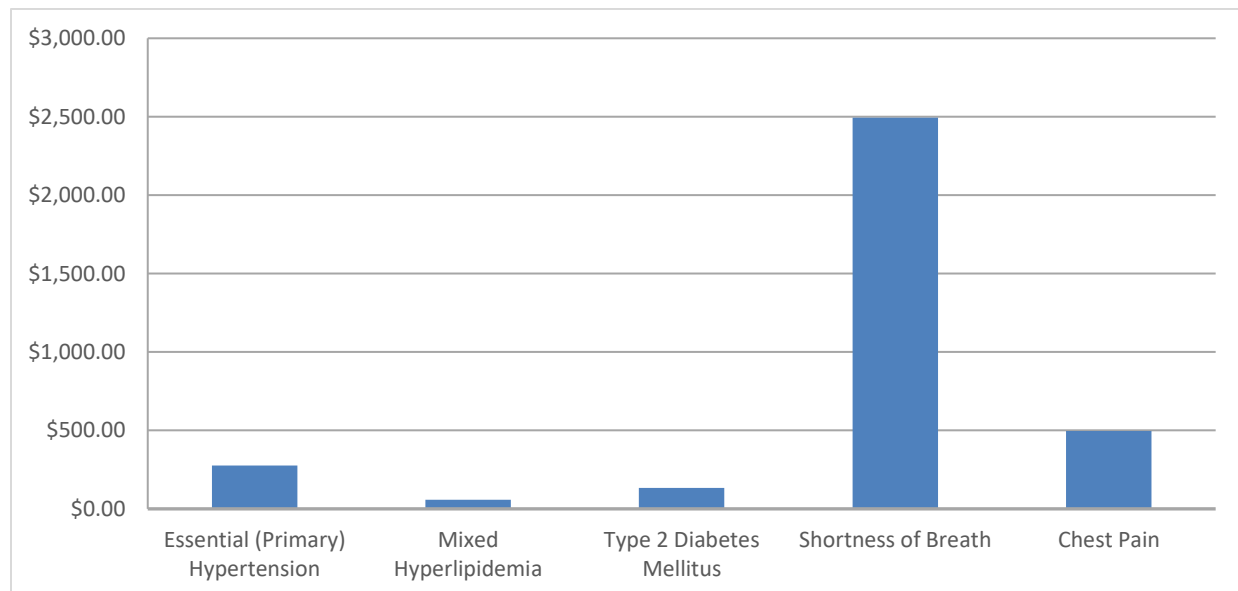


Figure 11 – Average Cost per Claim for Top 5 Diagnoses

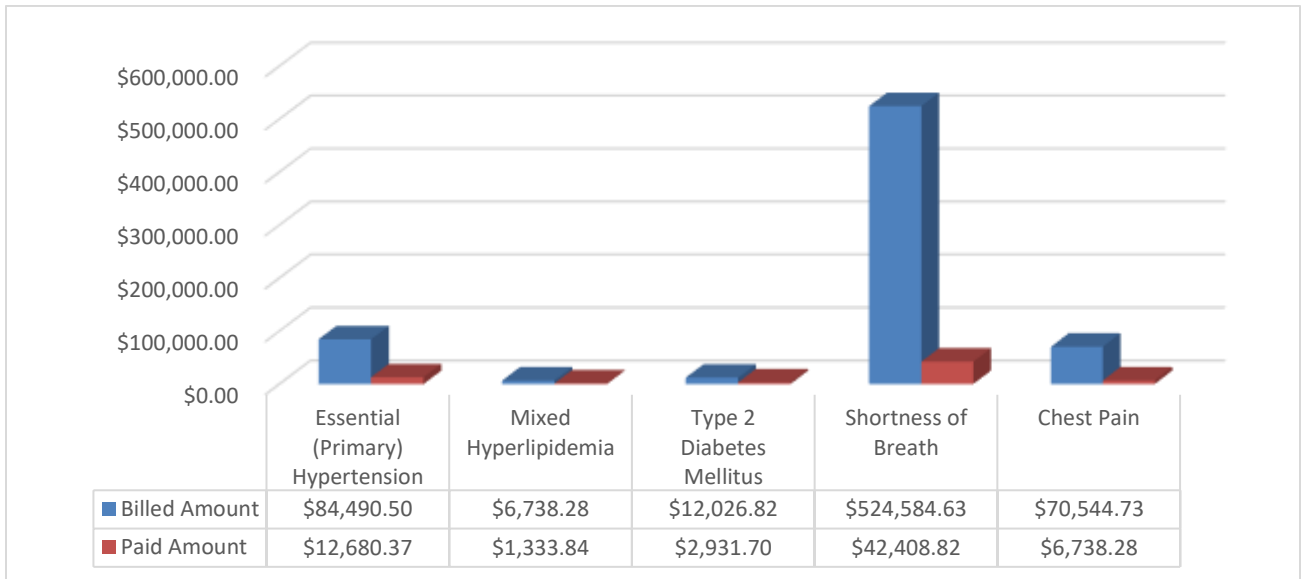


Figure 12 – Amount Billed V. Amount Paid for Top 5 diagnoses

Maximum Liability

Figure 13 shows the number of clients who have reached the maximum annual benefits of \$60,000 or 30 inpatient days each fiscal year, and figure 14 depicts the number of clients who reached their maximum liability due to a cancer diagnosis. Data shows that three clients have reached the maximum liability for the fiscal year.

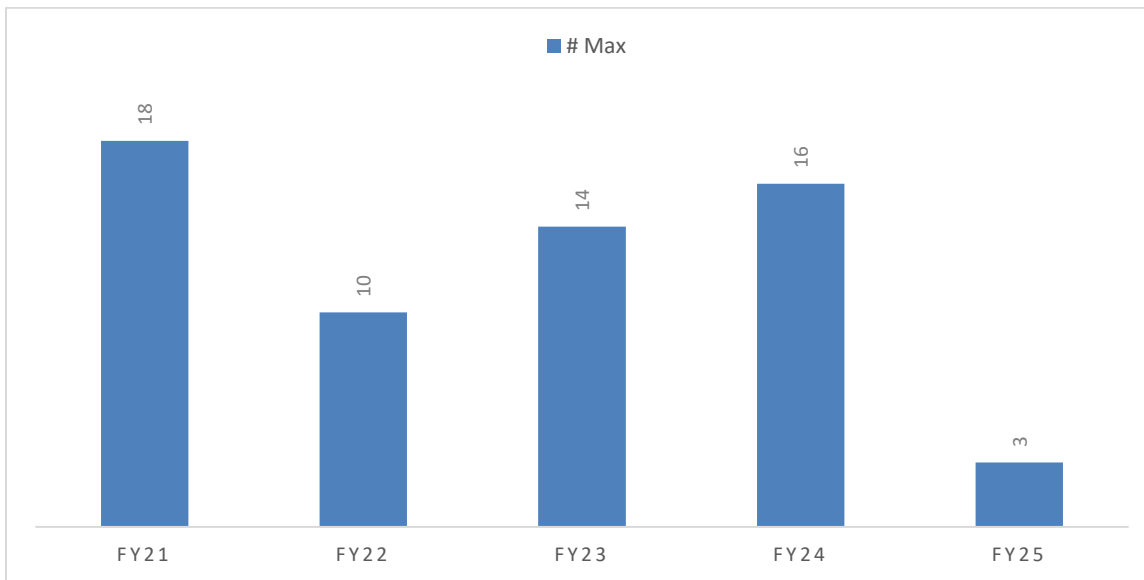


Figure 13 – Maximum Liability Exhausted FY21-25

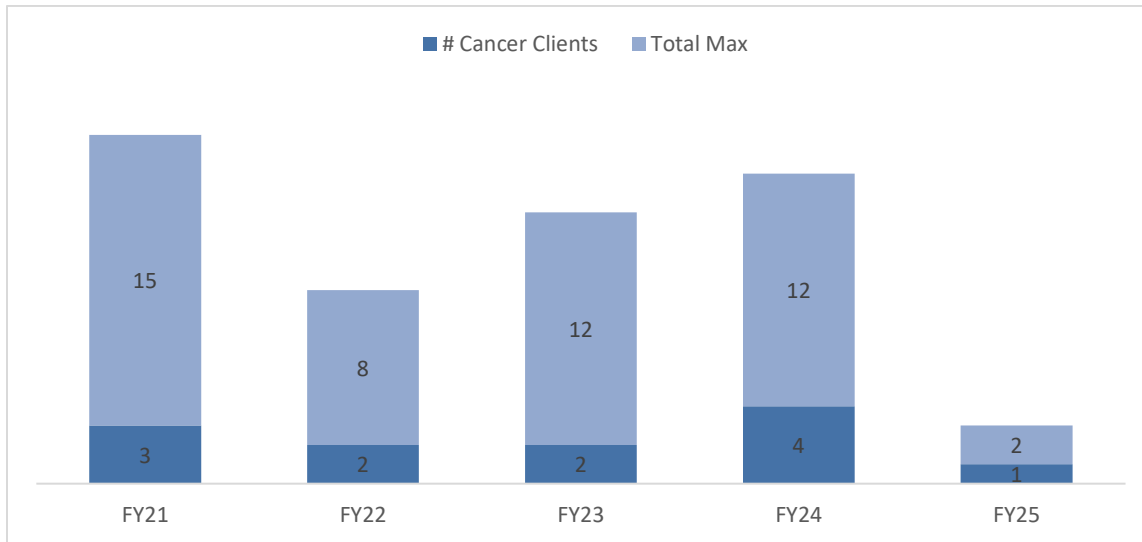


Figure 14 – Number of Clients at Maximum Liability V. Portion of Max with Cancer Diagnosis

Prescription Benefit Updates:

Table 1

Month	Applying Clients	Total Applications	Monthly Savings= (ACQ + Dispensing Fee + 2%)
Feb-25	9	10	\$28,729.73
Jan-25	12	20	\$17,304.34
Dec-24	7	8	\$9,882.53
Nov-24	6	6	\$10,852.05
Oct-24	11	12	\$29,082.96
Sep-24	12	12	\$39,259.82
Aug-24	7	9	\$3,464.00
Jul-24	12	12	\$34,047.20
Jun-24	19	24	\$65,526.13
May-24	13	13	\$26,834.11
Apr-24	10	12	\$22,786.11
Mar-24	11	12	\$73,583.49

Feb-24	15	18	\$71,685.10
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*Patient assistance programs are run by pharmaceutical companies to provide free medications to people who cannot afford to buy their medicine

Figure 15 indicates the total number of RX's dispensed in a month. 509 claims were filled in February which is a decrease of 17% from the filled volume in January. 504 of the claims filled were generic and 5 brand. This high percentage of generic claims helps produce a lower cost for clients as well as MCHD. The HCAP Pharmacy Representatives triage prescriptions daily to obtain this outcome.

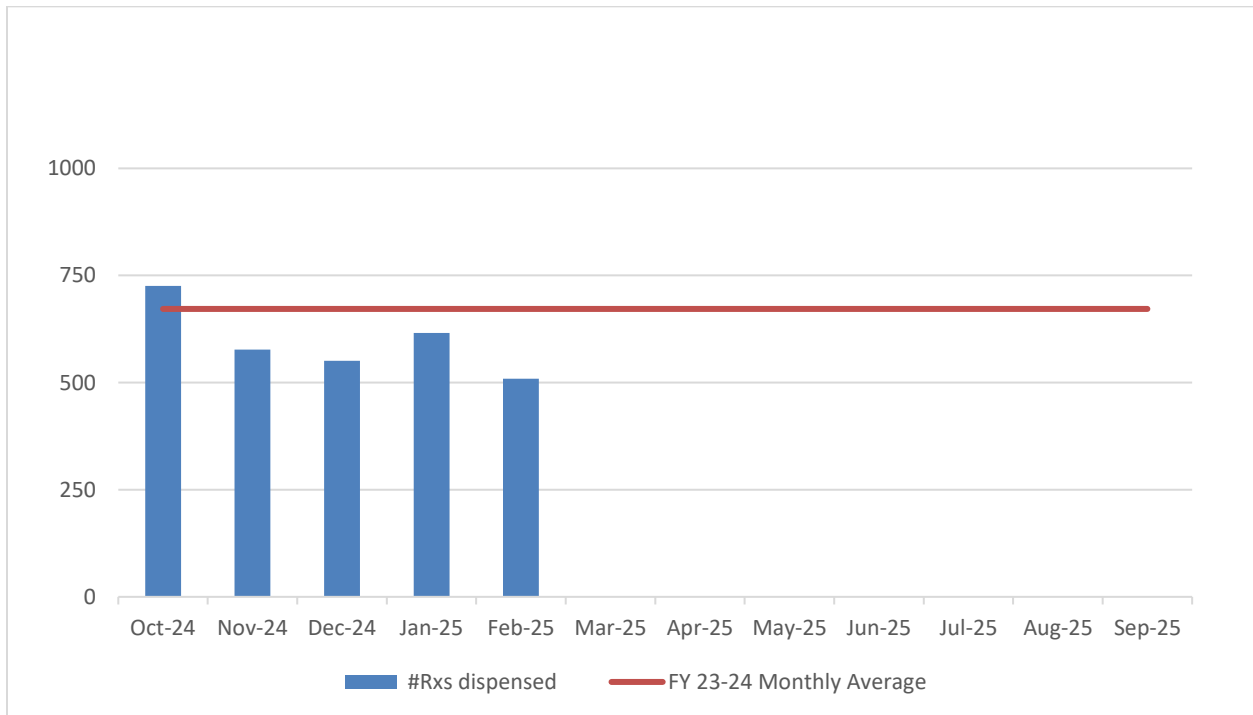


Figure 15 – Monthly Volume of Claims

Agenda Item # 9e



We Make a Difference!

To: Board of Directors
From: Brett Allen, CFO
Date: March 25, 2025
Re: Update on Accounting and Billing Departments

Accounting

- **Audit:** The annual financial audit has been completed by Weaver. It was determined the District's financial statements are presented fairly in all material respects in accordance with generally acceptable accounting principles.
- **Single Audit:** MCHD is required to undergo a Single Audit as a result of federal expenditures made by the component unit, Montgomery County Public Health District. Pending one confirmation memo from the Department of State Health Services, no material weaknesses or significant deficiencies were identified.
- **FY 2026 Budget:** The budget templates were sent to Managers on February 28th. The completed templates are due back to Accounting by April 15th. At that time the aggregation and review process will begin.
- **Accounting System Conversion:** The initial general ledger data has been migrated into Oracle and went very well. Currently, the project is in the accounts payable migration phase. The initial meeting to discuss accounts receivable is scheduled for the week ending March 29th. Verification and reconciliation of the imported data still has to occur.
- **Tobacco Settlement:** The submission for the tobacco settlement has been assembled and is in the review stage. It will be submitted by March 31st.
- **Ambulance Services Supplemental Payment Program (ASSPP):** The cost report has been assembled and is in the review stage. It will be submitted by March 31st.

Billing

- **Billing Software Conversion:** Final training on the ImageTrend Billing Bridge software occurred Monday, March 17th. The staff is excited and recognizes the efficiency potential provided by the new software. The software is now live and will be used to bill for services provided beginning on March 1st.

- Collections
 - Collections for the month of February 2025: \$2,155,639
 - Collections for the month of February 2024: \$2,008,098

- Days in Accounts Receivable
 - February 2025: 96
 - February 2024: 94

Agenda Item # 10



We Make a Difference!

To: Board of Directors


From: Randy Johnson, CEO/Brett Allen, CFO

Date: March 25, 2025

Re: District Policies

Consider and act on District Policies:

- a. ADM 01-102 MCHD Service Mark Policy – New Policy
- b. ACC 05-102 Capital Asset Capitalization Policy – Updated Policy
- c. ACC 05-105 Travel Policy – Updated Policy

	USE OF MCHD SERVICE MARK	Page 1 of 1
Department	Policy Number	CAAS Reference Number
Administration	CFO 01-102	

I. PURPOSE

To provide a guideline for use of the MCHD registered “Service Mark”.



II. POLICY

The Montgomery County Hospital District (“MCHD”) Service Mark “Service Mark” as shown above is a registered trademark with the United States Patent and Trademark Office, Registration Number 3925323.


Use of the MCHD Service Mark is expressly prohibited in political campaign messages or other materials of a partisan nature in political campaigns, including but not limited to websites, social media (Facebook, Instagram, X, etc.) or any other internet use, publications, print material, email, clothing, products and signage.

The MCHD Service Mark is exclusively used for official MCHD business and may be used on MCHD flyers, brochures, posters, websites, memos, letterheads, cards, business cards, employee clothing and other materials created by the MCHD, and equipment owned by the MCHD to reflect the excellent public services provided by the MCHD and its ambulance service, healthcare assistance programs and public health services.

No private business or individual may print the Service Mark on their materials or use the Service Mark or a replication thereof on their company walls, vehicles, clothing or materials, website, or any other media, written or electronic, without expressed written consent from the MCHD.

References:

Original Date	03/2025
Review/Revision Date	
Supersedes all Previous	
Date Compliance Approved	03/29/2025
Date Approved by the Board of Directors	3/25/2025

	CAPITAL ASSET CAPITALIZATION	Page 1 of 3
Department Accounting	Policy Number ACC 05-102	CAAS Reference Number

I. PURPOSE

Capital assets have a major impact on the ability of the District to deliver services. The purpose of this policy is to provide guidelines to assist in decision making and define accounting processes that ensure effective and accurate control of capital assets.

II. DEFINITIONS

Capital assets - real or personal property that have a value equal to or greater than the capitalization threshold and have an estimated useful life of five years or more.

Conduit debt - a means to raise capital via tax-exempt municipal bonds to fund large-scale projects (for example, hospitals, airports, schools) that benefit the general public.

Depreciation – allocation of a capital asset’s cost to expense by decreasing the value of the asset over its useful life.

Service concession arrangement - an arrangement between a transferor and an operator in which the transferor conveys to the operator the right to provide public services through the use of an asset (for example, parking garages, hospitals, toll roads).

III. POLICY

Montgomery County Hospital District (MCHD) will regard assets as capitalized when:

- 1) Assets purchased, built or leased have useful lives of five years or more and the cost of the asset (including installation) is \$5,000 or more.
- 2) The cost of repairing or renovating the asset is \$10,000 or more and prolongs the life of the asset.
- 3) The cost of buildings and building improvements is \$50,000 or more.
- ~~3)4~~ The cost of aggregate items with a useful life of five years or more is \$300,000 or more.

MCHD will regard the purchase of software programs with a perpetual license as expenditures that are not subject to the above capitalization policy. See Subscription-Based Information Technology Arrangements for software with a recurring fee. Costs associated with software maintenance and customer support are considered expenditures and will not be capitalized.

Each department manager is responsible for ensuring accountability, maintenance, and proper use of District assets assigned to their custody. Capital assets are required to be tracked at the department level and be made available for inspection at any time.

Capital Asset Definitions and Guidelines

Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 2 of 3
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MCHD has invested in a broad range of capital assets used in the District's operations, including:

- Land and improvements
- Buildings and building improvements
- Construction in progress
- Radio towers and tower shelters
- Personal property
 - Equipment
 - Vehicles

Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 2 of 3
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Capital Asset Acquisition Cost

Capital assets should be recorded and reported in the District's capital asset software at cost, which includes the vendor's invoice (plus the value of any trade-in), plus initial installation cost (excluding in-house labor), modifications, attachments, accessories or apparatus necessary to make the asset usable and render it into service.

For MCHD, cost also includes ancillary charges such as freight and transportation, site preparation cost and professional fees. The cost of purchasing capital assets for governmental activities does not include capitalized interest.

Leased Assets

Leased assets should be capitalized UNLESS they meet these following exceptions:

- Short-term leases – defined as leases with maximum possible term of 12 months or less, including options to extend
- Leases that transfer ownership of the asset (financed purchases)
- Leases of inventory, intangible assets and biological assets, i.e., timber, living plants or animals
- Contracts that meet the definition of service concession arrangements
- Supply contracts, such as power purchase agreements
- Leases in which the underlying asset is financed with outstanding conduit debt, unless both the underlying asset and the conduit debt are reported by the lessor

Subscription-Based Information Technology Arrangements

Any cloud computing arrangement (which include software as a service, infrastructure as a service, and platform as a service) with a term longer than one year and a value over \$5,000 will be capitalized.

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Depreciating Capital Assets

Capital assets should be depreciated over their estimated useful lives unless they are inexhaustible (land, works of art, historical treasures).

The straight-line depreciation method will be used. An asset is considered placed into service on the date it becomes available for use and is being used for the purpose intended when purchased or constructed.


Title of Policy CAPITAL ASSET CAPITALIZATION	Policy Number ACC 05-102	Page 3 of 3
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**Depreciation Method-Straight Line over the following useful lives: Useful Life
in Years**

Asset	Years
Land and Land Improvements	0
Site Improvements	
• Fencing and Gates	5
• Landscaping	10
• Parking Lot/Driveway/Parking Barrier	20
• Outside Sprinkler System	15
Buildings and Building Improvements	
• Building Exterior	30
• Building Exterior: Roof	10
• Building Interior: Carpet	10
Radio Tower and Tower Shelter	30
Equipment	
• Telephone Systems	10
• Document Scanners	5
• Radio, Communication Systems	5
• Medical	5
• HVAC	15
• Security	10
Vehicles	
• Passenger Cars	5
• Cargo Vans, Light Trucks	5
• Ambulances – Box and Chassis	5

Reference:
Government Finance Officers Association: Establishing Capitalization Thresholds for Capital Assets

Original Date 11/2009
Review/Revision Date ~~MM/YY/YY~~11/2009,
05/2017, 02/2025
X Supersedes all Previous
Approved by Compliance Committee 02/26/2025
-Approved by Board of Directors
5/23/1703/25/2025

 Montgomery County Hospital District	CAPITAL ASSET CAPITALIZATION	Page 1 of 3
Department	Policy Number	CAAS Reference Number
Accounting	ACC 05-102	

I. PURPOSE

Capital assets have a major impact on the ability of the District to deliver services. The purpose of this policy is to provide guidelines to assist in decision making and define accounting processes that ensure effective and accurate control of capital assets.

II. DEFINITIONS

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- Conduit debt - a means to raise capital via tax-exempt municipal bonds to fund large-scale projects (for example, hospitals, airports, schools) that benefit the general public.
- Depreciation – allocation of a capital asset’s cost to expense by decreasing the value of the asset over its useful life.
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 - The cost of repairing or renovating the asset is \$10,000 or more and prolongs the life of the asset.
 - The cost of buildings and building improvements is \$50,000 or more.
 - The cost of aggregate items with a useful life of five years or more is \$300,000 or more.
- MCHD will regard the purchase of software programs with a perpetual license as expenditures that are not subject to the above capitalization policy. See Subscription-Based Information Technology Arrangements for software with a recurring fee. Costs associated with software maintenance and customer support are considered expenditures and will not be capitalized.
- Each department manager is responsible for ensuring accountability, maintenance, and proper use of District assets assigned to their custody. Capital assets are required to be tracked at the department level and be made available for inspection at any time.

A. Capital Asset Definitions and Guidelines

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 - Buildings and building improvements

Reference:
Government Finance Officers Association: Establishing Capitalization
Thresholds for Capital Assets

Original Date 11/2009 Review/Revision Date 11/2009, 05/2017, 02/2025
X Supersedes all Previous Approved by Compliance Committee 02/26/2025 Approved by Board of Directors 03/25/2025

- Construction in progress
- Radio towers and tower shelters
- Personal property
 - Equipment
 - Vehicles

B. Capital Asset Acquisition Cost

- Capital assets should be recorded and reported in the District's capital asset software at cost, which includes the vendor's invoice (plus the value of any trade-in), plus initial installation cost (excluding in-house labor), modifications, attachments, accessories or apparatus necessary to make the asset usable and render it into service.
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D. Subscription-Based Information Technology Arrangements


- Any cloud computing arrangement (which include software as a service, infrastructure as a service, and platform as a service) with a term longer than one year and a value over \$5,000 will be capitalized.

E. Depreciating Capital Assets

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• Outside Sprinkler System	15
Buildings and Building Improvements	
• Building Exterior	30
• Building Exterior: Roof	10
• Building Interior: Carpet	10
Radio Tower and Tower Shelter	30
Equipment	
• Telephone Systems	10
• Document Scanners	5
• Radio, Communication Systems	5
• Medical	5
• HVAC	15
• Security	10
Vehicles	
• Passenger Cars	5
• Cargo Vans, Light Trucks	5
• Ambulances – Box and Chassis	5

	TRAVEL POLICY	Page 1 of 4
Department	Policy Number	CAAS Reference Number
Accounting	ACC 05-105	

I. PURPOSE

Refers to all employees traveling on District business.

II. POLICY

1. Approval for Travel:

All business travel plans require **prior** approval by the respective department manager. Department managers require prior approval from their supervisor. Airline tickets conference registration, and hotel reservations will be arranged by the Travel Desk.

2. Credit Cards:

Employees may be required to use personal credit cards and file for reimbursement at the end of travel.

3. Air Travel Policy:

All domestic air travel (including Canada and Mexico) will be in economy class.

~~Middle and window seats will not be booked unless requested by the traveler. Economy Plus will only be booked with manager approval.~~ The travel desk will select the carrier based on a combination of service available and rate structure. ~~It will not be determined by frequent flier enrollment unless that represents the lowest fare. Also, the lowest possible~~ fare may require a stopover or change of plans, and this ~~may~~ will be chosen over a higher cost direct flight.

Travel arrangements should be made as far in advance as possible to take advantage of the most economical rate. ~~Discounts are now generally available only when tickets are purchased in advance.~~

If there are penalties associated with changing reservations, MCHD will pay for these, provided the company required the change or the change was beyond the control of the employee. Penalties or cancellation charges incurred for any other reason will be the responsibility of the employee, including changes to get on an earlier flight. ~~Once travel arrangements are booked, the employee is financially responsible for any changes.~~

Following the conference, the first flight available with a reasonable departure time and arriving at or before 8:00 p.m. CST will be booked.

Title of Policy TRAVEL	Policy Number ACC 05-105	Page 2 of 4
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4. Rental Car:

The use of a rental car is permitted when it is in the interest of the District to do so and pre-approved by your department's executive. When a rental car is needed, employees should reserve a car using a credit card and driver's license information as required by rental car companies. Personal medical insurance should NOT be purchased from the car rental agency since employees are already covered under workers' compensation insurance. Employees are required to purchase the collision damage coverage. If rental cars are retained over a weekend, such expenses are personal, except when used to travel on a weekend to another location on District business. The employee should return the car with the original fuel level. Rental charges must be supported by receipts.
5. Travel to and from Terminals:

Travel to and from airport terminals will be by the least costly method available consistent with business requirements; e.g., shuttle, taxi, ride share, air commuter, or personal automobile (including parking or storage fees).
6. Use of Personal Automobile:

Employees traveling by personal automobile on company business are required to carry, at the employee's expense, liability and property damage insurance at the minimum required by law. The employee will be reimbursed at the rate current with the IRS mileage allowance per mile, plus tolls and reasonable parking charges. Such reimbursement will not exceed the cost of commercial air fare for the same trip.
7. Baggage Expenses:

Charges imposed by a carrier on personal luggage that exceed weight, fees charged for more than one bag or other established limitations will be paid by the employee, unless the manager who authorizes the trip approves a particular exception. The company will pay any charges for business materials that an employee is specifically authorized to carry in or as part of his/her personal luggage.
8. Meals and Rooms:
 - a) The District provides a per diem meals and incidentals at the federal per diem rate for each day of travel. Receipts are not required. However, the Meals & Incidentals Expenses (Per Diem) form must be completed stating the nature and date of the trip.
 - b) All hotel reservations will be made through the Travel Desk. The Travel Desk is expected to use sound business judgment in selecting accommodations and should use Governmental rates when available. Suite accommodations are not permitted unless it allows a cost effective method of housing multiple parties. Exceptions can be made if specified hotels are host hotels to the seminar or conference being attended and special rates are provided.

Title of Policy TRAVEL	Policy Number ACC 05-105	Page 3 of 4
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The District will not pay for no-shows unless the fault lies with the District. In-room movies, room service, and use of mini-bars are considered personal expenses and therefore not reimbursable. The original detailed hotel bill must be attached to the expense report. Miscellaneous expenses, like parking fees, must be supported by receipts and attached to the expense report.

9. Entertainment:

Internal Revenue Service regulations require that entertainment expenses (including business lunches, dinners, etc.) must serve definite business purposes with a reasonable expectation of deriving increased business benefits. Entertainment must be associated with the active conduct of business and must be incurred during, before, or after a substantial business discussion. Entertainment (luncheon, dinner, etc.) of fellow employees of the District is not generally allowed except when:

- a) A customer or outside contact is in attendance.
- b) Visiting another location or hosting a visitor from another company location.

To ensure compliance with these regulations on lunches, dinners, and other entertainment expenses, the following information must be shown on the expense report:

- a) Cost
- b) Date
- c) Place (name and location)
- d) Business purpose;
- e) Name of people present or other designation sufficient to establish business relationship to the company.

Receipts are required for all expenditures and must be attached to the expense reports. Only the actual cost of the meal plus tip will be reimbursed. MCHD will not reimburse employees for any alcohol expenses.

10. Tips:

For expenses such as meals, taxi, etc., the gratuity should not exceed ~~15~~20% and should be included in the amount reported.

11. Laundry and Valet:

No laundry expenses will be reimbursed unless the trip lasts for more than 7 days. If the trip is for more than 7 days, reasonable charges for laundry and valet service must appear on the hotel bill or a proper receipt must be furnished for non-hotel service. Expenses of this nature are not allowed after return from a business trip.

12. Insurance - Travel:

Medical expenses resulting from an accident while on company business may be covered under workers' compensation insurance. Any travel insurance purchased by an employee is at personal expense.

13. Combined Business and Personal Travel:

The company will pay for the cost of the business segment. If the employee wishes to stay longer causing an increase in transportation cost, the employee is responsible for

Title of Policy TRAVEL	Policy Number ACC 05-105	Page 4 of 4
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booking transportation. The company will only pay, by reimbursement to employee, for the business segment after the travel is complete. The company will pay the cost of rooms for the business segment of the travel. The employee is responsible for the personal segment paid directly to the hotel.

14. Spouse/Children on Trip:

If an employee chooses to take his or her spouse, significant other, or children on an approved business trip, the additional expense incurred is personal.

15. Miscellaneous Expense:

Unexplained items labeled “miscellaneous” are not allowable items of expense. Some examples of items not considered allowable are: newspapers, magazines, movies, shoe shines, personal expenses incurred for household services due to employee's absence on a business trip, etc.

16. Airline Clubs:

Fees for membership in airline clubs are considered personal expense and is not reimbursable.

17. Reporting Travel and/or Entertainment Expenses:

~~An expense report form~~ The Travel Detail form must be used/completed to report all travel and entertainment expenses. ~~The expense report will be filed~~ within one month after completion of a trip.

~~Expense reports that are filed more than one month after a trip must be approved by the CFO. Any travel advances should be noted on this report.~~


18. Approvals and Review:

Expenses incurred as the result of business travel or entertainment require the approval of the next level of supervision. Implicit in the approval is that the approver has personally reviewed the details of the expense report. Final review, prior to reimbursement, is the responsibility of the Accounting department.

19. Frequent flyer and hotel bonus points may be used by the employee for their personal travel. It is the employee's responsibility to update frequent flyer and hotel loyalty memberships to the reservation after the Travel Desk has completed the booking process.

References: Previously:
 HR Policy # 10-901
 HR 25-901 Travel and Entertainment
 ACC 05-105 Travel and Entertainment

Original Date	10/2008
Review/Revision Date	10/2008 , — 02/2014, 07/2021, <u>02/2025</u>
X Supersedes all Previous	
Approved by Compliance	7/15/2021 <u>02/26/2025</u>
Date Approved by the Board of Directors	7/27/2021 <u>03/25/2025</u>

	TRAVEL POLICY	Page 1 of 4
Department	Policy Number	CAAS Reference Number
Accounting	ACC 05-105	

I. PURPOSE

Refers to all employees traveling on District business.

II. POLICY

1. Approval for Travel:

- All business travel plans require prior approval by the respective department manager. Department managers require prior approval from their supervisor. Airline tickets conference registration, and hotel reservations will be arranged by the Travel Desk.

2. Credit Cards:

- Employees may be required to use personal credit cards and file for reimbursement at the end of travel.

3. Air Travel Policy:

- All domestic air travel (including Canada and Mexico) will be in economy class.
- Middle and window seats will not be booked unless requested by the traveler. Economy Plus will only be booked with manager approval. The travel desk will select the carrier based on a combination of service available and rate structure. The lowest fare may require a stopover or change of plans, and this may be chosen over a higher cost direct flight.
- Travel arrangements should be made as far in advance as possible to take advantage of the most economical rate.
- If there are penalties associated with changing reservations, MCHD will pay for these, provided the company required the change or the change was beyond the control of the employee. Penalties or cancellation charges incurred for any other reason will be the responsibility of the employee, including changes to get on an earlier flight.
- Following the conference, the first flight available with a reasonable departure time and arriving at or before 8:00 p.m. CST will be booked.

4. Rental Car:

- The use of a rental car is permitted when it is in the interest of the District to do so and pre-approved by your department’s executive. When a rental car is needed, employees should reserve a car using a credit card and driver’s license information as required by rental car companies. Personal medical insurance should NOT be purchased from the car rental agency since employees are already covered under workers' compensation insurance. Employees are required to purchase the collision damage coverage. If rental cars are retained over a

References: Previously:
 HR Policy # 10-901
 HR 25-901 Travel and Entertainment
 ACC 05-105 Travel and Entertainment

Original Date 10/2008
 Review/Revision Date – 10/2008, 02/2014, 07/2021, 02/2025
 X Supersedes all Previous
 Approved by Compliance 02/26/2025
 Approved by the Board of Directors 03/25/2025

weekend, such expenses are personal, except when used to travel on a weekend to another location on District business. The employee should return the car with the original fuel level. Rental charges must be supported by receipts.

5. Travel to and from Terminals:

- Travel to and from airport terminals will be by the least costly method available consistent with business requirements; e.g., shuttle, taxi, ride share, air commuter, or personal automobile (including parking or storage fees).

6. Use of Personal Automobile:

- Employees traveling by personal automobile on company business are required to carry, at the employee's expense, liability and property damage insurance at the minimum required by law. The employee will be reimbursed at the rate current with the IRS mileage allowance per mile, plus tolls and reasonable parking charges. Such reimbursement will not exceed the cost of commercial air fare for the same trip.

7. Baggage Expenses:

- Charges imposed by a carrier on personal luggage that exceed weight, fees charged for more than one bag or other established limitations will be paid by the employee, unless the manager who authorizes the trip approves a particular exception. The company will pay any charges for business materials that an employee is specifically authorized to carry in or as part of his/her personal luggage.

8. Meals and Rooms:

- The District provides a per diem meals and incidentals at the federal per diem rate for each day of travel. Receipts are not required. However, the Meals & Incidentals Expenses (Per Diem) form must be completed stating the nature and date of the trip.
- All hotel reservations will be made through the Travel Desk. The Travel Desk is expected to use sound business judgment in selecting accommodations and should use Governmental rates when available. Suite accommodations are not permitted unless it allows a cost effective method of housing multiple parties. Exceptions can be made if specified hotels are host hotels to the seminar or conference being attended and special rates are provided. The District will not pay for no-shows unless the fault lies with the District. In-room movies, room service, and use of mini-bars are considered personal expenses and therefore not reimbursable. The original detailed hotel bill must be attached to the expense report. Miscellaneous expenses, like parking fees, must be supported by receipts and attached to the expense report.

9. Entertainment:

- Internal Revenue Service regulations require that entertainment expenses (including business lunches, dinners, etc.) must serve definite business purposes with a reasonable expectation of deriving increased business benefits. Entertainment must be associated with the active conduct of business and must be incurred during, before, or after a substantial business discussion. Entertainment (luncheon, dinner, etc.) of fellow employees of the District is not generally allowed except when:
 - a) A customer or outside contact is in attendance.
 - b) Visiting another location or hosting a visitor from another company location.
- To ensure compliance with these regulations on lunches, dinners, and other entertainment expenses, the following information must be shown on the expense report:
 - a) Cost
 - b) Date
 - c) Place (name and location)
 - d) Business purpose;
 - e) Name of people present or other designation sufficient to establish business relationship to the company.
- Receipts are required for all expenditures and must be attached to the expense reports. Only the actual cost of the meal plus tip will be reimbursed. MCHD will not reimburse employees for any alcohol expenses.

10. Tips:

- For expenses such as meals, taxi, etc., the gratuity should not exceed 20% and should be included in the amount reported.

11. Laundry and Valet:

- No laundry expenses will be reimbursed unless the trip lasts for more than 7 days. If the trip is for more than 7 days, reasonable charges for laundry and valet service must appear on the hotel bill or a proper receipt must be furnished for non-hotel service. Expenses of this nature are not allowed after return from a business trip.

12. Insurance - Travel:

- Medical expenses resulting from an accident while on company business may be covered under workers' compensation insurance. Any travel insurance purchased by an employee is at personal expense.

13. Combined Business and Personal Travel:

- The company will pay for the cost of the business segment. If the employee wishes to stay longer causing an increase in transportation cost, the employee is responsible for booking transportation. The company will only pay, by

reimbursement to employee, for the business segment after the travel is complete. The company will pay the cost of rooms for the business segment of the travel. The employee is responsible for the personal segment paid directly to the hotel.

14. Spouse/Children on Trip:

- If an employee chooses to take his or her spouse, significant other, or children on an approved business trip, the additional expense incurred is personal.

15. Miscellaneous Expense:

- Unexplained items labeled “miscellaneous” are not allowable items of expense. Some examples of items not considered allowable are: newspapers, magazines, movies, shoe shines, personal expenses incurred for household services due to employee's absence on a business trip, etc.

16. Airline Clubs:

- Fees for membership in airline clubs are considered personal expense and is not reimbursable.

17. Reporting Travel and/or Entertainment Expenses:

- The Travel Detail form must be completed to report all travel and entertainment expenses within one month after completion of a trip.

18. Approvals and Review:

- Expenses incurred as the result of business travel or entertainment require the approval of the next level of supervision. Implicit in the approval is that the approver has personally reviewed the details of the expense report. Final review, prior to reimbursement, is the responsibility of the Accounting department.

19. Frequent flyer and Hotel bonus programs

- Points may be used by the employee for their personal travel. It is the employee's responsibility to update frequent flyer and hotel loyalty memberships to the reservation after the Travel Desk has completed the booking process.

Agenda Item # 11



We Make a Difference!

To: Board of Directors

From: James Campbell, EMS Chief

Date: March 25, 2025

Re: Public Safety Telecommunicator Week

Consider and act on Proclamation in support of National Public Safety Telecommunicators Week, April 13-19, 2025. (Mr. Hudson, Chair – EMS Committee)

PROCLAMATION

To designate the Week of April 13-19, 2025 as National Public Safety Telecommunicators Week

WHEREAS, the Montgomery County Hospital District provides 9-1-1 dispatchers who work daily to protect and promote the public safety to the citizens of Montgomery County, Texas; and

WHEREAS, dispatchers are more than a calm and reassuring voice at the other end of the phone. They are knowledgeable and highly trained individuals who work closely with other medical, police and fire personnel. They offer quality care that dramatically improves the survival and recovery rate of those who experience sudden illness or injury; and

WHEREAS, the members of emergency dispatchers and other communications specialists, who help to protect our health and safety and engage in thousands of hours of specialized training and continuing education to enhance their lifesaving skills; and

WHEREAS, the Montgomery County Hospital District Board of Directors hereby supports and recognizes the Montgomery County Hospital District Communications Personnel as an integral partner to the citizens of Montgomery County.

NOW, THEREFORE BE IT RESOLVED that the Montgomery County Hospital District Board of Directors of Montgomery County, Texas does hereby proclaim the week of April 13-19, 2025 as:

**“NATIONAL PUBLIC SAFETY TELECOMMUNICATORS
WEEK”**

Agenda Item # 12



To: Board of Directors

From: Ashley Peachee

Date: March 25, 2025

Re: Zoll X-Series Defibrillator Monitors

Consider and act on the purchase (2) additional Zoll X-Series Monitors for expansion trucks. 2024-2025 budgeted amount for both monitors \$85,000.
(Mr. Walker, Chair – PADCOM Committee)

Yes No N/A

- | | | | |
|-------------------------------------|-------------------------------------|--------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input checked="" type="checkbox"/> | <input type="checkbox"/> | Special request? |



ZOLL Medical Corporation

269 Mill Road
 Chelmsford, MA 01824-4105
 Federal ID# 04-2711626

Phone: (800) 348-9011
 Fax: (978) 421-0015
 Email: esales@zoll.com

Quote No: Q-81189 Version: 3

Montgomery County Hospital District EMS
 1400 South Loop 336 West
 Conroe, TX 77304

ZOLL Customer No: 6559

Ashley Peachee
 (936) 521-5652
 apeachee@mchd-tx.org

Quote No: Q-81189
 Version: 3

Issued Date: March 20, 2025
 Expiration Date: March 31, 2025

Terms: NET 30 DAYS

FOB: Shipping Point
 Freight: Prepay & Add

Prepared by: Steve Bagwell
 EMS Territory Manager
 sbagwell@zoll.com
 +1 8329287574

Item	Contract Reference	Part Number	Description	Qty	List Price	Adj. Price	Total Price
1		601-2221111-01	<p>X Series Advanced Monitor/Defibrillator - 12-Lead ECG, Pacing, SpO2, EtCO2, BVM, NIBP, CPR Expansion Pack</p> <p>Includes: TBI Dashboard, 4 trace tri-mode display monitor/ defibrillator/ printer, advisory algorithm, advanced communications package (Wi-Fi, Bluetooth, USB cellular modem capable) USB data transfer capable and large 6.5in (16.5cm) diagonal screen. Accessories Included: MFC cable and CPR connector, A/C power cord, One (1) roll printer paper, 6.6 Ah Li-ion battery, Operators Manual, Quick Reference Guide, and One (1)-year EMS warranty.</p> <p>Parameter Details: Real CPR Help - Dashboard display of CPR Depth and Rate for Adult and Pediatric patients, Visual and audio prompts to coach CPR depth (Adult patient only), Release bar to ensure adequate release off the chest, Metronome to coach rate for Adult and Pediatric patients. See-Thru® CPR artifact filtering • Interpretative 12-Lead ECG (Full 12 ECG lead view with both dynamic and static 12-lead mode display. 12-Lead OneStep ECG cable - includes 4-Lead limb lead cable and removable precordial 6-Lead set) • ZOLL Noninvasive Pacing Technology • Real BVM Help: Dashboard provides real-time ventilation feedback on both volume and rate for intubated and non-intubated patients. AccuVent Cable included. (Accuvent disposable sensors sold separately) • Welch Allyn NIBP with Smartcuff. 10 foot Dual Lumen hose and SureBP Reusable Adult Medium Cuff • Masimo Pulse Oximetry with Signal Extraction Technology (SET), Rainbow SET® •</p>	2	\$51,622.00	\$40,507.18	\$81,014.36
2		8300-000676	OneStep Cable, X Series	2	\$569.00	\$446.08	\$892.16



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Phone: (800) 348-9011
Fax: (978) 421-0015
Email: esales@zoll.com

Montgomery County Hospital District EMS
Quote No: Q-81189 Version: 3

Item	Contract Reference	Part Number	Description	Qty	List Price	Adj. Price	Total Price
3		8000-0580-01	Six Hour Rechargeable, SurePower II Smart Battery	2	\$1,001.00	\$784.74	\$1,569.48
4		8000-000393-01	X Series Carry Case, Premium	2	\$443.00	\$443.00	\$886.00

Subtotal: \$84,362.00

Total: \$84,362.00

Contract Reference	Description
1252947	Reflects PP-CA-528 - TIER 1 contract Pricing. Notwithstanding anything to the contrary herein, the terms and conditions set forth in Premier Contract No. PP-CA-528 shall apply to the customer's purchase of the products set forth on this quote.
1347854	

To the extent that ZOLL and Customer, or Customer's Representative have negotiated and executed overriding terms and conditions ("Overriding T's & C's"), those terms and conditions would apply to this quotation. In all other cases, this quote is made subject to ZOLL's Standard Commercial Terms and Conditions ("ZOLL T's & C's") which for capital equipment, accessories and consumables can be found at <https://www.zoll.com/terms-and-conditions-of-sale>, for software products can be found at <https://www.zoll.com/software-legal>, and for ExpertCare Service Plans can be found at <https://www.zoll.com/ExpertCare-Service-Terms>. Except in the case of overriding T's and C's, any Purchase Order ("PO") issued in response to this quotation will be deemed to incorporate ZOLL T's & C's, and any other terms and conditions presented shall have no force or effect except to the extent agreed in writing by ZOLL.

1. Delivery will be made upon availability.
2. This Quote expires on March 31, 2025. Pricing is subject to change after this date.
3. Applicable tax, shipping & handling will be added at the time of invoicing.
4. All purchase orders are subject to credit approval before being accepted by ZOLL.
5. To place an order, please forward the purchase order with a copy of this quotation to esales@zoll.com or via fax to 978-421-0015.
6. All discounts from list price are contingent upon payment within the agreed upon terms.
7. Place your future accessory orders online by visiting the ZOLL web store.



ZOLL Medical Corporation

269 Mill Road
Chelmsford, MA 01824-4105
Federal ID# 04-2711626

Phone: (800) 348-9011
Fax: (978) 421-0015
Email: esales@zoll.com

Montgomery County Hospital District EMS
Quote No: Q-81189 Version: 3

Order Information (to be completed by the customer)

- Tax Exempt Entity (Tax Exempt Certificate must be provided to ZOLL)
- Taxable Entity (Applicable tax will be applied at time of invoice)

BILL TO ADDRESS	SHIP TO ADDRESS
Name/Department:	Name/Department:
Address:	Address:
City / State / Zip Code:	City / State / Zip Code:

Is a Purchase Order (PO) required for the purchase and/or payment of the products listed on this quotation?

- Yes PO Number: _____ PO Amount: _____
(A copy of the Purchase Order must be included with this Quote when returned to ZOLL)
- No (Please complete the below section when submitting this order)

For organizations that do not require a PO, ZOLL requires written execution of this order. The person signing below represents and warrants that she or he has the authority to bind the party for which he or she is signing to the terms and prices in this quotation.

Montgomery County Hospital District EMS

Authorized Signature:

 Name: _____
 Title: _____
 Date: _____

Agenda Item # 13



We Make a Difference!

To: Board of Directors

From: Justin Evans

Date: March 25, 2025

Re: VHF Project

Presentation of VHF Project Update. (Mr. Walker, Chair – PADCOM Committee)

"Presentation will be provided at the board meeting"

Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair-Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 01/08/25 to 02/26/25**

Disbursement Date	Board Reviewed	Payments Made to All Other Vendors (Non-UPL)	
<u>January</u>			
January 8, 2025	Yes	\$	60,201.02
January 15, 2025	Yes	\$	30,043.39
January 29, 2025	Yes	\$	80,318.43
Total January Payments - MTD		\$	170,562.84
Monthly Budget - January 2025		\$	157,929.00
<u>February</u>			
February 5, 2025	No	\$	75,822.69
February 12, 2025	No	\$	38,584.10
February 19, 2025	No	\$	27,181.37
February 26, 2025	No	\$	27,711.00
Total February Payments - MTD		\$	169,299.16
Monthly Budget - February 2025		\$	157,929.00

Note: Payments made may differ from the amounts shown in the financial statements due to accruals and/or other adjustments.

AGENDA ITEM # 15

Board Mtg: 03/25/25

Consider and act on ratification of voluntary contributions to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

**Montgomery County Hospital District
Summary of Claims Processed
For the Period 03/01/25 through 03/31/25**

<u>Disbursement Date</u>	<u>Value of Services Provided by HCA and Affiliated Providers</u>
<u>March</u>	
March Voluntary Contribution for Medicaid 1115 Waiver Program	\$ 248,285.00
Budgeted Amount March 2025	\$ 248,285.00
Over / (Under) Budget	\$ -

AGENDA ITEM # 16

Board Mtg.: 03/25/2025

Montgomery County Hospital District Financial Dashboard for February 2025 (dollars expressed in 000's)

	Feb 2025	Feb 2024	Var	Var %
Cash and Investments	74,385	73,241	1,144	1.6%

Legend	
Green	Favorable Variance
Red	Unfavorable Variance

Income Statement	February 2025				Year to Date			
	Act	Bud	Var	Var %	Act	Bud	Var	Var %
Revenue								
Tax Revenue	6,418	5,882	536	9.1%	48,322	48,519	(197)	-0.4%
EMS Net Revenue	2,139	2,177	(38)	-1.7%	11,605	11,669	(64)	-0.5%
Other Revenue	697	476	221	46.5%	2,725	2,525	200	7.9%
Total Revenue	9,254	8,534	719	8.4%	62,652	62,713	(61)	-0.1%
Expenses								
Payroll	4,106	4,297	(191)	-4.5%	22,272	22,950	(678)	-3.0%
Operating	1,444	1,456	(12)	-0.8%	6,654	9,256	(2,602)	-28.1%
Indigent Healthcare	398	406	(9)	-2.1%	1,463	2,031	(568)	-28.0%
Total Operating Expenses	5,948	6,160	(212)	-3.4%	30,389	34,237	(3,848)	-11.2%
Capital	365	2,002	(1,637)	-81.8%	5,735	7,278	(1,543)	-21.2%
Total Expenditures	6,313	8,161	(1,848)	-22.6%	36,124	41,515	(5,391)	-13.0%
Revenue Over / (Under) Expenses	2,941	373	2,568	688.4%	26,528	21,199	5,330	25.1%

Total Tax Revenue: Year-to-date, Total Tax Revenue is \$197k or 0.4% less than budget. In other words, 99.6% has been collected year-to-date. The monthly Tax Revenue budget is allocated based on a rolling three-year collection average.

EMS Net Revenue: Year-to-date, EMS Net Revenue is \$64k lower than budget. EMS billable trips per day are 3.8 or 2.4% less than expected.

Other Revenue: Year-to-Date, Other Revenue is \$200k more than budget. Investment Income and Gain/Loss on Sale of Assets are both more than expected compared to budget, but are offset by Proceeds from Capital Lease, which is less than budget.

Payroll: Year-to-date, overall payroll expenses are \$678k lower than budget with most of that variance occurring in EMS Operations, Alarm, and Clinical Services.

Operating Expenses: Operating Expenses are \$2.6M less than budget primarily due to a timing difference in Election Expenses along with expenses being less than expected in the following accounts:

- * Computer Software
- * Disposable Medical Supplies
- * Fuel - Auto
- * Maintenance - Equipment
- * Professional Fees

Indigent Care Expenses: Year-to-date, Indigent Care Expenses are \$568k less than budget. Expenses related to uncompensated care have been less than expected.

Capital: Capital Expenditures are \$1.5M less than budget due timing issues related to the payment for Station 24 and the purchase of radio equipment offset by vehicle leases and ambulance module re-mounts.

Montgomery County Hospital District

Balance Sheet

As of 02/28/2025

Fund 10
02/28/2025

ASSETS

Cash and Equivalents

10-000-10100	Petty Cash-Admin-BS	\$1,400.00
10-000-11401	Operating Account-WF-BS	\$1,244,301.44
10-000-12500	Investments-MMDA-BS	\$22,081,927.60
10-000-13100	Texpool-District-BS	\$13,421,232.45
10-000-13300	Investments-WF Bank-BS	\$15,007,375.70
10-000-13400	Texstar Investment Pool-BS	\$13,406,167.34
10-000-13450	Investments-CDARS-BS	\$2,082,024.19
10-000-13500	Investments-BS	\$7,140,395.97

Total Cash and Equivalents \$74,384,824.69

Receivables

10-000-14100	A/R-EMS Billings-BS	\$12,599,300.47
10-000-14200	Allowance for Bad Debt-BS	(\$4,144,373.98)
10-000-14300	A/R-Other-BS	\$630,131.17
10-000-14305	A/R Employee-BS	\$14,667.71
10-000-14450	Capital Lease Receivable-BS	\$1,902,673.96
10-000-14525	Receivable from Component Unit-BS	\$120,078.04
10-000-14605	Capital Lease Interest Receivable-BS	\$9,376.17
10-000-14700	Taxes Receivable-BS	\$4,172,444.96
10-000-14750	Allowance for Bad Debt-Tax Rev-BS	(\$383,277.41)

Total Receivables \$14,921,021.09

Other Assets

10-000-14800	Deposits-BS	\$18,288.00
10-000-14900	Prepaid Expenses-BS	\$642,199.80
10-000-15000	Inventory-BS	\$1,204,948.12

Total Other Assets \$1,865,435.92

TOTAL ASSETS

\$91,171,281.70

LIABILITIES

Current Liabilities

10-000-20500	Accounts Payable-BS	\$197,879.89
10-000-20600	Accounts Payable-Other-BS	\$5,618.97
10-000-21000	Accrued Expenditures-BS	\$1,253,302.73
10-000-21400	Accrued Payroll-BS	\$690,821.13
10-000-21525	P/R-Charitable Deductions-BS	\$7,826.77
10-000-21585	P/R-Flexible Spending-BS	\$3,225.88
10-000-21590	P/R-Supplemental Insurance Premiums-BS	(\$17.26)
10-000-21595	P/R-Health Savings-BS	\$16,048.65
10-000-21650	TCDRS Defined Benefit Plan-BS	\$545,411.42

Total Current Liabilities \$2,720,118.18

Deferred Liabilities

Montgomery County Hospital District

Balance Sheet

As of 02/28/2025

		Fund 10
		02/28/2025
10-000-23000	Deferred Tax Revenue-BS	\$3,789,167.55
10-000-23200	Deferred Revenue-BS	\$108,033.79
10-000-23300	Deferred Capital Lease Revenue-BS	\$1,732,701.15
Total Deferred Liabilities		<u>\$5,629,902.49</u>
TOTAL LIABILITIES		<u>\$8,350,020.67</u>
CAPITAL		
10-000-30225	Assigned - Open Purchase Orders-BS	\$5,720,378.75
10-000-30400	Nonspendable - Inventory-BS	\$1,204,948.12
10-000-30700	Nonspendable - Prepaids-BS	\$642,199.80
10-000-32001	Committed - Uncompensated Care-BS	\$7,500,000.00
10-000-32002	Committed - Capital Replacement-BS	\$1,900,000.00
10-000-32003	Committed - Capital Maintenance-BS	\$100,000.00
10-000-32004	Committed - Catastrophic Events-BS	\$5,000,000.00
10-000-39000	Unassigned Fund Balance-MCHD-BS	\$60,753,734.36
TOTAL CAPITAL		<u>\$82,821,261.03</u>
TOTAL LIABILITIES AND CAPITAL		<u>\$91,171,281.70</u>

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Revenue									
Tax Revenue									
Tax Revenue	\$6,302,905.56	\$5,798,260.00	\$504,645.56	\$48,044,709.71	\$48,049,674.00	(\$4,964.29)	\$49,815,988.00	96.44%	\$1,771,278.29
Delinquent Tax Revenue	\$49,806.19	\$9,666.00	\$40,140.19	\$159,831.55	\$320,468.00	(\$160,636.45)	\$559,989.00	28.54%	\$400,157.45
Penalties and Interest	\$56,704.34	\$56,573.00	\$131.34	\$108,779.62	\$131,648.00	(\$22,868.38)	\$447,745.00	24.30%	\$338,965.38
Miscellaneous Tax Revenue	\$8,419.77	\$17,060.00	(\$8,640.23)	\$8,420.83	\$17,060.00	(\$8,639.17)	\$17,060.00	49.36%	\$8,639.17
Total Tax Revenue	<u>\$6,417,835.86</u>	<u>\$5,881,559.00</u>	<u>\$536,276.86</u>	<u>\$48,321,741.71</u>	<u>\$48,518,850.00</u>	<u>(\$197,108.29)</u>	<u>\$50,840,782.00</u>	<u>95.05%</u>	<u>\$2,519,040.29</u>
EMS Net Revenue									
Advanced Life Support Revenue	\$4,278,531.00	\$4,344,664.00	(\$66,133.00)	\$23,047,725.32	\$23,290,740.00	(\$243,014.68)	\$56,495,860.00	40.80%	\$33,448,134.68
Basic Life Support Revenue	\$703,661.00	\$741,234.00	(\$37,573.00)	\$3,867,921.18	\$3,972,164.00	(\$104,242.82)	\$9,633,326.00	40.15%	\$5,765,404.82
Transfer Service Fees	\$0.00	\$1,000.00	(\$1,000.00)	\$7,990.35	\$5,000.00	\$2,990.35	\$12,000.00	66.59%	\$4,009.65
Non-Transport Fees	\$29,198.00	\$30,256.00	(\$1,058.00)	\$157,627.65	\$163,060.00	(\$5,432.35)	\$394,320.00	39.97%	\$236,692.35
Contractual Allowance	(\$1,616,902.00)	(\$1,703,168.00)	\$86,266.00	(\$8,785,879.11)	(\$9,130,104.00)	\$344,224.89	(\$22,145,674.00)	39.67%	(\$13,359,794.89)
Charity Care	(\$969,137.00)	(\$1,020,161.00)	\$51,024.00	(\$5,244,292.28)	(\$5,468,736.00)	\$224,443.72	(\$13,264,786.00)	39.54%	(\$8,020,493.72)
Provision for Bad Debt	(\$296,265.00)	(\$236,878.00)	(\$59,387.00)	(\$1,492,359.02)	(\$1,269,823.00)	(\$222,536.02)	(\$3,080,041.00)	48.45%	(\$1,587,681.98)
Recovery of Bad Debt	\$10,043.00	\$20,008.00	(\$9,965.00)	\$46,462.77	\$106,876.00	(\$60,413.23)	\$259,708.00	17.89%	\$213,245.23
Total EMS Net Revenue	<u>\$2,139,129.00</u>	<u>\$2,176,955.00</u>	<u>(\$37,826.00)</u>	<u>\$11,605,196.86</u>	<u>\$11,669,177.00</u>	<u>(\$63,980.14)</u>	<u>\$28,304,713.00</u>	<u>41.00%</u>	<u>\$16,699,516.14</u>
Other Revenue									
Investment Income - MCHD	\$247,197.09	\$218,505.00	\$28,692.09	\$980,866.44	\$732,024.00	\$248,842.44	\$2,212,027.00	44.34%	\$1,231,160.56
Interest Income	\$196.72	\$297.00	(\$100.28)	\$2,025.86	\$1,585.00	\$440.86	\$3,322.00	60.98%	\$1,296.14
Interest Income-Capital Lease	\$5,668.37	\$5,671.00	(\$2.63)	\$28,868.72	\$28,887.00	(\$18.28)	\$66,515.00	43.40%	\$37,646.28
Tobacco Settlement Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,000.00	0.00%	\$800,000.00
Weyland Bldg. Land Lease	\$2,150.11	\$2,150.00	\$0.11	\$10,750.55	\$10,750.00	\$0.55	\$25,800.00	41.67%	\$15,049.45
Miscellaneous Income	\$40,350.15	\$11,290.00	\$29,060.15	\$88,662.61	\$70,865.00	\$17,797.61	\$185,777.00	47.73%	\$97,114.39
Proceeds from Capital Lease	\$0.00	\$0.00	\$0.00	(\$14,855.08)	\$155,578.00	(\$170,433.08)	\$195,578.00	(7.60%)	\$210,433.08
Tenant Rent Income	\$9,228.24	\$9,298.00	(\$69.76)	\$46,421.92	\$46,490.00	(\$68.08)	\$111,580.00	41.60%	\$65,158.08
P.A. Processing Fees	\$0.00	\$0.00	\$0.00	\$125.00	\$5.00	\$120.00	\$20.00	625.00%	(\$105.00)
Contract Revenue	\$134,669.87	\$6,786.00	\$127,883.87	\$173,939.70	\$163,830.00	\$10,109.70	\$233,856.00	74.38%	\$59,916.30
Education/Training Revenue	\$6,345.35	\$8,704.00	(\$2,358.65)	\$92,376.21	\$107,026.00	(\$14,649.79)	\$226,250.00	40.83%	\$133,873.79

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Stand-By Fees	\$0.00	\$10,200.00	(\$10,200.00)	\$61,319.25	\$55,200.00	\$6,119.25	\$130,800.00	46.88%	\$69,480.75
EMS-Trauma Fund Income	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	0.00%	\$30,000.00
Ambulance Supplemental Payment Program	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00	0.00%	\$1,000,000.00
Management Fee Revenue	\$8,333.33	\$8,333.00	\$0.33	\$41,666.65	\$41,666.00	\$0.65	\$100,000.00	41.67%	\$58,333.35
Employee Medical Premiums	\$124,238.62	\$122,000.00	\$2,238.62	\$669,300.94	\$665,000.00	\$4,300.94	\$1,621,333.00	41.28%	\$952,032.06
Dispatch Fees	\$7,647.00	\$8,175.00	(\$528.00)	\$38,226.00	\$40,875.00	(\$2,649.00)	\$236,538.00	16.16%	\$198,312.00
MDC Revenue-First Responders	\$74,502.00	\$600.00	\$73,902.00	\$77,852.00	\$82,750.00	(\$4,898.00)	\$90,150.00	86.36%	\$12,298.00
Inter Local 800 Mhz	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00	0.00%	\$180,000.00
VHF Project Revenue	\$10,671.59	\$10,868.00	(\$196.41)	\$53,237.48	\$54,342.00	(\$1,104.52)	\$130,420.00	40.82%	\$77,182.52
Tower Contract Revenue	\$25,494.50	\$22,716.00	\$2,778.50	\$127,469.16	\$113,054.00	\$14,415.16	\$275,082.00	46.34%	\$147,612.84
Gain/Loss on Sale of Assets	\$0.00	\$30,000.00	(\$30,000.00)	\$247,000.00	\$155,300.00	\$91,700.00	\$470,200.00	52.53%	\$223,200.00
Total Other Revenue	\$696,692.94	\$475,593.00	\$221,099.94	\$2,725,253.41	\$2,525,227.00	\$200,026.41	\$8,325,248.00	32.73%	\$5,599,994.59
Total Revenues	\$9,253,657.80	\$8,534,107.00	\$719,550.80	\$62,652,191.98	\$62,713,254.00	(\$61,062.02)	\$87,470,743.00	71.63%	\$24,818,551.02
Expenses									
Payroll Expenses									
Regular Pay	\$2,451,842.75	\$2,534,787.00	(\$82,944.25)	\$12,387,157.97	\$12,978,725.00	(\$591,567.03)	\$32,193,843.00	38.48%	\$19,806,685.03
Overtime Pay	\$234,460.69	\$235,333.00	(\$872.31)	\$1,434,712.04	\$1,487,518.00	(\$52,805.96)	\$3,746,704.00	38.29%	\$2,311,991.96
Paid Time Off	\$182,708.54	\$201,100.00	(\$18,391.46)	\$1,532,654.22	\$1,480,914.00	\$51,740.22	\$3,537,936.00	43.32%	\$2,005,281.78
Stipend Pay	\$16,353.34	\$26,029.00	(\$9,675.66)	\$85,512.10	\$141,998.00	(\$56,485.90)	\$355,202.00	24.07%	\$269,689.90
Payroll Taxes	\$209,421.54	\$217,501.00	(\$8,079.46)	\$1,107,073.40	\$1,163,181.00	(\$56,107.60)	\$2,892,926.00	38.27%	\$1,785,852.60
TCDRS Plan	\$272,814.27	\$282,241.00	(\$9,426.73)	\$1,451,714.06	\$1,517,698.00	(\$65,983.94)	\$3,764,065.00	38.57%	\$2,312,350.94
Health & Dental	\$82,692.79	\$68,550.00	\$14,142.79	\$568,139.08	\$522,526.00	\$45,613.08	\$1,002,376.00	56.68%	\$434,236.92
Health Insurance Claims	\$582,764.90	\$652,655.00	(\$69,890.10)	\$3,366,925.86	\$3,263,275.00	\$103,650.86	\$7,831,860.00	42.99%	\$4,464,934.14
Health Insurance Admin Fees	\$72,751.94	\$78,885.00	(\$6,133.06)	\$338,465.62	\$394,425.00	(\$55,959.38)	\$946,620.00	35.76%	\$608,154.38
Total Payroll Expenses	\$4,105,810.76	\$4,297,081.00	(\$191,270.24)	\$22,272,354.35	\$22,950,260.00	(\$677,905.65)	\$56,271,532.00	39.58%	\$33,999,177.65
Operating Expenses									
Unemployment Expense	(\$1,323.96)	\$1,500.00	(\$2,823.96)	\$176.04	\$7,500.00	(\$7,323.96)	\$18,000.00	0.98%	\$17,823.96

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Accident Repair	\$149.95	\$3,500.00	(\$3,350.05)	\$5,756.25	\$24,478.00	(\$18,721.75)	\$48,978.00	11.75%	\$43,221.75
Accounting/Auditing Fees	\$0.00	\$12,500.00	(\$12,500.00)	\$20,000.00	\$32,500.00	(\$12,500.00)	\$51,500.00	38.84%	\$31,500.00
Advertising	\$0.00	\$550.00	(\$550.00)	\$0.00	\$4,141.00	(\$4,141.00)	\$15,732.00	0.00%	\$15,732.00
Credit Card Processing Fee	\$4,243.95	\$4,011.00	\$232.95	\$20,510.84	\$18,907.00	\$1,603.84	\$46,460.00	44.15%	\$25,949.16
Bio-Waste Removal	\$4,215.04	\$4,158.00	\$57.04	\$21,075.20	\$20,346.00	\$729.20	\$49,452.00	42.62%	\$28,376.80
Books/Materials	\$8,328.42	\$25,187.00	(\$16,858.58)	\$50,748.20	\$92,196.00	(\$41,447.80)	\$211,546.00	23.99%	\$160,797.80
Business Licenses	\$0.00	\$8,315.00	(\$8,315.00)	\$8,618.21	\$35,690.00	(\$27,071.79)	\$53,105.00	16.23%	\$44,486.79
Capital Lease Expense	\$22,694.40	\$21,669.00	\$1,025.40	\$112,779.81	\$104,182.00	\$8,597.81	\$258,387.00	43.65%	\$145,607.19
Capital Lease Interest Expense	\$7,727.66	\$7,397.00	\$330.66	\$39,975.60	\$37,262.00	\$2,713.60	\$85,574.00	46.71%	\$45,598.40
Capital IT Subscription Assets Interest Expense	\$1,027.99	\$1,028.00	(\$0.01)	\$5,644.24	\$5,645.00	(\$0.76)	\$9,244.00	61.06%	\$3,599.76
Collection Fees	\$3,012.43	\$3,425.00	(\$412.57)	\$18,041.77	\$17,125.00	\$916.77	\$41,100.00	43.90%	\$23,058.23
Community Education	\$0.00	\$700.00	(\$700.00)	\$1,321.64	\$5,740.00	(\$4,418.36)	\$12,040.00	10.98%	\$10,718.36
Computer Maintenance	\$335,071.22	\$12,000.00	\$323,071.22	\$525,801.44	\$401,901.00	\$123,900.44	\$818,201.00	64.26%	\$292,399.56
Computer Software	\$62,212.94	\$89,081.00	(\$26,868.06)	\$593,100.20	\$844,650.00	(\$251,549.80)	\$1,814,944.00	32.68%	\$1,221,843.80
Computer Software-MDC First Responder	\$46,185.70	\$600.00	\$45,585.70	\$50,920.20	\$44,700.00	\$6,220.20	\$52,100.00	97.74%	\$1,179.80
Computer Supplies/Non-Capital	\$1,333.38	\$5,380.00	(\$4,046.62)	\$10,935.08	\$25,810.00	(\$14,874.92)	\$48,000.00	22.78%	\$37,064.92
Conferences - Fees, Travel, & Meals	\$5,868.43	\$4,724.00	\$1,144.43	\$65,689.07	\$80,468.00	(\$14,778.93)	\$226,586.00	28.99%	\$160,896.93
Contractual Obligations-County Appraisal	\$0.00	\$0.00	\$0.00	\$115,811.00	\$118,888.00	(\$3,077.00)	\$475,551.00	24.35%	\$359,740.00
Contractual Obligations-Tax Collector Assessc	\$239.39	\$220.00	\$19.39	\$121,962.48	\$120,889.00	\$1,073.48	\$121,077.00	100.73%	(\$885.48)
Contractual Obligations-Other	\$15,804.06	\$26,464.00	(\$10,659.94)	\$98,596.30	\$108,317.00	(\$9,720.70)	\$258,860.00	38.09%	\$160,263.70
Customer Property Damage	\$0.00	\$70.00	(\$70.00)	\$3,626.00	\$350.00	\$3,276.00	\$18,840.00	19.25%	\$15,214.00
Customer Relations	\$5,993.78	\$5,900.00	\$93.78	\$30,556.92	\$32,000.00	(\$1,443.08)	\$74,600.00	40.96%	\$44,043.08
Disposable Linen	\$3,799.50	\$6,177.00	(\$2,377.50)	\$25,616.23	\$30,885.00	(\$5,268.77)	\$74,124.00	34.56%	\$48,507.77
Disposable Medical Supplies	\$89,467.56	\$167,895.00	(\$78,427.44)	\$564,264.49	\$855,233.00	(\$290,968.51)	\$2,047,748.00	27.56%	\$1,483,483.51
Drug Supplies	\$30,174.13	\$35,000.00	(\$4,825.87)	\$136,981.47	\$180,316.00	(\$43,334.53)	\$425,316.00	32.21%	\$288,334.53
Dues/Subscriptions	\$14,026.94	\$21,391.00	(\$7,364.06)	\$58,017.58	\$73,433.00	(\$15,415.42)	\$120,909.00	47.98%	\$62,891.42
Durable Medical Equipment	\$35,887.84	\$138,651.00	(\$102,763.16)	\$148,907.92	\$264,651.00	(\$115,743.08)	\$817,179.00	18.22%	\$668,271.08
Election Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$725,000.00	(\$725,000.00)	\$725,000.00	0.00%	\$725,000.00
Employee Health/Wellness	\$1,193.27	\$1,500.00	(\$306.73)	\$18,627.17	\$26,250.00	(\$7,622.83)	\$86,750.00	21.47%	\$68,122.83
Employee Recognition	\$5,066.51	\$3,738.00	\$1,328.51	\$55,598.03	\$69,787.00	(\$14,188.97)	\$144,143.00	38.57%	\$88,544.97
Equipment Rental	\$8,172.63	\$300.00	\$7,872.63	\$11,132.26	\$22,200.00	(\$11,067.74)	\$36,259.00	30.70%	\$25,126.74

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Vehicle-Fluids & Additives	(\$2,920.14)	\$3,292.00	(\$6,212.14)	\$8,282.46	\$16,460.00	(\$8,177.54)	\$39,504.00	20.97%	\$31,221.54
Fuel-Auto	\$68,309.22	\$138,123.00	(\$69,813.78)	\$354,579.34	\$690,615.00	(\$336,035.66)	\$1,657,478.00	21.39%	\$1,302,898.66
Fuel-Non-Auto	\$0.00	\$400.00	(\$400.00)	\$0.00	\$1,200.00	(\$1,200.00)	\$4,000.00	0.00%	\$4,000.00
Hazardous Waste Removal	\$132.50	\$200.00	(\$67.50)	\$452.50	\$1,000.00	(\$547.50)	\$2,400.00	18.85%	\$1,947.50
Insurance	\$0.00	\$0.00	\$0.00	\$311,405.69	\$286,460.00	\$24,945.69	\$1,074,584.00	28.98%	\$763,178.31
Interest Expense	\$0.00	\$40,541.00	(\$40,541.00)	\$0.62	\$40,541.00	(\$40,540.38)	\$61,401.00	0.00%	\$61,400.38
Laundry Service & Purchase	\$156.32	\$175.00	(\$18.68)	\$848.29	\$875.00	(\$26.71)	\$2,100.00	40.39%	\$1,251.71
Leases/Contracts	\$4,896.47	\$5,810.00	(\$913.53)	\$22,543.99	\$29,050.00	(\$6,506.01)	\$79,720.00	28.28%	\$57,176.01
Legal Fees	\$8,202.33	\$4,300.00	\$3,902.33	\$33,610.25	\$46,500.00	(\$12,889.75)	\$126,600.00	26.55%	\$92,989.75
Maintenance & Repairs-Buildings	\$20,613.14	\$39,095.00	(\$18,481.86)	\$136,057.31	\$142,550.00	(\$6,492.69)	\$440,677.00	30.87%	\$304,619.69
Maintenance-Equipment	\$4,647.17	\$62,600.00	(\$57,952.83)	\$182,484.58	\$449,146.00	(\$266,661.42)	\$870,868.00	20.95%	\$688,383.42
Management Fees	\$9,314.70	\$11,050.00	(\$1,735.30)	\$48,565.37	\$55,750.00	(\$7,184.63)	\$134,100.00	36.22%	\$85,534.63
Meals-Business and Travel	\$0.00	\$255.00	(\$255.00)	\$0.00	\$1,162.00	(\$1,162.00)	\$3,050.00	0.00%	\$3,050.00
Meeting Expenses	\$1,035.60	\$4,850.00	(\$3,814.40)	\$8,938.15	\$13,821.00	(\$4,882.85)	\$43,171.00	20.70%	\$34,232.85
Mileage Reimbursements	\$159.39	\$850.00	(\$690.61)	\$2,027.81	\$3,074.00	(\$1,046.19)	\$6,470.00	31.34%	\$4,442.19
Office Supplies	\$620.59	\$1,439.00	(\$818.41)	\$2,771.44	\$7,386.00	(\$4,614.56)	\$17,309.00	16.01%	\$14,537.56
Vehicle-Oil & Lubricants	\$3,245.67	\$3,250.00	(\$4.33)	\$18,032.14	\$16,250.00	\$1,782.14	\$39,000.00	46.24%	\$20,967.86
Other Services	\$359.88	\$475.00	(\$115.12)	\$1,709.93	\$2,375.00	(\$665.07)	\$5,700.00	30.00%	\$3,990.07
Oxygen & Gases	\$8,936.53	\$8,268.00	\$668.53	\$39,836.64	\$41,815.00	(\$1,978.36)	\$99,541.00	40.02%	\$59,704.36
Postage	\$1,783.83	\$2,000.00	(\$216.17)	\$11,647.03	\$10,842.00	\$805.03	\$27,082.00	43.01%	\$15,434.97
Printing Services	\$125.50	\$701.00	(\$575.50)	\$6,739.12	\$9,648.00	(\$2,908.88)	\$27,980.00	24.09%	\$21,240.88
Professional Fees	\$189,333.67	\$191,215.00	(\$1,881.33)	\$770,479.17	\$945,701.00	(\$175,221.83)	\$2,379,830.00	32.38%	\$1,609,350.83
Radio Repairs-Outsourced	\$5,737.50	\$6,300.00	(\$562.50)	\$37,319.34	\$28,884.00	\$8,435.34	\$72,984.00	51.13%	\$35,664.66
Radio-Parts	\$0.00	\$0.00	\$0.00	\$27,603.54	\$40,902.00	(\$13,298.46)	\$77,487.00	35.62%	\$49,883.46
Radios	\$0.00	\$1,500.00	(\$1,500.00)	\$0.00	\$3,000.00	(\$3,000.00)	\$6,000.00	0.00%	\$6,000.00
Recruit/Investigate	\$10,587.98	\$2,150.00	\$8,437.98	\$42,189.71	\$44,775.00	(\$2,585.29)	\$72,275.00	58.37%	\$30,085.29
Rent	\$12,371.93	\$12,467.00	(\$95.07)	\$61,583.93	\$62,054.00	(\$470.07)	\$150,112.00	41.03%	\$88,528.07
Repair-Equipment	\$7,365.74	\$7,006.00	\$359.74	\$26,318.82	\$35,762.00	(\$9,443.18)	\$91,220.00	28.85%	\$64,901.18
Shop Tools	\$919.51	\$1,521.00	(\$601.49)	\$6,171.99	\$16,026.00	(\$9,854.01)	\$27,500.00	22.44%	\$21,328.01
Shop Supplies	\$1,152.55	\$1,637.00	(\$484.45)	\$14,062.01	\$17,141.00	(\$3,078.99)	\$80,316.00	17.51%	\$66,253.99
Small Equipment & Furniture	\$123,712.51	\$30,523.00	\$93,189.51	\$300,927.92	\$339,767.00	(\$38,839.08)	\$786,108.00	38.28%	\$485,180.08

Montgomery County Hospital District
Preliminary Income Statement - Actual vs. Budget
For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Special Events Supplies	\$0.00	\$50.00	(\$50.00)	\$537.11	\$250.00	\$287.11	\$8,800.00	6.10%	\$8,262.89
Station Supplies	\$2,745.03	\$4,344.00	(\$1,598.97)	\$20,777.96	\$22,470.00	(\$1,692.04)	\$53,628.00	38.74%	\$32,850.04
Supplemental Food	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0.00%	\$3,000.00
Telephones-Cellular	\$12,538.92	\$13,963.00	(\$1,424.08)	\$64,281.14	\$70,247.00	(\$5,965.86)	\$167,967.00	38.27%	\$103,685.86
Telephones-Service	\$33,724.42	\$28,295.00	\$5,429.42	\$169,008.89	\$141,475.00	\$27,533.89	\$340,540.00	49.63%	\$171,531.11
Training & Continuing Education	\$9,842.79	\$32,456.50	(\$22,613.71)	\$117,831.73	\$210,062.50	(\$92,230.77)	\$521,271.00	22.60%	\$403,439.27
Tuition Reimbursement	(\$252.16)	\$7,167.00	(\$7,419.16)	\$41,724.88	\$41,834.00	(\$109.12)	\$99,000.00	42.15%	\$57,275.12
Travel Expenses	\$0.00	\$3,050.00	(\$3,050.00)	\$2,317.69	\$11,065.00	(\$8,747.31)	\$31,660.00	7.32%	\$29,342.31
Uniforms	\$39,499.58	\$16,600.00	\$22,899.58	\$95,097.30	\$151,459.00	(\$56,361.70)	\$354,659.00	26.81%	\$259,561.70
Utilities	\$39,766.15	\$38,256.00	\$1,510.15	\$202,012.33	\$176,611.00	\$25,401.33	\$447,480.00	45.14%	\$245,467.67
Vehicle-Batteries	\$4,702.79	\$3,250.00	\$1,452.79	\$10,406.09	\$17,750.00	(\$7,343.91)	\$40,500.00	25.69%	\$30,093.91
Vehicle-Outside Services	\$1,361.00	\$2,500.00	(\$1,139.00)	\$4,297.94	\$12,500.00	(\$8,202.06)	\$30,000.00	14.33%	\$25,702.06
Vehicle-Parts	\$65,564.12	\$66,000.00	(\$435.88)	\$265,914.36	\$341,355.00	(\$75,440.64)	\$803,355.00	33.10%	\$537,440.64
Vehicle-Registration	\$67.00	\$208.00	(\$141.00)	\$444.75	\$1,040.00	(\$595.25)	\$2,496.00	17.82%	\$2,051.25
Vehicle-Tires	\$5,271.24	\$7,375.00	(\$2,103.76)	\$26,378.91	\$36,875.00	(\$10,496.09)	\$88,500.00	29.81%	\$62,121.09
Vehicle-Towing	\$1,389.20	\$950.00	\$439.20	\$5,372.80	\$4,750.00	\$622.80	\$11,400.00	47.13%	\$6,027.20
Worker's Compensation Insurance	\$36,667.55	\$36,750.00	(\$82.45)	\$209,541.12	\$183,750.00	\$25,791.12	\$469,662.00	44.62%	\$260,120.88
Total Operating Expenses	\$1,444,260.88	\$1,456,238.50	(\$11,977.62)	\$6,653,925.73	\$9,255,465.50	(\$2,601,539.77)	\$21,267,790.00	31.29%	\$14,613,864.27
Indigent Care Expenses									
1115 Medicaid Waiver-Uncompensated Care	\$248,284.00	\$248,284.00	\$0.00	\$699,495.49	\$1,241,422.00	(\$541,926.51)	\$2,979,413.00	23.48%	\$2,279,917.51
Specialty Healthcare Providers	\$149,386.94	\$157,929.00	(\$8,542.06)	\$763,534.57	\$789,645.00	(\$26,110.43)	\$1,895,150.00	40.29%	\$1,131,615.43
Total Indigent Care Expenses	\$397,670.94	\$406,213.00	(\$8,542.06)	\$1,463,030.06	\$2,031,067.00	(\$568,036.94)	\$4,874,563.00	30.01%	\$3,411,532.94
Capital Expenditures									
Capital Purchase-Building/Improvements	\$2,215.00	\$0.00	\$2,215.00	\$756,025.25	\$50,000.00	\$706,025.25	\$3,209,145.00	23.56%	\$2,453,119.75
Capital Purchase-Equipment	\$78,253.08	\$261,636.00	(\$183,382.92)	\$2,429,499.68	\$2,467,873.00	(\$38,373.32)	\$8,495,977.00	28.60%	\$6,066,477.32
Capital Purchase-Vehicles	\$284,525.00	\$1,740,075.00	(\$1,455,550.00)	\$2,560,450.00	\$4,604,487.00	(\$2,044,037.00)	\$6,430,887.00	39.81%	\$3,870,437.00
Capital Purchase-Leases	\$0.00	\$0.00	\$0.00	(\$14,855.08)	\$155,578.00	(\$170,433.08)	\$195,578.00	(7.60%)	\$210,433.08
Capital Purchase-Site Improvements	\$0.00	\$0.00	\$0.00	\$3,642.50	\$0.00	\$3,642.50	\$0.00	0.00%	(\$3,642.50)
Total Capital Expenditures	\$364,993.08	\$2,001,711.00	(\$1,636,717.92)	\$5,734,762.35	\$7,277,938.00	(\$1,543,175.65)	\$18,331,587.00	31.28%	\$12,596,824.65

Montgomery County Hospital District

Preliminary Income Statement - Actual vs. Budget

For the Period Ended 02/28/2025

	Current Month Actual	Current Month Budget	Current Month Variance	YTD Actual	YTD Budget	YTD Variance	Total Annual Budget	%YTD Annual Budget	Annual Budget Remaining
Total Expenses	\$6,312,735.66	\$8,161,243.50	(\$1,848,507.84)	\$36,124,072.49	\$41,514,730.50	(\$5,390,658.01)	\$100,745,472.00	35.86%	\$64,621,399.51
Revenue over Expeditures	\$2,940,922.14	\$372,863.50	\$2,568,058.64	\$26,528,119.49	\$21,198,523.50	\$5,329,595.99	(\$13,274,729.00)	(199.84%)	(\$39,802,848.49)

Montgomery County Hospital District

Year-Over-Year Income Statement Comparison

For the Period Ended 02/28/2025

	Current Month Actual	Last Year Month Actual	Month Variance	%Month Variance	YTD Actual	Last Year YTD Actual	YTD Variance	%YTD Variance	Total Annual Budget
Revenue									
Tax Revenue	\$6,417,835.86	\$4,490,333.57	\$1,927,502.29	42.93%	\$48,321,741.71	\$44,894,936.85	\$3,426,804.86	7.63%	\$50,840,782.00
EMS Net Revenue	\$2,139,129.00	\$2,175,935.09	(\$36,806.09)	(1.69%)	\$11,605,196.86	\$10,841,065.33	\$764,131.53	7.05%	\$28,304,713.00
Other Revenue	\$696,692.94	\$1,354,969.19	(\$658,276.25)	(48.58%)	\$2,725,253.41	\$3,675,116.56	(\$949,863.15)	(25.85%)	\$8,325,248.00
Total Revenues	\$9,253,657.80	\$8,021,237.85	\$1,232,419.95	15.36%	\$62,652,191.98	\$59,411,118.74	\$3,241,073.24	5.46%	\$87,470,743.00
Expenses									
Payroll Expenses	\$4,105,810.76	\$3,844,336.14	\$261,474.62	6.80%	\$22,272,354.35	\$20,023,442.38	\$2,248,911.97	11.23%	\$56,271,532.00
Operating Expenses	\$1,444,260.88	\$1,536,558.93	(\$92,298.05)	(6.01%)	\$6,653,925.73	\$6,624,160.57	\$29,765.16	0.45%	\$21,267,790.00
Indigent Care Expenses	\$397,670.94	\$369,028.48	\$28,642.46	7.76%	\$1,463,030.06	\$1,872,684.14	(\$409,654.08)	(21.88%)	\$4,874,563.00
Capital Expenditures	\$364,993.08	\$1,766,498.78	(\$1,401,505.70)	(79.34%)	\$5,734,762.35	\$5,888,632.57	(\$153,870.22)	(2.61%)	\$18,331,587.00
Total Expenses	\$6,312,735.66	\$7,516,422.33	(\$1,203,686.67)	(16.01%)	\$36,124,072.49	\$34,408,919.66	\$1,715,152.83	4.98%	\$100,745,472.00
Revenue over Expeditures	\$2,940,922.14	\$504,815.52	\$2,436,106.62	482.57%	\$26,528,119.49	\$25,002,199.08	\$1,525,920.41	6.10%	(\$13,274,729.00)

AGENDA ITEM # 16

Board Mtg.: 03/25/2025

Montgomery County Hospital District Accounts Receivable Analysis

Days in Accounts Receivable

	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25
A/R Balance	10,727,858	10,791,021	10,929,906	11,044,380	11,183,898	11,183,608	11,562,218	11,529,674	11,498,893	11,817,258	11,926,256	11,926,943
Charges	3,511,154	3,606,763	3,791,992	3,694,008	4,123,831	3,838,228	3,767,621	3,783,976	3,615,925	3,899,670	3,752,553	3,504,044
Total 6-Mo Charges	20,614,879	20,976,970	21,480,311	21,651,917	22,060,456	22,565,976	22,822,443	22,999,656	22,823,589	23,029,251	22,657,973	22,323,789
Avg Charge / Day *	114,527	116,539	119,335	120,288	122,558	125,367	126,791	127,776	126,798	127,940	125,878	124,021
A/R Days	94	93	92	92	91	89	91	90	91	92	95	96

* Accounts are aged from date of service.

** Beginning in August 2015, A/R Balance excludes liens related to motor vehicle accidents.

*** Avg Charge / Day is calculated using the most current six months' charges divided by 180 days.

Accounts Receivable Aging by Dollars

Month	Days							Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180				
Mar-24	3,255,614	2,132,651	1,908,711	1,448,897	1,076,425	1,570,874	11,393,172	4,096,196	2,647,299	
Apr-24	3,426,318	2,008,889	1,781,237	1,532,918	1,170,242	1,546,965	11,466,569	4,250,125	2,717,207	
May-24	3,471,593	2,118,527	1,707,407	1,476,797	1,285,904	1,579,866	11,640,095	4,342,568	2,865,771	
Jun-24	3,614,811	2,167,383	1,779,126	1,263,981	1,295,299	1,655,479	11,776,078	4,214,759	2,950,778	
Jul-24	3,952,085	2,051,978	1,811,246	1,220,017	1,107,049	1,792,813	11,935,187	4,119,879	2,899,861	
Aug-24	3,772,263	2,197,956	1,713,435	1,334,843	1,080,268	1,860,612	11,959,378	4,275,724	2,940,881	
Sep-24	3,919,408	2,211,577	1,833,121	1,374,217	1,107,491	1,892,339	12,338,153	4,374,047	2,999,830	
Oct-24	3,698,099	2,170,124	1,699,578	1,543,533	1,199,952	1,975,907	12,287,194	4,719,392	3,175,860	
Nov-24	3,674,889	2,050,491	1,772,617	1,436,774	1,309,782	2,007,123	12,251,677	4,753,680	3,316,906	
Dec-24	3,914,830	2,035,430	1,587,471	1,519,048	1,395,046	2,110,902	12,562,728	5,024,996	3,505,949	
Jan-25	3,821,294	2,374,804	1,638,488	1,354,263	1,356,619	2,040,156	12,585,624	4,751,038	3,396,775	
Feb-25	3,910,467	2,403,282	1,782,004	1,301,428	1,096,479	2,061,176	12,554,835	4,459,083	3,157,655	

Accounts Receivable Aging by Percentage

Month	Days							Total	> 90 Days	> 120 Days
	Current	31-60	61-90	91-120	121-180	>180				
Mar-24	29%	19%	17%	13%	9%	14%	100%	36%	23%	
Apr-24	30%	18%	16%	13%	10%	13%	100%	37%	24%	
May-24	30%	18%	15%	13%	11%	14%	100%	37%	25%	
Jun-24	31%	18%	15%	11%	11%	14%	100%	36%	25%	
Jul-24	33%	17%	15%	10%	9%	15%	100%	35%	24%	
Aug-24	32%	18%	14%	11%	9%	16%	100%	36%	25%	
Sep-24	32%	18%	15%	11%	9%	15%	100%	35%	24%	
Oct-24	30%	18%	14%	13%	10%	16%	100%	38%	26%	
Nov-24	30%	17%	14%	12%	11%	16%	100%	39%	27%	
Dec-24	31%	16%	13%	12%	11%	17%	100%	40%	28%	
Jan-25	30%	19%	13%	11%	11%	16%	100%	38%	27%	
Feb-25	31%	19%	14%	10%	9%	16%	100%	36%	25%	

AGENDA ITEM # 16

Board Mtg.: 03/25/2025

**Montgomery County Hospital District
Payer Mix and Service Mix**

Payer Mix

Payer	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	12-Month Total
Medicare	2,600,078	2,493,736	2,493,676	2,520,198	2,858,462	2,610,364	2,461,263	2,469,349	2,482,283	2,667,268	2,792,186	2,758,211	31,207,074
Medicaid	488,879	479,625	518,697	474,881	537,479	516,819	454,714	558,561	456,275	484,105	495,314	463,573	5,928,922
Insurance	1,235,359	1,297,477	1,343,890	1,308,480	1,505,871	1,392,720	1,396,111	1,345,184	1,283,039	1,477,012	1,396,860	1,258,676	16,240,680
Facility Contract		1,124			0		1,200					2,474	4,798
Bill Patient	947,574	1,050,854	1,165,281	1,093,629	1,142,488	1,134,123	1,088,907	1,110,857	1,073,116	1,074,475	945,575	832,256	12,659,136
Standby	3,513	16,050	15,894	7,493	7,621	16,101	25,434	30,533	23,116	2,350	-2,318	3,419	149,206
Total	5,275,403	5,338,866	5,537,439	5,404,681	6,051,921	5,670,128	5,427,629	5,514,484	5,317,829	5,705,209	5,630,091	5,316,134	66,189,815

Payer	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	12-Month %
Medicare	49.3%	46.7%	45.0%	46.7%	47.2%	46.0%	45.3%	44.8%	46.7%	46.8%	49.6%	51.8%	47.2%
Medicaid	9.3%	9.0%	9.4%	8.8%	8.9%	9.1%	8.4%	10.1%	8.6%	8.5%	8.8%	8.7%	9.0%
Insurance	23.4%	24.3%	24.3%	24.2%	24.9%	24.6%	25.7%	24.4%	24.1%	25.9%	24.8%	23.7%	24.6%
Facility Contract	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Bill Patient	18.0%	19.7%	21.0%	20.2%	18.9%	20.0%	20.1%	20.1%	20.2%	18.8%	16.8%	15.7%	19.2%
Standby	0.1%	0.3%	0.3%	0.1%	0.1%	0.3%	0.5%	0.6%	0.4%	0.0%	0.0%	0.1%	0.3%
Total	100.1%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100%

Service Mix

Payer	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	12-Month Total
ALS	3,619	3,714	3,801	3,810	4,269	3,936	3,730	3,764	3,640	3,975	3,820	3,442	45,520
BLS	786	708	798	663	749	775	791	806	769	761	769	700	9,075
Other	227	254	301	259	298	297	234	243	268	252	279	267	3,179
Transfer		3		1	0	1	0			1	3		9
Standby	6	26	24	13	12	23	44	56	43	6	2	2	257
Total	4,638	4,705	4,924	4,746	5,328	5,032	4,799	4,869	4,720	4,995	4,873	4,411	58,040

Payer	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	12-Month %
ALS	78.0%	78.9%	77.2%	80.3%	80.1%	78.2%	77.7%	77.3%	77.1%	79.6%	78.4%	78.0%	78.5%
BLS	16.9%	15.0%	16.2%	14.0%	14.1%	15.4%	16.5%	16.6%	16.3%	15.2%	15.8%	15.9%	15.6%
Other	4.9%	5.4%	6.1%	5.5%	5.6%	5.9%	4.9%	5.0%	5.7%	5.0%	5.7%	6.1%	5.5%
Transfer	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%	0.0%	0.0%
Standby	0.1%	0.6%	0.5%	0.3%	0.2%	0.5%	0.9%	1.2%	0.9%	0.1%	0.0%	0.0%	0.4%
Total	99.9%	100.0%	100.0%	100.1%	100.0%	100.0%	100.0%	100.1%	100.0%	99.9%	100.0%	100.0%	100.0%

AGENDA ITEM # 16

Board Mtg.: 03/25/2025

Montgomery County Hospital District Accounts Payable Analysis

Accounts Payable Aging by Dollars

Month	Current	Days				Credits	Total	\$ Total minus Credits
		31-60	61-90	> 90				
Mar-24	142,178	-	-	2	(2)	442,222	142,180	
Apr-24	1,416,258	-	-	2	(2)	392,663	1,416,260	
May-24	458,463	-	-	2	(2)	392,663	458,465	
Jun-24	720,776	-	-	2	(2)	291,676	720,778	
Jul-24	204,951	-	-	2	(2)	291,676	204,953	
Aug-24	1,514,620	-	-	2	(2)	734,124	1,514,622	
Sep-24	555,744	-	-	(2)	(2)	894,894	555,742	
Oct-24	830,634	-	-	(2)	(2)	220,840	830,632	
Nov-24	334,817	-	-	(2)	(2)	175,378	334,815	
Dec-24	902,594	-	-	(2)	(2)	645,695	902,592	
Jan-25	778,860	-	-	(2)	(2)	352,435	778,858	
Feb-25	197,880	-	-	(2)	(2)	197,876	197,878	

Accounts Payable Aging by Percentage without Credits

Month	Current	Days			
		31-60	61-90	> 90	
Mar-24	100%	0%	0%	0%	0%
Apr-24	100%	0%	0%	0%	0%
May-24	100%	0%	0%	0%	0%
Jun-24	100%	0%	0%	0%	0%
Jul-24	100%	0%	0%	0%	0%
Aug-24	100%	0%	0%	0%	0%
Sep-24	100%	0%	0%	0%	0%
Oct-24	100%	0%	0%	0%	0%
Nov-24	100%	0%	0%	0%	0%
Dec-24	100%	0%	0%	0%	0%
Jan-25	100%	0%	0%	0%	0%
Feb-25	100%	0%	0%	0%	0%

Agenda Item # 17



We Make a Difference!

To: Board of Directors

From: Brett Allen, CFO

Date: April 25, 2025

Re: MCAD Quarterly Invoice

Consider and act on the payment of the MCAD quarterly invoice. (Mr. Shirley, Treasurer – MCHD Board

The MCAD quarterly invoice is in the amount of \$115,807. The current projected annual cost is \$472,475 versus the budgeted amount of \$475,551.

The budget was based on the MCAD proposed budget.

Yes No N/A

- | | | | |
|-------------------------------------|--------------------------|-------------------------------------|-------------------|
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Budgeted item? |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | Within budget? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Renewal contract? |
| <input type="checkbox"/> | <input type="checkbox"/> | <input checked="" type="checkbox"/> | Special request? |



INVOICE

Date:	3/1/2025
Account:	HM1

Montgomery Central Appraisal District
Operating Account
PO Box 2233
(936)756-3354

MONTGOMERY COUNTY HOSPITAL DIST

P O BOX 478
CONROE TX 77305-0478

Due Date 03/31/2025

^Please return this portion with your payment^

Document No.	Date	Code	Description	Amount
SALES000000009287	3/1/2025	SLS	2Q25 JR BILLING	\$115,807.00

Mail to: MCAD
PO Box 2233
Conroe, TX 77305

Amount Due:	\$115,807.00
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If a taxing unit fails to pay its appraisal district costs when due, that payment becomes delinquent. A delinquent payment incurs a penalty of 5% of the amount due, plus 10% per annum interest. (Section 6.06(e), Property Tax Code).

The MCAD BOD requires a jurisdiction to request a waiver of interest in writing. Interest will be applied if no written waiver is received.

AGENDA ITEM # 18

Consider and act on payment of District invoices (Charles Shirley, Treasurer-MCHD Board)

**TOTAL FOR
INVOICES**

\$3,023,628.38

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/25/2024 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
AIELLO, MARISSA	02/02/2025	AIE*02022025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
<i>Totals for AIELLO, MARISSA:</i>						\$25.00
ALONTI CAFE & CATERING	02/01/2025	2064961	NEOP 01.23.24	10-009-58500	Training & Continuing Education-Clini	\$436.66
	02/01/2025	2064578	NEOP 01.24.25	10-009-56100	Meeting Expenses-Clini	\$504.28
	02/12/2025	2069385	FRO MEETING	10-009-53550	Customer Relations-Clini	\$268.68
<i>Totals for ALONTI CAFE & CATERING:</i>						\$1,209.62
AMERICAN HEART ASSOCIATION, INC. (AHA)	02/15/2025	SCPR198348	BLS PROVIDER ECARDS	10-000-14900	Prepaid Expenses-BS	\$6,027.00
<i>Totals for AMERICAN HEART ASSOCIATION, INC. (AHA):</i>						\$6,027.00
AMERICAN TIRE DISTRIBUTORS INC	02/01/2025	S198546192	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$1,721.97
	02/01/2025	S198547365	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$430.49
	02/01/2025	S198538615	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$430.49
	02/01/2025	S198544221	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$860.98
<i>Totals for AMERICAN TIRE DISTRIBUTORS INC:</i>						\$3,443.93
ASTUDILLO, OSCAR	02/02/2025	AST*01032025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$27.25
<i>Totals for ASTUDILLO, OSCAR:</i>						\$27.25
AT&T (5001)	02/21/2025	7131652005 02.21.25	HISD T1 ISSI 02/21/25-03/20/25	10-004-58310	Telephones-Service-Radio	\$240.80
<i>Totals for AT&T (5001):</i>						\$240.80
AT&T MOBILITY-ROC (6463)	02/19/2025	287283884314X0227225	ACCT# 287283884314 01/20/25-02/19/25	10-015-58200	Telephones-Cellular-Infor	\$310.51
				10-004-58200	Telephones-Cellular-Radio	\$50.87
<i>Totals for AT&T MOBILITY-ROC (6463):</i>						\$361.38
AVELLANEDA, VICTOR	02/08/2025	AVE*02082025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
	02/19/2025	AVE*02192025	MILEAGE - (02/11/2025 - 02/11/2025)	10-007-56200	Mileage Reimbursements-EMS	\$11.20
<i>Totals for AVELLANEDA, VICTOR:</i>						\$36.20
BCBS OF TEXAS (POB 731428)	02/02/2025	523327537680	BCBS PPO & HSA CLAIMS 01/25/25-01/31/25	10-025-51710	Health Insurance Claims-Human	\$143,674.83
	02/09/2025	523327343379	BCBS PPO & HSA CLAIMS 02/01/25-02/07/25	10-025-51710	Health Insurance Claims-Human	\$151,882.57
	02/16/2025	523327610689	BCBS PPO & HSA CLAIMS 02/08/25-02/14/25	10-025-51710	Health Insurance Claims-Human	\$108,991.91
	02/23/2025	523320826491	BCBS PPO & HSA CLAIMS 02/15/25-02/21/25	10-025-51710	Health Insurance Claims-Human	\$225,510.13
<i>Totals for BCBS OF TEXAS (POB 731428):</i>						\$630,059.44
BIOCONNECT US INC.	02/06/2025	INV23143	RETROFIT KIT FOR CARD AND PIN ACCESS CONTRC	10-009-57100	Professional Fees-Clini	\$19,000.00
<i>Totals for BIOCONNECT US INC.:</i>						\$19,000.00
BITWARDEN INC	02/18/2025	DE698F43-0006	ENTERPRISE PLAN 02/18/25-09/12/25	10-015-53050	Computer Software-Infor	\$121.76
<i>Totals for BITWARDEN INC.:</i>						\$121.76
BLUE TRITON BRANDS INC dba READYREFRESH	02/12/2025	05B6708394193	STATION 20	10-008-57900	Station Supplies-Mater	\$59.19
	02/12/2025	05B6708394221	STATION 24	10-008-57900	Station Supplies-Mater	\$48.01

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/25/2024 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	02/12/2025	05B6708394247	STATION 33	10-008-57900	Station Supplies-Mater	\$48.01
	02/12/2025	05B6708394151	ADMIN-ROOM 208	10-008-57900	Station Supplies-Mater	\$59.19
	02/12/2025	05B6708394250	STATION 34	10-008-57900	Station Supplies-Mater	\$14.47
	02/12/2025	05B6708394255	STATION 35	10-008-57900	Station Supplies-Mater	\$17.76
	02/12/2025	05B6708394233	STATION 30	10-008-57900	Station Supplies-Mater	\$48.01
	02/12/2025	05B6708394229	STATION 27	10-008-57900	Station Supplies-Mater	\$50.87
	02/12/2025	05B6708394307	STATION 42	10-008-57900	Station Supplies-Mater	\$14.47
	02/12/2025	05B6708403397	SERVICE CENTER - 1ST FL BREAKROOM	10-008-57900	Station Supplies-Mater	\$14.74
	02/12/2025	05B6708394210	STATION 22	10-008-57900	Station Supplies-Mater	\$53.60
	02/12/2025	05B6708394225	STATION 25	10-008-57900	Station Supplies-Mater	\$25.65
	02/12/2025	05B6708394182	STATION 15	10-008-57900	Station Supplies-Mater	\$20.06
	02/12/2025	05B6708577782	ADMIN-SUITE 350	10-008-57900	Station Supplies-Mater	\$11.18
	02/12/2025	05B6708394237	STATION 31	10-008-57900	Station Supplies-Mater	\$14.47
	02/12/2025	05B6708394241	STATION 32	10-008-57900	Station Supplies-Mater	\$12.28
	02/12/2025	05B6708394198	STATION 21	10-008-57900	Station Supplies-Mater	\$3.29
	02/12/2025	05B6708394258	STATION 40	10-008-57900	Station Supplies-Mater	\$3.29
	02/19/2025	05B6708577775	ADMIN-SUITE 340	10-008-57900	Station Supplies-Mater	\$42.36
	02/19/2025	05B6708579806	ADMIN-1ST FL	10-008-57900	Station Supplies-Mater	\$55.90
					<i>Totals for BLUE TRITON BRANDS INC dba READYREFRESH:</i>	<u>\$616.80</u>
BOON-CHAPMAN (Prime DX)	02/01/2025	S0030006477	DECEMBER 2024 PRIMEDX FEE	10-002-55700	Management Fees-HCAP	\$8,151.00
	02/01/2025	S0030006486	JAN 2025 PRIMEDX FEES	10-002-55700	Management Fees-HCAP	\$9,350.33
					<i>Totals for BOON-CHAPMAN (Prime DX):</i>	<u>\$17,501.33</u>
BORSKI, MICHAEL	02/02/2025	BOR*01292025	PER DIEM - SOA TACTICAL MEDICAL PRACTITIONER	10-042-58500	Training & Continuing Education-EMS T	\$442.00
					<i>Totals for BORSKI, MICHAEL:</i>	<u>\$442.00</u>
BOUND TREE MEDICAL, LLC	02/01/2025	85538834B	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$65.80
	02/03/2025	85647333	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$2,460.00
	02/01/2025	85645548	MEDICAL SUPPLIES	10-008-53800	Disposable Linen-Mater	\$1,974.00
				10-009-54000	Drug Supplies-Clini	\$14,721.80
				10-008-53900	Disposable Medical Supplies-Mater	\$28,162.20
	02/10/2025	85656435	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$8,899.65
	02/01/2025	85592871	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$3,215.40
					<i>Totals for BOUND TREE MEDICAL, LLC:</i>	<u>\$59,498.85</u>
CAMPBELL, JAMES	02/01/2025	CAM*12112024	PER DIEM - NAEMSP 2025 ANNUAL MEETING (01/0	10-000-14900	Prepaid Expenses-BS	\$169.00
					<i>Totals for CAMPBELL, JAMES:</i>	<u>\$169.00</u>
CANON FINANCIAL SERVICES, INC.	02/01/2025	37570165	CONTRACT CHARGE 01/01/2025-01/31/2025	10-015-55400	Leases/Contracts-Infor	\$4,608.00
	02/09/2025	38398938	CONTRACT CHARGE 02/01/25-02/28/25	10-015-55400	Leases/Contracts-Infor	\$4,608.00
					<i>Totals for CANON FINANCIAL SERVICES, INC.:</i>	<u>\$9,216.00</u>
CARAHSOFT TECHNOLOGY CORPORATION	02/13/2025	43288010INV	LINKEDIN LEARNING FOR GOVERNMENT LICENSES	10-009-54100	Dues/Subscriptions-Clini	\$13,365.00
					<i>Totals for CARAHSOFT TECHNOLOGY CORPORATION:</i>	<u>\$13,365.00</u>

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/25/2024 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount	
CDW GOVERNMENT, INC.	02/01/2025	RSJ3144	PA QXV4129	10-015-41500	Miscellaneous Income-Infor	(\$64.00)	
	02/01/2025	R375672	RMA 010308748 A 63492	10-015-41500	Miscellaneous Income-Infor	(\$9,800.90)	
	02/01/2025	NL54687	RMA 010793677 A 70887	10-015-57750	Small Equipment & Furniture-Infor	(\$1,364.82)	
	02/07/2025	AC6854J	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$772.50	
	02/08/2025	AC69A4R	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$882.90	
	02/05/2025	AC6UJ8T	SMALL EQUIPMENT	10-015-57750	Small Equipment & Furniture-Infor	\$1,196.58	
	02/07/2025	AC63D5T	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$269.10	
	02/01/2025	AC5439C	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$882.90	
	02/01/2025	AC5UL9M	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$772.50	
	02/01/2025	AB7JS4Y	CISCO DIGITAL NETWORK LICENSE	10-004-53000	Computer Maintenance-Radio	\$38,008.00	
	02/01/2025	AB18R4H	CISCO DIRECT RENEWAL	10-015-53000	Computer Maintenance-Infor	\$101.56	
	<i>Totals for CDW GOVERNMENT, INC.:</i>						<u>\$31,656.32</u>
	CENTERPOINT ENERGY (REL109)	02/03/2025	88796735 02.03.25	STATION 20 12/27/24-01/29/25	10-016-58800	Utilities-Facil	\$604.58
02/07/2025		88589239 02.07.25	ADMIN 01/03/25-02/05/25	10-016-58800	Utilities-Facil	\$2,803.72	
02/11/2025		88820089 02.11.25	STATION 10 01/06/25-02/05/25 -ENZO STORM	10-016-58800	Utilities-Facil	\$605.07	
02/11/2025		64018941639 2.11.25	STATION 15 01/06/25-02/05/25 ENZO STORM	10-016-58800	Utilities-Facil	\$48.40	
02/01/2025		92013168 02.01.25	STATION 30 12/23/24-01/25/25	10-016-58800	Utilities-Facil	\$30.00	
02/01/2025		64013049610 02.01.25	STATION 45 12/11/24-01/13/25	10-016-58800	Utilities-Facil	\$30.76	
02/01/2025		98116148 02.01.25	STATION 14 12/11/24-01/13/25	10-016-58800	Utilities-Facil	\$56.98	
<i>Totals for CENTERPOINT ENERGY (REL109):</i>						<u>\$4,179.51</u>	
CHASE PEST CONTROL, INC.	02/01/2025	66641	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$185.00	
	02/01/2025	66495	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66530	EXTERIOR SERVICE BI-MONTHLT	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66531	EXTERIOR SREVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$145.00	
	02/01/2025	66532	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66085	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$200.00	
	02/01/2025	66102	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66130	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66129	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00	
	02/01/2025	66128	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00	
	02/01/2025	66127	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	66126	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	64395	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$155.00	
	02/01/2025	64422	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$175.00	
	02/01/2025	64421	EXTERIOR SERVICE BI-MONTHLY	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00	
<i>Totals for CHASE PEST CONTROL, INC.:</i>						<u>\$2,510.00</u>	
CHRISTIAN ANDERSON, SARAH	02/28/2025	CHR*02282025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$40.00	
<i>Totals for CHRISTIAN ANDERSON, SARAH:</i>						<u>\$40.00</u>	
COBURN SUPPLY COMPANY, INC.	02/01/2025	506257025	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$138.51	
	02/07/2025	536218788	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,509.52	

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/25/2024 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
<i>Totals for COBURN SUPPLY COMPANY, INC.:</i>						<u>\$1,648.03</u>
COLORTECH DIRECT & IMPACT PRINTING	02/01/2025	40978	POSTERS	10-009-57000	Printing Services-Clini	\$85.50
	02/07/2025	41115	GRAPHIC REMOVAL - UNIT 46	10-010-59000	Vehicle-Outside Services-Fleet	\$680.50
	02/01/2025	41090	GRAPHIC REMOVAL	10-010-59000	Vehicle-Outside Services-Fleet	\$680.50
	02/28/2025	41197	BUSINESS CARDS	10-008-57000	Printing Services-Mater	\$40.00
<i>Totals for COLORTECH DIRECT & IMPACT PRINTING:</i>						<u>\$1,486.50</u>
COMCAST (POB 37601)	02/01/2025	232875886	ACCT# 932705907 02/01/25-02/28/25	10-015-58310	Telephones-Service-Infor	\$1,522.58
	02/01/2025	231297684	ACCT# 980899942 01/15/25-02/14/25	10-015-58310	Telephones-Service-Infor	\$3,357.38
<i>Totals for COMCAST (POB 37601):</i>						<u>\$4,879.96</u>
COMCAST CORPORATION (POB 605333)	02/01/2025	2080546356 02.01.25	STATION 21 02/05/25-03/04/25	10-015-58310	Telephones-Service-Infor	\$79.59
<i>Totals for COMCAST CORPORATION (POB 60533):</i>						<u>\$79.59</u>
CONROE TRUCK & TRAILER INC.	02/01/2025	339630-00	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$30.84
<i>Totals for CONROE TRUCK & TRAILER INC.:</i>						<u>\$30.84</u>
CONROE WELDING SUPPLY, INC.	02/01/2025	R11241075	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	02/01/2025	R11241082	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$147.66
	02/01/2025	R11241611	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	02/01/2025	R12241608	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	02/01/2025	R01251614	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$72.20
	02/01/2025	R01251086	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$141.39
	02/01/2025	R01251083	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$57.69
	02/01/2025	R01251082	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251077	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	02/01/2025	R01251079	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	02/01/2025	R01251074	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251073	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$10.35
	02/01/2025	R01251071	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251068	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251067	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251066	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$6.90
	02/01/2025	R01251064	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	02/01/2025	R01251063	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$37.50
	02/01/2025	R01251076	CYLINDER RENTAL	10-008-56600	Oxygen & Gases-Mater	\$3.45
	02/01/2025	CT250501	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$124.72
	02/01/2025	CT251562	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$85.73
	02/01/2025	CT251573	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$75.42
	02/01/2025	CT253594	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$85.28
	02/01/2025	CT254598	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$197.80
	02/01/2025	CT254733	TEST UE CYLINDER	10-008-56600	Oxygen & Gases-Mater	\$1,240.00
	02/01/2025	CT254662	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$78.68
	02/01/2025	CT255470	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$76.54

Montgomery County Hospital District
Invoice Expense Allocation Report
Board Meeting 02/25/2024 Paid Invoices

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
	02/01/2025	CT257308	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$217.94
	02/01/2025	CT261727	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$54.58
	02/01/2025	CT261743	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$75.42
	02/01/2025	CT261764	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$67.80
	02/01/2025	CT261776	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$154.30
	02/01/2025	CT261800	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$182.76
	02/01/2025	CT261813	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$64.44
	02/01/2025	PS538456	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$85.28
	02/01/2025	PS538466	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$72.19
	02/01/2025	CT259457	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$154.30
	02/01/2025	CT259474	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.86
	02/01/2025	CT259603	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$56.82
	02/01/2025	CT259604	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$125.84
	02/01/2025	CT259605	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$187.24
	02/01/2025	CT259606	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$145.56
	02/01/2025	CT259607	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$88.64
	02/01/2025	CT260029	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.86
	02/01/2025	CT260265	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$96.26
	02/01/2025	CT260999	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$176.26
	02/01/2025	CT261336	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.64
	02/01/2025	CT261448	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$62.52
	02/01/2025	CT261465	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$195.98
	02/01/2025	CT260995	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$175.14
	02/01/2025	PS538116	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$49.63
	02/01/2025	PS538119	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$95.14
	02/01/2025	CT261201	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$737.80
	02/01/2025	CT260779	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$156.54
	02/01/2025	CT260882	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$153.18
	02/01/2025	CT261200	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$176.26
	02/01/2025	CT261252	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$181.86
	02/01/2025	CT261790	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$114.86
	02/01/2025	CT261838	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$285.84
	02/01/2025	CT261880	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$119.86
	02/01/2025	CT261701	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$50.84
	02/01/2025	CT262539	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$418.80
	02/01/2025	CT262594	ICE DRY CUBES	10-008-56600	Oxygen & Gases-Mater	\$13.75
	02/01/2025	CT263049	ICE DRY CUBES	10-008-56600	Oxygen & Gases-Mater	\$13.75
	02/01/2025	PS538124	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$87.06
	02/01/2025	PS538815	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$91.40
	02/01/2025	CT263117	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$570.00
	02/01/2025	CT263143	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$193.36
	02/01/2025	CT263145	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$101.26
	02/01/2025	CT263270	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$130.84
	02/01/2025	CT250382	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$136.82
	02/01/2025	C1262946	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$337.00

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	02/03/2025	PS539339	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$88.27
	02/03/2025	PS539343	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$50.84
	02/03/2025	PS539345	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.14
	02/03/2025	PS539346	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.86
	02/04/2025	CT263778	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.88
	02/04/2025	CT263840	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.76
	02/04/2025	CT263877	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$260.14
	02/04/2025	CT264038	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$246.00
	02/04/2025	PS539419	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$106.86
	02/04/2025	PS539420	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.02
	02/10/2025	PS539645	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.42
	02/10/2025	PS539644	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$80.42
	02/06/2025	CT264215	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$486.02
	02/06/2025	CT264207	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$128.60
	02/06/2025	CT264199	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$99.02
	02/13/2025	CT265077	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$290.84
	02/13/2025	CT264991	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$109.58
	02/13/2025	CT264901	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.14
	02/13/2025	CT264900	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$100.14
	02/13/2025	CT264896	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$111.12
	02/12/2025	CT265176	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$14.15
	02/12/2025	CT264817	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$183.50
	02/11/2025	CT264714	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$140.70
	02/17/2025	PS539856	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$75.18
	02/17/2025	PS539860	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$90.28
	02/18/2025	CT265636	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$150.56
	02/18/2025	CT265998	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$14.15
	02/18/2025	CT265835	NITROUS OXIDE	10-008-56600	Oxygen & Gases-Mater	\$440.40
	02/18/2025	CT265674	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$567.14
	02/18/2025	CT265594	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$108.88
	02/18/2025	CT265844	OXYGEN MEDICAL	10-008-56600	Oxygen & Gases-Mater	\$177.90
					<i>Totals for CONROE WELDING SUPPLY, INC.:</i>	<u>\$14,450.20</u>
CONSOLIDATED COMMUNICATIONS-TXU	02/01/2025	936-539-11600 2.1.25	ADMIN 01/21/25-02/20/25	10-015-58310	Telephones-Service-Infor	\$16,426.55
					<i>Totals for CONSOLIDATED COMMUNICATIONS-TXU:</i>	<u>\$16,426.55</u>
COPELAND, MATTHEW	02/26/2025	COP*02262025	REFUND	10-025-51700	Health & Dental-Human	\$148.60
					<i>Totals for COPELAND, MATTHEW:</i>	<u>\$148.60</u>
COREBRIDGE FINANCIAL	02/27/2025	COR02272025	EMPLOYEE CONTRIBUTIONS FOR 02/27/25	10-000-21600	Employee Deferred Comp.-BS	\$8,303.80
	02/14/2025	COR02142025	EMPLOYEE CONTRIBUTIONS FOR 02/14/2025	10-000-21600	Employee Deferred Comp.-BS	\$9,100.52
					<i>Totals for COREBRIDGE FINANCIAL:</i>	<u>\$17,404.32</u>
CRAWFORD ELECTRIC SUPPLY COMPANY, INC.	02/01/2025	S013253688.003	SHOP SUPPLIES	10-016-57725	Shop Supplies-Facil	\$120.00
	02/19/2025	S013630183.002	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$231.75

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	02/01/2025	S013630183.001	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$410.40
					<i>Totals for CRAWFORD ELECTRIC SUPPLY COMPANY, INC.:</i>	<u>\$762.15</u>
CULLIGAN OF HOUSTON	02/01/2025	1858175	CI SVC CONT LEVEL 3 FOR 02/01 TO 02/28	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
	02/01/2025	1850874	CI SVC CONT LEVEL 3 FOR 01/01 TO 01/31	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$299.00
					<i>Totals for CULLIGAN OF HOUSTON:</i>	<u>\$598.00</u>
CUMMINS SOUTHERN PLAINS LLC	02/01/2025	85-250114802	INSPECTION/ITEM 27	10-004-55650	Maintenance-Equipment-Radio	\$393.19
	02/01/2025	85-250114806	INSPECTION/ITEM 14	10-016-55650	Maintenance-Equipment-Facil	\$371.36
	02/05/2025	85-250215177	MAINTENANCE & REPAIRS	10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,053.28
	02/04/2025	85-250215224	INSPECTION/ITEM 44	10-016-55650	Maintenance-Equipment-Facil	\$333.36
	02/06/2025	85-250215359	INSPECTION/ITEM 48	10-016-55650	Maintenance-Equipment-Facil	\$333.36
	02/06/2025	85-250215350	INSPECTION/ITEM 9	10-004-55650	Maintenance-Equipment-Radio	\$393.19
	02/01/2025	85-250114438	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,044.72
	02/01/2025	85-250114803	INSPECTION/ITEM 26	10-016-55650	Maintenance-Equipment-Facil	\$333.43
	02/04/2025	85-250215027	INSPECTION/ITEM 34	10-016-55650	Maintenance-Equipment-Facil	\$333.43
	02/01/2025	85-250112654	INSPECTION/ITEM 37	10-016-55650	Maintenance-Equipment-Facil	\$328.68
	02/04/2025	85-250215032	INSPECTION/ITEM 25	10-004-55650	Maintenance-Equipment-Radio	\$378.75
	02/01/2025	85-250112655	INSPECTION/ITEM 40	10-016-55650	Maintenance-Equipment-Facil	\$328.68
	02/01/2025	85-250112167	INSPECTION/ITEM 12	10-004-55650	Maintenance-Equipment-Radio	\$393.19
	02/01/2025	85-250112876	INSPECTION ITEM 29	10-016-55650	Maintenance-Equipment-Facil	\$333.36
	02/01/2025	85-250112179	INSPECTION ITEM 15	10-004-55650	Maintenance-Equipment-Radio	\$393.19
					<i>Totals for CUMMINS SOUTHERN PLAINS LLC:</i>	<u>\$8,745.17</u>
CWS PROPANE, LLC	02/01/2025	414789	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$753.72
					<i>Totals for CWS PROPANE, LLC:</i>	<u>\$753.72</u>
DAILEY WELLS COMMUNICATION INC.	02/01/2025	00078993	RADIO REPAIR S/N 20721	10-004-57200	Radio Repairs-Outsourced-Radio	\$237.50
	02/01/2025	25MCHD04	SYSTEM MONITORING JAN 2024	10-004-57100	Professional Fees-Radio	\$12,628.17
	02/01/2025	24CC102906	TOWER TOP AMPLIFER REPLACEMENT	10-004-57100	Professional Fees-Radio	\$23,750.04
	02/01/2025	00078136	RADIO REPAIRS S/N A40300015471	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,063.75
	02/01/2025	00076730	RADIO REPAIRS S/N A40209222162	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,150.00
	02/01/2025	00078274	RADIO REPAIRS S/N A40300003585	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,063.75
	02/01/2025	00078277	RADIO REPAIRS S/N A40300014158	10-004-57200	Radio Repairs-Outsourced-Radio	\$95.00
	02/01/2025	00078275	RADIO REPAIRS S/N A403000003582	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,063.75
	02/01/2025	00078465	RADIO REPAIRS S/N 40300015226	10-004-57200	Radio Repairs-Outsourced-Radio	\$1,063.75
					<i>Totals for DAILEY WELLS COMMUNICATION INC.:</i>	<u>\$42,115.71</u>
DAVIS, JOHNATHAN	02/09/2025	DAV*02092025	MILEAGE - (02/09/2025 - 02/09/2025)	10-007-56200	Mileage Reimbursements-EMS	\$8.40
					<i>Totals for DAVIS, JOHNATHAN:</i>	<u>\$8.40</u>
DELTA T EQUIPMENT INC.	02/01/2025	111407	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,195.00
					<i>Totals for DELTA T EQUIPMENT INC.:</i>	<u>\$1,195.00</u>
DEMONTROND AUTO COUNTRY	02/01/2025	105638	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,547.73

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	02/01/2025	106104	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,891.34
				10-010-54550	Vehicle-Fluids & Additives-Fleet	\$54.36
	02/07/2025	106647	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,030.16
	02/04/2025	106451	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,676.38
	02/05/2025	106603	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$491.70
	02/01/2025	106255	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,454.24
	02/11/2025	106917	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$81.95
	02/01/2025	106081	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$487.30
	02/11/2025	106847	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,071.17
	02/01/2025	105668	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$12,060.57
					<i>Totals for DEMONTROND AUTO COUNTRY:</i>	<u>\$29,846.90</u>
DIRECTV	02/01/2025	017903440X250212	MASER BILL ACCOUNT 017903440	10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$157.99
				10-016-58800	Utilities-Facil	\$180.98
				10-016-58800	Utilities-Facil	\$202.98
				10-016-58800	Utilities-Facil	\$197.98
				10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$173.99
				10-016-58800	Utilities-Facil	\$153.76
				10-016-58800	Utilities-Facil	\$315.98
					<i>Totals for DIRECTV:</i>	<u>\$2,205.61</u>
DRESEL, CRYSTA	02/08/2025	DRE*02082025	MILEAGE - (02/07/2025 - 02/07/2025)	10-007-56200	Mileage Reimbursements-EMS	\$25.20
					<i>Totals for DRESEL, CRYSTA:</i>	<u>\$25.20</u>
EMS SURVEY TEAM	02/01/2025	25030	MCHD MAILED & TEXT SURVEYS	10-007-53550	Customer Relations-EMS	\$5,725.10
					<i>Totals for EMS SURVEY TEAM:</i>	<u>\$5,725.10</u>
ENTERGY TEXAS, LLC	02/01/2025	180006877463	ROBINSON TOWER 12/30/24-01/29/25	10-004-58800	Utilities-Radio	\$578.20
	02/01/2025	170006788922	ROBINSON TOWER 12/30/24-01/29/25	10-004-58800	Utilities-Radio	\$47.36
	02/04/2025	210006233431	STATION 32 01/02/25-01/31/25	10-016-58800	Utilities-Facil	\$694.15
	02/06/2025	360004245098	STATION 15 01/06/25-02/04/25	10-016-58800	Utilities-Facil	\$306.15
	02/07/2025	35008687722	STATION 14 01/07/25-02/05/25	10-016-58800	Utilities-Facil	\$195.22
	02/11/2025	410003325814	STATION 20 01/09/25-02/07/25	10-016-58800	Utilities-Facil	\$528.68
	02/12/2025	70008590697	SPLENDORA TOWER 01/10/25-02/10/25	10-004-58800	Utilities-Radio	\$608.50
	02/28/2025	490003499355	STATION 31 01/16/25-02/14/25	10-016-58800	Utilities-Facil	\$552.27
	02/20/2025	480003499610	STATION 43 01/20/25-02/18/25	10-016-58800	Utilities-Facil	\$227.64
	02/20/2025	330004560151	STATION 10 01/20/25-02/18/25	10-016-58800	Utilities-Facil	\$820.33
	02/17/2025	245007104498	LAKE CONROE TOWER 01/15/25-02/13/25	10-004-58800	Utilities-Radio	\$439.78
	02/17/2025	170006808841	THOMPSON TOWER 01/15/25-02/13/25	10-004-58800	Utilities-Radio	\$620.88
	02/14/2025	250006345430	STATION 30 01/14/25-02/12/25	10-016-58800	Utilities-Facil	\$1,046.00

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	02/24/2025	140006857380	GRANGERLAND 01/22/25-02/20/25	10-004-58800	Utilities-Radio	\$754.91
	02/04/2025	140006829652A	ADMIN 01/02/25-01/31/25	10-016-58800	Utilities-Facil	\$11,858.74
					<i>Totals for ENTERGY TEXAS, LLC:</i>	<u>\$19,278.81</u>
ENTERPRISE FM TRUST dba ENTERPRISE FLEET MC	02/01/2025	FBN5256164	MONTHLY LEASE CHARGES	10-010-52725	Capital Lease Expense-Fleet	\$24,830.53
					<i>Totals for ENTERPRISE FM TRUST dba ENTERPRISE FLEET MGNT EXCHANGE INC.:</i>	<u>\$24,830.53</u>
EPCOR	02/10/2025	0884642 02.10.24	STATION 40 12/27/24-01/24/25	10-016-58800	Utilities-Facil	\$64.35
	02/10/2025	0884279 02.10.25	STATION 40 12/27/24-01/24/25	10-016-58800	Utilities-Facil	\$459.84
					<i>Totals for EPCOR:</i>	<u>\$524.19</u>
ETHICS UNLIMITED, LLC dba VERIFY COMPLY	02/01/2025	VC-142634	PORTAL PRO MONTHLY12/10/24-01/09/25	10-026-57100	Professional Fees-Recor	\$271.99
	02/01/2025	VC-143875	PORTAL PRO MONTHLY 01/10/25-02/09/25	10-026-57100	Professional Fees-Recor	\$274.23
	02/10/2025	VC-145159	PORTAL PRO MONTHLY 02/10/25-03/09/25	10-026-57100	Professional Fees-Recor	\$308.07
					<i>Totals for ETHICS UNLIMITED, LLC dba VERIFY COMPLY:</i>	<u>\$854.29</u>
EVANS, JUSTIN	02/01/2025	EVA*01312025	PER DIEM - IWCE CONFERENCE (03/17/2025-03/21/	10-004-53150	Conferences-Fees, Travel, & Meals-Radio	\$364.00
					<i>Totals for EVANS, JUSTIN:</i>	<u>\$364.00</u>
EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE ME	02/01/2025	INV5325	ETHERNET MRR	10-015-58310	Telephones-Service-Infor	\$480.00
					<i>Totals for EZEE FIBER TEXAS, LLC dba ICTX LLC OR WAVE MEDIA:</i>	<u>\$480.00</u>
FIRST RESPONSE FAMILY CLINIC	02/01/2025	2025-001-022	PRE-EMPLOYMENT PHYSICALS	10-025-57300	Recruit/Investigate-Human	\$7,575.00
					<i>Totals for FIRST RESPONSE FAMILY CLINIC:</i>	<u>\$7,575.00</u>
FISCHER, MICHEAL	02/17/2025	FIS*02172025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$1,352.00
					<i>Totals for FISCHER, MICHEAL:</i>	<u>\$1,352.00</u>
FIVE STAR SEPTIC SOLUTIONS, LLC	02/01/2025	1891	PUMP OUT 2000 GAL TANK	10-016-58800	Utilities-Facil	\$475.00
					<i>Totals for FIVE STAR SEPTIC SOLUTIONS, LLC:</i>	<u>\$475.00</u>
FRAZER, LTD.	02/01/2025	98715A	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$25.58
	02/05/2025	98968	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$3,432.40
	02/12/2025	99061	VEHICLE PARTS	10-008-54200	Durable Medical Equipment-Mater	\$1,725.00
					<i>Totals for FRAZER, LTD.:</i>	<u>\$5,182.98</u>
GEORGE, LINDSEY	02/02/2025	GEO*01292025	PER DIEM - SOA TACTICAL MEDICAL PRACTITIONER	10-000-14900	Prepaid Expenses-BS	\$442.00
					<i>Totals for GEORGE, LINDSEY:</i>	<u>\$442.00</u>
GILLUM, LEE	02/26/2025	GIL*02262025	REFUND	10-025-51700	Health & Dental-Human	\$148.60
					<i>Totals for GILLUM, LEE:</i>	<u>\$148.60</u>
GRAINGER	02/01/2025	9377240529	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$330.30
	02/07/2025	9399991356	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$400.50
					<i>Totals for GRAINGER:</i>	<u>\$730.80</u>

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GREATER EAST MONTGOMERY COUNTY CHAMBER	02/01/2025	101263	MEMBERSHIP DUES	10-001-54100	Dues/Subscriptions-Admin	\$300.00
				<i>Totals for GREATER EAST MONTGOMERY COUNTY CHAMBER:</i>		
GREYWARE AUTOMATION PRODUCTS, INC.	02/01/2025	920212	MAINTENANCE RENEWAL 03/25/25-03/24/26	10-000-14900	Prepaid Expenses-BS	\$595.42
				<i>Totals for GREYWARE AUTOMATION PRODUCTS, INC.:</i>		
GRIFFINS DOOR SERVICES LLC	02/01/2025	2025-005	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$195.00
	02/01/2025	2025-006	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$985.00
	02/01/2025	2025-007	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$435.00
	02/01/2025	2024-050	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,850.00
	<i>Totals for GRIFFINS DOOR SERVICES LLC:</i>					<u>\$4,465.00</u>
GT DISTRIBUTORS, INC	02/06/2025	INV1033880	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,484.92
	02/14/2025	INV1034716	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,148.56
	02/01/2025	INV1032943	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$4,513.60
	02/27/2025	INV1036370	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$1,212.64
	<i>Totals for GT DISTRIBUTORS, INC.:</i>					<u>\$12,359.72</u>
HALLETT, BAILEY	02/02/2025	HAL*01242025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$78.28
				<i>Totals for HALLETT, BAILEY:</i>		
HARRIS COUNTY EMERGENCY CORPS	02/01/2025	02940	ACLS ECARDS	10-009-52600	Books/Materials-Clini	\$500.00
	02/01/2025	03072	ACLS INSTRUCTOR ECARDS	10-009-52600	Books/Materials-Clini	\$600.00
	<i>Totals for HARRIS COUNTY EMERGENCY CORPS:</i>					<u>\$1,100.00</u>
HENRY SCHEIN, INC.-MATRX MEDICAL	02/01/2025	30373457	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$141.24
	02/01/2025	31442469	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$4,155.45
				10-008-53900	Disposable Medical Supplies-Mater	\$7,290.30
				10-009-54000	Drug Supplies-Clini	\$6,304.33
				10-008-53900	Disposable Medical Supplies-Mater	\$292.80
				10-008-53900	Disposable Medical Supplies-Mater	\$55.85
				10-008-54200	Durable Medical Equipment-Mater	\$1,649.46
				10-008-53900	Disposable Medical Supplies-Mater	\$192.36
				10-008-53900	Disposable Medical Supplies-Mater	\$560.30
				10-008-53900	Disposable Medical Supplies-Mater	\$62.10
				10-009-54000	Drug Supplies-Clini	\$582.00
<i>Totals for HENRY SCHEIN, INC.-MATRX MEDICAL:</i>					<u>\$21,286.19</u>	
HON, CALVIN	02/01/2025	HON*01282025	WON SPECIAL RECOGNITION FOR JAN	10-025-54450	Employee Recognition-Human	\$30.00
				<i>Totals for HON, CALVIN:</i>		
HOUSTON COMMUNITY NEWSPAPERS	02/01/2025	34358649	BIDS & PROPOSALS COM EQUIPMENT SHELTER	10-004-57100	Professional Fees-Radio	\$449.60
				<i>Totals for HOUSTON COMMUNITY NEWSPAPERS:</i>		

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HOWARD, MATTHEW	02/01/2025	HOW*01282025A	JAN EMPLOYEE OF THE MONTH AWARD	10-025-54450	Employee Recognition-Human	\$100.00
					<i>Totals for HOWARD, MATTHEW:</i>	<u>\$100.00</u>
HYDE, JUSTUS	02/09/2025	HYD*02092025	MILEAGE - (02/09/2025 - 02/09/2025)	10-007-56200	Mileage Reimbursements-EMS	\$7.00
					<i>Totals for HYDE, JUSTUS:</i>	<u>\$7.00</u>
IBRAHIM, SYED	02/06/2025	IBR*02062025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
					<i>Totals for IBRAHIM, SYED:</i>	<u>\$25.00</u>
IBS OF GREATER CONROE & INTERSTATE BATTER	02/03/2025	140017872	VEHICLE TIRES	10-010-58900	Vehicle-Batteries-Fleet	\$621.08
	02/14/2025	50118874	VEHICLE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$597.16
	02/20/2025	101349838	VEHICLE BATTERIES	10-010-58900	Vehicle-Batteries-Fleet	\$21.95
					<i>Totals for IBS OF GREATER CONROE & INTERSTATE BATTERY SYSTEM:</i>	<u>\$1,240.19</u>
IMPAC FLEET	02/01/2025	SQLCD-1043487	FUEL PURCHASES FOR JAN 2025	10-010-54700	Fuel-Auto-Fleet	\$71,941.73
				10-010-59100	Vehicle-Registration-Fleet	\$67.00
					<i>Totals for IMPAC FLEET:</i>	<u>\$72,008.73</u>
IMPACT PROMOTIONAL SERVICES dba GOT YOU	02/01/2025	INV116368	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,205.68
	02/01/2025	INV116366	UNIFORMS	10-007-58700	Uniforms-EMS	\$923.19
	02/01/2025	INV116365	UNIFORMS	10-007-58700	Uniforms-EMS	\$331.46
	02/01/2025	INV116361	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	02/05/2025	INV116363	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.25
	02/05/2025	INV116367	UNIFORMS	10-007-58700	Uniforms-EMS	\$165.73
	02/01/2025	INV116364	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,110.50
	02/05/2025	INV116362	UNIFORMS	10-007-58700	Uniforms-EMS	\$233.72
	02/01/2025	INV116349	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,137.69
	02/01/2025	INV116359	UNIFORMS	10-007-58700	Uniforms-EMS	\$707.51
	02/01/2025	INV116360	UNIFORMS	10-007-58700	Uniforms-EMS	\$693.17
	02/01/2025	INV116357	UNIFORMS	10-007-58700	Uniforms-EMS	\$755.70
	02/01/2025	INV116354	UNIFORMS	10-007-58700	Uniforms-EMS	\$707.51
	02/01/2025	INV116358	UNIFORMS	10-007-58700	Uniforms-EMS	\$938.19
	02/01/2025	INV116356	UNIFORMS	10-007-58700	Uniforms-EMS	\$335.73
	02/01/2025	INV116355	UNIFORMS	10-007-58700	Uniforms-EMS	\$792.46
	02/01/2025	INV116348	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,264.40
	02/01/2025	INV116352	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,205.68
	02/01/2025	INV116351	UNIFORMS	10-007-58700	Uniforms-EMS	\$391.46
	02/01/2025	INV116350	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,307.64
	02/01/2025	INV116344	UNIFORMS	10-007-58700	Uniforms-EMS	\$991.18
	02/01/2025	INV116347	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,289.68
	02/01/2025	INV116345	UNIFORMS	10-007-58700	Uniforms-EMS	\$943.19
	02/01/2025	INV116346	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,020.90
	02/01/2025	INV116336	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,209.93
	02/01/2025	INV116341	UNIFORMS	10-007-58700	Uniforms-EMS	\$896.00
	02/01/2025	INV116342	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,191.63

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	02/01/2025	INV116340	UNIFORMS	10-007-58700	Uniforms-EMS	\$923.19
	02/01/2025	INV116330	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,307.64
	02/01/2025	INV116339	UNIFORMS	10-007-58700	Uniforms-EMS	\$895.20
	02/01/2025	INV116338	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,010.43
	02/01/2025	INV116335	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,088.15
	02/01/2025	INV116337	UNIFORMS	10-007-58700	Uniforms-EMS	\$991.18
	02/01/2025	INV116334	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,205.68
	02/01/2025	INV116333	UNIFORMS	10-007-58700	Uniforms-EMS	\$640.86
	02/01/2025	INV116331	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,205.68
	02/01/2025	INV116275	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	02/01/2025	INV116273	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	02/01/2025	INV116274	UNIFORMS	10-007-58700	Uniforms-EMS	\$249.24
	02/01/2025	INV116271	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	02/01/2025	INV116272	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	02/01/2025	INV116269	UNIFORMS	10-007-58700	Uniforms-EMS	\$424.97
	02/01/2025	INV116270	UNIFORMS	10-007-58700	Uniforms-EMS	\$91.99
	02/01/2025	INV116268	UNIFORMS	10-007-58700	Uniforms-EMS	\$391.46
	02/01/2025	INV114358	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	02/01/2025	INV114357	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	02/01/2025	INV114411	UNIFORMS	10-007-58700	Uniforms-EMS	\$28.74
	02/01/2025	INV116332	UNIFORMS	10-007-58700	Uniforms-EMS	\$1,250.68
	02/07/2025	INV117083	UNIFORMS	10-007-58700	Uniforms-EMS	\$157.25
	02/07/2025	INV117082	UNIFORMS	10-007-58700	Uniforms-EMS	\$933.60
	02/07/2025	INV117080	UNIFORMS	10-007-58700	Uniforms-EMS	\$144.49
	02/07/2025	INV117326	UNIFORMS	10-007-58700	Uniforms-EMS	\$14.37
	02/07/2025	INV117079	UNIFORMS	10-007-58700	Uniforms-EMS	\$117.30
	02/07/2025	INV117084	UNIFORMS	10-007-58700	Uniforms-EMS	\$173.23
	02/07/2025	INV117338	UNIFORMS	10-007-58700	Uniforms-EMS	\$76.49
	02/07/2025	INV117327	UNIFORMS	10-007-58700	Uniforms-EMS	\$118.96
	02/13/2025	INV118241	UNIFORMS	10-007-58700	Uniforms-EMS	\$53.35
	02/13/2025	INV118238	UNIFORMS	10-007-58700	Uniforms-EMS	\$76.49
	02/13/2025	INV118244	UNIFORMS	10-007-58700	Uniforms-EMS	\$331.46
	02/13/2025	INV118236	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	02/13/2025	INV118240	UNIFORMS	10-007-58700	Uniforms-EMS	\$305.96
	02/13/2025	INV118239	UNIFORMS	10-007-58700	Uniforms-EMS	\$214.50
	02/13/2025	INV118237	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.99
	02/13/2025	INV118234	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	02/13/2025	INV118235	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	02/13/2025	INV118233	UNIFORMS	10-007-58700	Uniforms-EMS	\$241.69
	02/13/2025	INV118232	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.54
	02/13/2025	INV118231	UNIFORMS	10-007-58700	Uniforms-EMS	\$27.19
	02/13/2025	INV118162	UNIFORMS	10-007-58700	Uniforms-EMS	\$358.65
	02/13/2025	INV118160	UNIFORMS	10-007-58700	Uniforms-EMS	\$80.74
	02/13/2025	INV118158	UNIFORMS	10-007-58700	Uniforms-EMS	\$144.49
	02/01/2025	INV107039A	UNIFORMS	10-007-58700	Uniforms-EMS	\$10.00

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	02/20/2025	INV119232	UNIFORMS	10-007-58700	Uniforms-EMS	\$112.00
	02/20/2025	INV119106	UNIFORMS	10-007-58700	Uniforms-EMS	\$109.95
	02/20/2025	INV119229	UNIFORMS	10-007-58700	Uniforms-EMS	\$118.96
	02/20/2025	INV119235	UNIFORMS	10-007-58700	Uniforms-EMS	\$18.68
	02/20/2025	INV119231	UNIFORMS	10-007-58700	Uniforms-EMS	\$263.48
	02/20/2025	INV119230	UNIFORMS	10-007-58700	Uniforms-EMS	\$214.50
	02/20/2025	INV119233	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	02/20/2025	INV119234	UNIFORMS	10-007-58700	Uniforms-EMS	\$117.30
	02/13/2025	INV118243	UNIFORMS	10-008-58700	Uniforms-Mater	\$211.00
	02/07/2025	INV117081	UNIFORMS	10-008-58700	Uniforms-Mater	\$403.75
	02/01/2025	INV116343	UNIFORMS	10-008-58700	Uniforms-Mater	\$256.75
	02/01/2025	INV116353	UNIFORMS	10-007-58700	Uniforms-EMS	\$89.24
	02/01/2025	INV115422	UNIFORMS	10-008-58700	Uniforms-Mater	\$224.00
	02/01/2025	INV109149A	UNIFORMS	10-007-58700	Uniforms-EMS	\$84.99
			<i>Totals for IMPACT PROMOTIONAL SERVICES dba GOT YOU COVERED WORK WEAR &:</i>			\$40,330.15
IMPERIAL UTILITIES & SUSTAINABILITY, INC.	02/01/2025	150007	2024 Q3 UTILITY ANALYSIS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,800.00
	02/01/2025	150047	2024 Q4 UTILITY ANALYSIS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,800.00
			<i>Totals for IMPERIAL UTILITIES & SUSTAINABILITY, INC.:</i>			\$3,600.00
INDIGENT HEALTHCARE SOLUTIONS	02/01/2025	79347	JAN 2025 POWER SEARCH SERVICES	10-002-57100	Professional Fees-HCAP	\$185.50
	02/01/2025	79282	PROFESSIONAL SERVICES FOR MARCH 2025	10-000-14900	Prepaid Expenses-BS	\$12,951.27
			<i>Totals for INDIGENT HEALTHCARE SOLUTIONS:</i>			\$13,136.77
INTEGRATED PRESCRIPTION MANAGEMENT INC	02/01/2025	1188506	IPM MONTHLY SUPPLEMENTAL FEE	10-002-55700	Management Fees-HCAP	\$1,050.00
			<i>Totals for INTEGRATED PRESCRIPTION MANAGEMENT INC:</i>			\$1,050.00
IT'S MUFFLER TIME, ABEL GONZALES	02/11/2025	53758	ACCIDENT REPAIR	10-010-52000	Accident Repair-Fleet	\$149.95
			<i>Totals for IT'S MUFFLER TIME, ABEL GONZALES:</i>			\$149.95
JOHN E PERSON dba JEP TELECOM LICENSING SE	02/01/2025	20241231-MCHD	FCC LICENSING WORK	10-004-57100	Professional Fees-Radio	\$1,200.00
	02/01/2025	20250131-MCHD	FCC LICENSING WORK	10-004-57100	Professional Fees-Radio	\$300.00
			<i>Totals for JOHN E PERSON dba JEP TELECOM LICENSING SERVICES:</i>			\$1,500.00
JP MORGAN CHASE BANK	02/05/2025	00036741 02.01.25	JPM CREDIT CARD TRANSACTIONS FEB 2025	10-000-21525	P/R-Charitable Deductions-BS	\$10.29
				10-000-14900	Prepaid Expenses-BS	\$865.69
				10-001-53050	Computer Software-Admin	\$101.25
				10-001-54100	Dues/Subscriptions-Admin	\$19.96
				10-004-54100	Dues/Subscriptions-Radio	\$161.99
				10-005-53150	Conferences-Fees, Travel, & Meals-Accou	\$990.35
				10-005-57100	Professional Fees-Accou	\$492.59
				10-005-58500	Training & Continuing Education-Accou	\$354.00
				10-000-14900	Prepaid Expenses-BS	\$4,360.00
				10-006-53150	Conferences-Fees, Travel, & Meals-Alarm	\$35.00

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				10-006-56100	Meeting Expenses-Alarm	\$98.37
				10-000-14900	Prepaid Expenses-BS	\$2,134.69
				10-007-52600	Books/Materials-EMS	\$57.99
				10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$1,466.31
				10-007-54100	Dues/Subscriptions-EMS	\$0.99
				10-007-56100	Meeting Expenses-EMS	\$249.87
				10-007-57800	Special Events Supplies-EMS	\$189.50
				10-007-58700	Uniforms-EMS	\$12.99
				10-008-53900	Disposable Medical Supplies-Mater	\$4,579.03
				10-008-54100	Dues/Subscriptions-Mater	\$179.00
				10-008-54200	Durable Medical Equipment-Mater	\$45.00
				10-008-56300	Office Supplies-Mater	\$363.50
				10-008-56900	Postage-Mater	\$982.21
				10-008-57900	Station Supplies-Mater	\$2,772.77
				10-008-58700	Uniforms-Mater	\$226.50
				10-000-14900	Prepaid Expenses-BS	\$2,400.00
				10-009-52700	Business Licenses-Clini	\$574.00
				10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$2,606.24
				10-009-54100	Dues/Subscriptions-Clini	\$568.44
				10-009-56100	Meeting Expenses-Clini	\$1,470.57
				10-010-53150	Conferences-Fees, Travel, & Meals-Fleet	\$1,000.00
				10-010-57725	Shop Supplies-Fleet	\$177.87
				10-010-58500	Training & Continuing Education-Fleet	\$363.00
				10-010-58600	Travel Expenses-Fleet	\$480.00
				10-010-59000	Vehicle-Outside Services-Fleet	\$240.00
				10-010-59050	Vehicle-Parts-Fleet	\$1,050.35
				10-010-59100	Vehicle-Registration-Fleet	\$71.00
				10-011-57100	Professional Fees-EMS B	\$98.69
				10-000-14900	Prepaid Expenses-BS	\$3,810.24
				10-015-53050	Computer Software-Infor	\$77.78
				10-015-53100	Computer Supplies/Non-Capital-Infor	\$108.88
				10-015-57650	Repair-Equipment-Infor	\$159.12
				10-015-57750	Small Equipment & Furniture-Infor	\$322.70
				10-015-58200	Telephones-Cellular-Infor	\$634.91
				10-016-55600	Maintenance & Repairs-Buildings-Facil	\$1,556.19
				10-016-57750	Small Equipment & Furniture-Facil	\$1,560.95
				10-016-58800	Utilities-Facil	\$1,315.62
				10-025-54350	Employee Health\Wellness-Human	\$579.89
				10-025-54450	Employee Recognition-Human	\$308.01
				10-026-57100	Professional Fees-Recor	\$319.06
				10-026-58500	Training & Continuing Education-Recor	\$674.25
				10-000-14900	Prepaid Expenses-BS	\$3,600.00
				10-000-14900	Prepaid Expenses-BS	\$3,632.78
				10-045-53050	Computer Software-EMS Q	\$10.66
				10-045-53150	Conferences-Fees, Travel, & Meals-EMS C	\$1,628.90

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				10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
					<i>Totals for JP MORGAN CHASE BANK:</i>	<u>\$52,150.93</u>
KC KEATING, LLC dba KEATING CHEVROLET	02/01/2025	81790	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$255.52
	02/01/2025	81883	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$9.82
	02/04/2025	82179	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$16.94
	02/05/2025	82188	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$2,113.90
	02/01/2025	81987	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$467.76
	02/01/2025	82096	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$343.15
	02/01/2025	82006	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$39.28
	02/01/2025	81986	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$130.41
	02/11/2025	82443	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$535.05
					<i>Totals for KC KEATING, LLC dba KEATING CHEVROLET:</i>	<u>\$3,911.83</u>
KEY PERFORMANCE PETROLEUM	02/10/2025	1177738-25	VEHICLE OIL & LUBRICANTS	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$3,519.05
					<i>Totals for KEY PERFORMANCE PETROLEUM:</i>	<u>\$3,519.05</u>
KNOX ASSOCIATES, INC dba KNOX COMPANY	02/01/2025	INV-KA-344774	KEYSECURE6 SUPPORT	10-016-57750	Small Equipment & Furniture-Facil	\$85,194.29
					<i>Totals for KNOX ASSOCIATES, INC dba KNOX COMPANY:</i>	<u>\$85,194.29</u>
KORP, HAYLEE	02/28/2025	KOR*02282025	MILEAGE - (02/18/2025 - 02/18/2025)	10-007-56200	Mileage Reimbursements-EMS	\$16.10
					<i>Totals for KORP, HAYLEE:</i>	<u>\$16.10</u>
LANGE DISTRIBUTING COMPANY, INC.	02/01/2025	392518	STATION 44 ACCT# 007345	10-008-57900	Station Supplies-Mater	\$46.94
	02/01/2025	385487	STATION 44 ACCT# 007345	10-008-57900	Station Supplies-Mater	\$46.94
	02/01/2025	380706	STATION 43 ACCT# 005368	10-008-57900	Station Supplies-Mater	\$19.44
					<i>Totals for LANGE DISTRIBUTING COMPANY, INC.:</i>	<u>\$113.32</u>
LEONARD V SCHNEIDER dbaLAW OFFICES OF LEC	02/01/2025	2754	PROFESSIONAL SERVICES JAN 2025	10-001-55500	Legal Fees-Admin	\$5,356.40
					<i>Totals for LEONARD V SCHNEIDER dbaLAW OFFICES OF LEONARD SCHNEIDER PLLC:</i>	<u>\$5,356.40</u>
LEXISNEXIS RISK DATA MGMT, INC	02/01/2025	1100086456	DEMOGRAPHICS VERIFICATIONS +	10-011-57100	Professional Fees-EMS B	\$1,474.50
					<i>Totals for LEXISNEXIS RISK DATA MGMT, INC:</i>	<u>\$1,474.50</u>
LIFE-ASSIST, INC.	02/01/2025	1550515	CREDIT/PO 75186	10-009-54000	Drug Supplies-Clini	(\$320.64)
	02/01/2025	1538696	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$3,760.00
				10-008-53900	Disposable Medical Supplies-Mater	\$17,992.18
	02/01/2025	1537262	MEDICAL SUPPLIES	10-008-54200	Durable Medical Equipment-Mater	\$115.52
	02/01/2025	1549202	MEDICAL SUPPLIES	10-009-54000	Drug Supplies-Clini	\$1,770.00
	02/01/2025	1550507	MEDICAL SUPPLIES	10-009-41500	Miscellaneous Income-Clini	\$320.64
					<i>Totals for LIFE-ASSIST, INC.:</i>	<u>\$23,637.70</u>
LIQUIDSPRING LLC	02/05/2025	0072538-IN	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$6,419.28
	02/01/2025	0072341-IN	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$5,519.64
					<i>Totals for LIQUIDSPRING LLC:</i>	<u>\$11,938.92</u>

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LIVELY, INC.	02/03/2025	LIV02032025	PLAN FUND REPLENISHMENT ACH DEBIT	10-000-21585	P/R-Flexible Spending-BS	\$9,364.78
	02/06/2025	1171955	ADMIN FEES 01/01/25-01/31/25	10-025-57100	Professional Fees-Human	\$1,426.70
	02/14/2025	LIV02142025	DC FSA FUNDING	10-000-21585	P/R-Flexible Spending-BS	\$1,327.32
	02/14/2025	LIV02142025A	HSA CONTRIBUTIONS	10-000-21595	P/R-Health Savings-BS	\$893.75
				10-025-51700	Health & Dental-Human	\$18,791.20
	02/21/2025	LIV02212025A	HSA PRIOR YR CONTRIBUTION	10-000-21595	P/R-Health Savings-BS	\$20.00
				10-025-51700	Health & Dental-Human	\$133.34
	02/01/2025	LIV01312025B	HSA FUNDING	10-000-21595	P/R-Health Savings-BS	\$25.00
				10-025-51700	Health & Dental-Human	\$893.75
	02/28/2025	LIV02282025	HSA FUNDING 02.28.2025	10-000-21595	P/R-Health Savings-BS	\$20,075.00
				10-025-51700	Health & Dental-Human	\$18,871.20
	02/28/2025	LIV02282025A	DC FSA FUNDING 02.28.2025	10-000-21585	P/R-Flexible Spending-BS	\$1,327.32
	02/28/2025	LIV02282025C	PLAN FUND REPLENISHMENT	10-000-21585	P/R-Flexible Spending-BS	\$14,853.19
	02/28/2025	LIV02282025D		10-000-21595	P/R-Health Savings-BS	\$625.00
				<i>Totals for LIVELY, INC.:</i>	<u>\$88,627.55</u>	
LSE CONTRACTORS, LLC	02/01/2025	12847	MAINTENANCE & REPAIRS	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$2,965.00
					<i>Totals for LSE CONTRACTORS, LLC:</i>	<u>\$2,965.00</u>
MARTINEZ, JUDITH	02/13/2025	MAR*02132025	TUITION - 2025	10-025-58550	Tuition Reimbursement-Human	\$597.60
					<i>Totals for MARTINEZ, JUDITH:</i>	<u>\$597.60</u>
MARTINEZ, RONALD	02/01/2025	MAR*08232024	PER DIEM - SOA RESCUE TRAINING (09/08/2024-09	10-007-58500	Training & Continuing Education-EMS	\$383.50
					<i>Totals for MARTINEZ, RONALD:</i>	<u>\$383.50</u>
MCKESSON MEDICAL-SURGICAL GOVERNMENT S	02/18/2025	23343524	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$318.02
					<i>Totals for MCKESSON MEDICAL-SURGICAL GOVERNMENT SOLUTIONS LLC:</i>	<u>\$318.02</u>
MEDLINE INDUSTRIES, INC	02/12/2025	2357194684	MEDICAL SUPPLIES/LINEN	10-008-53900	Disposable Medical Supplies-Mater	\$165.81
				10-008-53800	Disposable Linen-Mater	\$730.20
	02/01/2025	2351889565	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$3,119.43
	02/01/2025	2341888480	MEDICAL SUPPLIES/LINEN	10-008-53900	Disposable Medical Supplies-Mater	\$5,061.16
				10-008-53800	Disposable Linen-Mater	\$1,095.30
				<i>Totals for MEDLINE INDUSTRIES, INC:</i>	<u>\$10,171.90</u>	
MELBER, TATIANA	02/02/2025	MEL*01302025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$93.88
					<i>Totals for MELBER, TATIANA:</i>	<u>\$93.88</u>
METROPOLITAN LIFE INSURANCE COMPANY	02/03/2025	MET02032025	DENTAL AND VISION PREMIUMS FOR JAN/FEB 202!	10-025-51700	Health & Dental-Human	\$60,113.81
					<i>Totals for METROPOLITAN LIFE INSURANCE COMPANY:</i>	<u>\$60,113.81</u>
MICHAEL DEPASQUALE dba NO PULSE NO PROBL	02/04/2025	250002	MEDICAL DIRECTION SERVICES 01/05/24-02/01/25	10-009-57100	Professional Fees-Clini	\$16,600.00
				10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$2,868.08
				<i>Totals for MICHAEL DEPASQUALE dba NO PULSE NO PROBLEM LLC:</i>	<u>\$19,468.08</u>	

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MID-SOUTH SYNERGY	02/19/2025	313046001 01/24/25	STATION 45 12/24/24-01/24/25	10-016-58800	Utilities-Facil	\$347.00
	02/19/2025	313046002 01/24/25	STATION 46 12/24/24-01/24/25	10-016-58800	Utilities-Facil	\$137.00
	02/19/2025	313046003 01/24/25	STATION 47 WATER TAP FEE 12/24/24-01/24/25	10-016-58800	Utilities-Facil	\$53.39
<i>Totals for MID-SOUTH SYNERGY:</i>						<u>\$537.39</u>
MILLER TOWING & RECOVERY, LLC	02/04/2025	25-12542	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$420.00
						<i>Totals for MILLER TOWING & RECOVERY, LLC:</i>
MILSTEAD AUTOMOTIVE	02/10/2025	219888	VEHICLE TOWING	10-010-59200	Vehicle-Towing-Fleet	\$529.20
						<i>Totals for MILSTEAD AUTOMOTIVE:</i>
MISSION CRITICAL PARTNERS, LLC	02/01/2025	23487	PROFESSIONAL SERVICES FOR JOHN BIRCH 10/27/24	10-004-57100	Professional Fees-Radio	\$1,008.00
	02/17/2025	24005	PROFESSIONAL SERVICES FOR JOHN BIRCH 12/29/24	10-004-57100	Professional Fees-Radio	\$2,464.00
	02/01/2025	23755	PROFESSIONAL SERVICES FOR JOHN BIRCH 12/01/24	10-004-57100	Professional Fees-Radio	\$672.00
	02/14/2025	23982	PROFESSIONAL SERVICES 12/29/24-01/25/25	10-004-57100	Professional Fees-Radio	\$5,613.00
	02/12/2025	23960	LAKE CONROE TOWER RFP SUPPORT 12/29/24-01/25/25	10-004-57100	Professional Fees-Radio	\$560.00
<i>Totals for MISSION CRITICAL PARTNERS, LLC:</i>						<u>\$10,317.00</u>
MONTGOMERY COUNTY ESD #1 (STN 12 & 13)	02/14/2025	MARCH 2025-094	STATION 12 AND 13 RENT (\$1500.00 each)	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
<i>Totals for MONTGOMERY COUNTY ESD #1 (STN 12 & 13):</i>						<u>\$3,000.00</u>
MONTGOMERY COUNTY ESD #10, STN 42	02/14/2025	MARCH 2025-217	STATION 42 RENT	10-000-14900	Prepaid Expenses-BS	\$950.00
						<i>Totals for MONTGOMERY COUNTY ESD #10, STN 42:</i>
MONTGOMERY COUNTY ESD #2	02/14/2025	MARCH 2025-074	STATION 47 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
	02/14/2025	MARCH 2025-040	STATION 44 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
<i>Totals for MONTGOMERY COUNTY ESD #2:</i>						<u>\$2,500.00</u>
MONTGOMERY COUNTY ESD #6, STN 34 & 35	02/14/2025	MARCH 2025-240	STATION 34 AND 35 RENT	10-000-14900	Prepaid Expenses-BS	\$1,500.00
				10-000-14900	Prepaid Expenses-BS	\$1,500.00
<i>Totals for MONTGOMERY COUNTY ESD #6, STN 34 & 35:</i>						<u>\$3,000.00</u>
MONTGOMERY COUNTY ESD #8, STN 21/22	02/14/2025	MARCH 2025-242	STATION 21 & 22 RENT	10-000-14900	Prepaid Expenses-BS	\$3,000.00
						<i>Totals for MONTGOMERY COUNTY ESD #8, STN 21/22:</i>
MONTGOMERY COUNTY ESD #9, STN 33	02/14/2025	MARCH 2025-238	STATION 33 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
						<i>Totals for MONTGOMERY COUNTY ESD #9, STN 33:</i>
MONTGOMERY COUNTY ESD#3 (STNT 46)	02/14/2025	MARCH 2025-121	RENT STATION 46	10-000-14900	Prepaid Expenses-BS	\$600.00
						<i>Totals for MONTGOMERY COUNTY ESD#3 (STNT 46):</i>
MOSLEY FIRE AND SAFETY, INC	02/20/2025	12817	ANNUAL MAINTENANCE OF FIRE EXTINGUISHERS	10-008-57650	Repair-Equipment-Mater	\$150.00
						<i>Totals for MOSLEY FIRE AND SAFETY, INC:</i>

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MUD #39	02/18/2025	10000901 01/31/25	STATION 20 12/31/24-01/31/25	10-016-58800	Utilities-Facil	\$70.42
					<i>Totals for MUD #39:</i>	<u>\$70.42</u>
NAPA AUTO PARTS	02/05/2025	549453	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$177.31
	02/05/2025	549519	SHOP SUPPLIES	10-010-57725	Shop Supplies-Fleet	\$874.55
	02/07/2025	549793	OIL & LUBRICANTS	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$202.10
	02/17/2025	550759	SHOP TOOLS	10-010-57700	Shop Tools-Fleet	\$888.67
	02/17/2025	550827	VEHICLE PARTS	10-010-59050	Vehicle-Parts-Fleet	\$949.57
	02/13/2025	550481	VEHICLE OIL	10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$80.84
					<i>Totals for NAPA AUTO PARTS:</i>	<u>\$3,173.04</u>
NATIONAL PROPERTY VALUATION ADVISORS, INC	02/01/2025	24-16387-01	APPRAISAL FEE - 100 MEDICAL CENTER BLVD	10-001-57100	Professional Fees-Admin	\$8,000.00
					<i>Totals for NATIONAL PROPERTY VALUATION ADVISORS, INC.:</i>	<u>\$8,000.00</u>
NATIONWIDE INSURANCE DVM INSURANCE AGENCY	02/01/2025	DVM021525	VETERINARY PET INSURANCE GROUP 4620/JAN '25	10-000-21590	P/R-Supplemental Insurance Premiums-E	\$4,613.67
					<i>Totals for NATIONWIDE INSURANCE DVM INSURANCE AGENCY (PET):</i>	<u>\$4,613.67</u>
NEW CANEY MUD	02/07/2025	1042826200 01/31/25	STATION 30 12/19/24-01/17/25	10-016-58800	Utilities-Facil	\$53.38
					<i>Totals for NEW CANEY MUD:</i>	<u>\$53.38</u>
NIXON, MARGARUITE	02/02/2025	NIX*01082025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$25.00
	02/10/2025	NIX*02102025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$60.00
					<i>Totals for NIXON, MARGARUITE:</i>	<u>\$85.00</u>
OPTIMUM COMPUTER SOLUTIONS, INC.	02/01/2025	119307	SERVICE LABOR 01/20/25-01/26/25	10-015-57100	Professional Fees-Infor	\$11,373.75
	02/02/2025	119308	SERVICE LABOR 01/27/25-02/02/25	10-015-57100	Professional Fees-Infor	\$11,542.50
	02/09/2025	119309	SERVICE LABOR 02/03/25-02/09/25	10-015-57100	Professional Fees-Infor	\$11,610.00
	02/04/2025	119299	CISCO CATALYST	10-015-57750	Small Equipment & Furniture-Infor	\$1,248.75
	02/01/2025	119092	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$3,353.00
	02/12/2025	119408	MANAGEENGINE KEY MANAGER PLUS SUSCRIPTIOI	10-015-53050	Computer Software-Infor	\$1,075.00
					<i>Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:</i>	<u>\$40,203.00</u>
OPTIMUM	02/03/2025	128957-01-3 01/21/25	ADMIN 01/21/25-02/20/25	10-016-58800	Utilities-Facil	\$212.80
	02/07/2025	327463-07-7 02/02/25	STATION 15 02/02/25-03/01/25	10-016-58800	Utilities-Facil	\$77.91
	02/07/2025	109949-01-3 02/01/25	STATION 13 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$60.51
					<i>Totals for OPTIMUM:</i>	<u>\$351.22</u>
OPTIQUEST INTERNET SERVICES, INC.	02/01/2025	86073	HOSTING NETWORK MONITORING SYSTEM 12/29/	10-015-53050	Computer Software-Infor	\$40.50
	02/01/2025	86271	HOSTING NETWORK MONITORING SYSTEM 01/29/	10-015-53050	Computer Software-Infor	\$40.50
	02/01/2025	86270	REMOTE APPLICATION MONTHLY FEE - PARALLELS	10-015-53050	Computer Software-Infor	\$340.10
					<i>Totals for OPTIQUEST INTERNET SERVICES, INC.:</i>	<u>\$421.10</u>
	02/06/2025	1020159006 01/30/25	STATION 14 12/18/24-01/24/25	10-016-58800	Utilities-Facil	\$98.33
					<i>Totals for PANORAMA, CITY OF:</i>	<u>\$98.33</u>

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PILLING, JAKE	02/01/2025	PIL*01312025B	MILEAGE - (01/25/2025 - 01/25/2025)	10-007-56200	Mileage Reimbursements-EMS	\$8.82
	02/02/2025	PIL*02022025	MILEAGE - (02/02/2025 - 02/02/2025)	10-007-56200	Mileage Reimbursements-EMS	\$12.18
	02/23/2025	PIL*02232025	MILEAGE - (02/23/2025 - 02/23/2025)	10-007-56200	Mileage Reimbursements-EMS	\$8.96
<i>Totals for PILLING, JAKE:</i>						<u>\$29.96</u>
PITNEY BOWES INC (POB 371874)postage	02/03/2025	04765611 01/03/25	ACCT #8000-9090-0476-5611 01/03/25	10-008-56900	Postage-Mater	\$1,009.75
	<i>Totals for PITNEY BOWES INC (POB 371874)postage:</i>					
POPE, CALISTA	02/02/2025	POP*01202025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$186.37
	<i>Totals for POPE, CALISTA:</i>					
PS LIGHTWAVE, INC DBA PURE SPEED LIGHTWAVE	02/10/2025	35553	STATION 31 - MARCH 2025	10-015-58310	Telephones-Service-Infor	\$741.26
	<i>Totals for PS LIGHTWAVE, INC DBA PURE SPEED LIGHTWAVE:</i>					
PUNUM ROOFING OF HOUSTON INC	02/01/2025	1046A	BAY/WORK OUT ROOM ROOF STATION 41/REISSUE	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$4,664.12
	<i>Totals for PUNUM ROOFING OF HOUSTON INC:</i>					
PUTNAM, LOCHLYN	02/24/2025	PUT*02242025	MILEAGE - (02/24/2025 - 02/24/2025)	10-007-56200	Mileage Reimbursements-EMS	\$25.20
	<i>Totals for PUTNAM, LOCHLYN:</i>					
PVW SERVICES	02/04/2025	55206092	JANUARY LAWN MAINTENANCE	10-016-53330	Contractual Obligations-Other-Facil	\$2,986.00
				10-004-55600	Maintenance & Repairs-Buildings-Radio	\$432.00
	<i>Totals for PVW SERVICES:</i>					
PYE-BARKER PARENT, LLC	02/01/2025	IV00322605	KITCHEN SUPPRESSION INSPECTION & EXTINGUISH	10-016-55600	Maintenance & Repairs-Buildings-Facil	\$917.50
	<i>Totals for PYE-BARKER PARENT, LLC:</i>					
RADIO SOFT INC.	02/01/2025	2490983	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$1,220.00
	02/01/2025	2490977	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$660.00
	02/01/2025	2490981	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$660.00
	02/01/2025	2490985	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$460.00
	02/01/2025	2490982	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$330.00
	02/01/2025	2490990	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$200.00
	02/01/2025	2490978	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2490979	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2490984	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2490986	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2491040	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2491041	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2491042	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	02/01/2025	2491043	VHF FCC LICENSE MODIFICATIONS FOR P25	10-004-57100	Professional Fees-Radio	\$100.00
	<i>Totals for RADIO SOFT INC.:</i>					
RELIANT ENERGY	02/03/2025	414000529415	MAGNOLIA TOWER SECURITY 12/01/24-01/02/25	10-004-58800	Utilities-Radio	\$437.83

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	02/03/2025	151004653423	STATION 40 OUTDOOR LIGHTING 12/02/24-01/03/25	10-016-58800	Utilities-Facil	\$80.49
	02/18/2025	152004678279	STATION 41 01/06/25-02/05/25	10-016-58800	Utilities-Facil	\$759.63
	02/18/2025	187002414868	STATION 27 12/30/24-02/02/25	10-016-58800	Utilities-Facil	\$621.46
	02/18/2025	186002686263	MAGNOLIA TOWER 01/02/25-02/03/25	10-004-58800	Utilities-Radio	\$567.04
	02/18/2025	341001318347	STATION 40 01/02/25-02/03/25	10-016-58800	Utilities-Facil	\$488.84
					<i>Totals for RELIANT ENERGY:</i>	<u>\$2,955.29</u>
REVSPRING, INC.	02/10/2025	INV1370350	MAILING FEE/ACCT PPMCHD01 01/01/25-01/31/25	10-011-57100	Professional Fees-EMS B	\$16,088.90
					<i>Totals for REVSPRING, INC.:</i>	<u>\$16,088.90</u>
ROGUE WASTE RECOVERY & ENVIRONMENTAL, II	02/06/2025	29326A	WASTE REMOVAL - FLEET	10-010-54800	Hazardous Waste Removal-Fleet	\$132.50
					<i>Totals for ROGUE WASTE RECOVERY & ENVIRONMENTAL, INC.:</i>	<u>\$132.50</u>
RYMAL, RYAN	02/01/2025	RYM*01282025	WON SPEICAL RECOGNIAION FOR JAN	10-025-54450	Employee Recognition-Human	\$30.00
					<i>Totals for RYMAL, RYAN:</i>	<u>\$30.00</u>
SANTOS, VICTORIA	02/13/2025	SAN*02132025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$145.79
					<i>Totals for SANTOS, VICTORIA:</i>	<u>\$145.79</u>
SEEK, JAMES	02/02/2025	SEE*AG	PER DIEM - PWW ABC360-XI (03/17/2025-03/21/20)	10-000-14900	Prepaid Expenses-BS	\$387.00
					<i>Totals for SEEK, JAMES:</i>	<u>\$387.00</u>
SHI GOVERNMENT SOLUTIONS, INC.	02/01/2025	GB00550386	LENOVO THINKPAD	10-015-57750	Small Equipment & Furniture-Infor	\$2,076.00
	02/07/2025	GB00551300	LENOVO THINKPAD	10-015-57750	Small Equipment & Furniture-Infor	\$2,234.20
	02/07/2025	GB00551301	LENOVO THINKPAD	10-015-57750	Small Equipment & Furniture-Infor	\$3,351.30
	02/07/2025	GB00551264	COMPUTER SUPPLIES	10-015-53100	Computer Supplies/Non-Capital-Infor	\$492.00
	02/11/2025	GB00551438	LED MONITOR (5)	10-015-57750	Small Equipment & Furniture-Infor	\$810.00
	02/10/2025	GB00551423	LED MONITOR (1)	10-015-57750	Small Equipment & Furniture-Infor	\$162.00
	02/20/2025	GB00552225	PANASONIC TOUGHBOOK TABLET	10-015-57750	Small Equipment & Furniture-Infor	\$13,855.40
	02/01/2025	GB00548788	HP ELITE MINI DESKTOP	10-015-57750	Small Equipment & Furniture-Infor	\$6,545.00
	02/01/2025	GB00548627	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$1,348.10
	02/05/2025	GB00551086	COMPUTER MAINTENANCE	10-015-53000	Computer Maintenance-Infor	\$271.70
	02/27/2025	GB00552731	COMUPTER SUPPLIES	10-015-53100	Computer Supplies/Non-Capital-Infor	\$55.38
	02/01/2025	GB00550601	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$42,460.00
	02/01/2025	GB00549855	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$1,525.06
	02/01/2025	GB00550413	SNAGIT 2024 LICENSE, MAINTENANCE	10-015-53050	Computer Software-Infor	\$206.24
	02/01/2025	GB00549022	COMPUTER SOFTWARE	10-015-53050	Computer Software-Infor	\$45.56
	02/01/2025	GB00548759	HP ELITE MINI DESKTOP	10-015-57750	Small Equipment & Furniture-Infor	\$935.00
					<i>Totals for SHI GOVERNMENT SOLUTIONS, INC.:</i>	<u>\$76,372.94</u>
SIELAFF, TREVOR	02/01/2025	SIE*08032024	EXPENSE - UNIFORM ALTERATION	10-007-58700	Uniforms-EMS	\$20.00
	02/01/2025	SIE*08032024B	EXPENSE - UNIFORM ALTERATION	10-007-58700	Uniforms-EMS	\$51.00
					<i>Totals for SIELAFF, TREVOR:</i>	<u>\$71.00</u>
SOLARWINDS, INC	02/01/2025	IN667074	ANNUAL MAINTENANCE RENEWAL 01/06/25-01/06/25	10-015-53050	Computer Software-Infor	\$3,276.00

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<i>Totals for SOLARWINDS, INC:</i>						<u>\$3,276.00</u>
SPLENDORA, CITY OF	02/19/2025	06370301	01/28/25 STATION 31 12/28/24-01/28/25	10-016-58800	Utilities-Facil	\$30.74
<i>Totals for SPLENDORA, CITY OF:</i>						<u>\$30.74</u>
STANLEY LAKE M.U.D.	02/19/2025	00009834	02/03/25 STATION 43 12/29/24-01/30/25	10-016-58800	Utilities-Facil	\$37.63
	02/19/2025	00009836	02/03/25 STATION 43 12/29/24-01/30/25	10-016-58800	Utilities-Facil	\$7.23
<i>Totals for STANLEY LAKE M.U.D.:</i>						<u>\$44.86</u>
STERICYCLE, INC	02/18/2025	8009627759	SERVICE DATE 12/30/24	10-026-56500	Other Services-Recor	\$352.42
	02/24/2025	8009709117	STERI-SAFE OSHA COMPLIANCE SUSCRIPTION 02/0	10-008-52500	Bio-Waste Removal-Mater	\$113.05
				10-008-52500	Bio-Waste Removal-Mater	\$1,231.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$119.37
				10-008-52500	Bio-Waste Removal-Mater	\$119.37
				10-008-52500	Bio-Waste Removal-Mater	\$119.37
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$119.37
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$113.09
				10-008-52500	Bio-Waste Removal-Mater	\$119.37
				10-008-52500	Bio-Waste Removal-Mater	\$113.05
				10-008-52500	Bio-Waste Removal-Mater	\$119.33
				10-008-52500	Bio-Waste Removal-Mater	\$113.05
				10-008-52500	Bio-Waste Removal-Mater	\$113.05
				10-008-52500	Bio-Waste Removal-Mater	\$113.04
				10-008-52500	Bio-Waste Removal-Mater	\$113.04
				10-008-52500	Bio-Waste Removal-Mater	\$119.32
<i>Totals for STERICYCLE, INC:</i>						<u>\$4,567.46</u>
STEWART ORGANIZATION INC.	02/01/2025	2466060	ACCT #1110518 COPIER USAGE 12/25/24-01/24/25	10-015-55400	Leases/Contracts-Infor	\$702.29
	02/01/2025	2466059	ACCT #1110518 SCANNER USAGE 01/25/25-02/24/	10-015-55400	Leases/Contracts-Infor	\$155.00
	02/28/2025	2479002	ACCT #1110518 SCANNER USAGE 02/25/25-03/24/	10-015-55400	Leases/Contracts-Infor	\$155.00
<i>Totals for STEWART ORGANIZATION INC.:</i>						<u>\$1,012.29</u>
STIBBS & CO. P.C.	02/01/2025	38012	LEGAL FEES FOR NOVEMBER 2024	10-001-55500	Legal Fees-Admin	\$2,554.26

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	02/01/2025	38790	LEGAL FEES FOR JANUARY 2025	10-001-55500	Legal Fees-Admin	\$1,734.01
					<i>Totals for STIBBS & CO. P.C.:</i>	<u>\$4,288.27</u>
STRYKER SALES CORPORATION	02/01/2025	9208200426	STAIR CHAIR REPAIR	10-008-57650	Repair-Equipment-Mater	\$164.00
	02/01/2025	9208200420	REPAIR OF STAIR CHAIR	10-008-57650	Repair-Equipment-Mater	\$193.70
	02/01/2025	800129571	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$816.80
	02/10/2025	9208467000	REMOVAL AND INSTALLATION OF POWERLOAD - S	10-008-57650	Repair-Equipment-Mater	\$562.00
	02/10/2025	9208466989	REMOVAL AND INSTALLATION OF POWERLOAD - S	10-008-57650	Repair-Equipment-Mater	\$562.00
					<i>Totals for STRYKER SALES CORPORATION:</i>	<u>\$2,298.50</u>
T & W TIRE LLC	02/24/2025	2200000865	VEHICLE TIRES	10-010-59150	Vehicle-Tires-Fleet	\$8,160.72
					<i>Totals for T & W TIRE LLC:</i>	<u>\$8,160.72</u>
TARGETSOLUTIONS LEARNING (CENTRELEARN SC)	02/07/2025	INV112049	RECORDS MANAGEMENT PACKAGE 03/09/25-04/01/25	10-000-14900	Prepaid Expenses-BS	\$8,461.86
					<i>Totals for TARGETSOLUTIONS LEARNING (CENTRELEARN SOLUTIONS, LLC):</i>	<u>\$8,461.86</u>
TCDRS	02/18/2025	TCD021525	TCDRS TRANSMISSION FEBRUARY 2025	10-000-21650	TCDRS Defined Benefit Plan-BS	\$309,945.24
				10-000-21650	TCDRS Defined Benefit Plan-BS	\$420,640.24
					<i>Totals for TCDRS:</i>	<u>\$730,585.48</u>
THE WOODLANDS TOWNSHIP (23/24/25)	02/14/2025	MARCH 2025-237	STATION 23, 24, & 25 RENT	10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
				10-000-14900	Prepaid Expenses-BS	\$1,000.00
					<i>Totals for THE WOODLANDS TOWNSHIP (23/24/25):</i>	<u>\$3,000.00</u>
TRAINOR, SHAWN	02/01/2025	TRA*01282025	WON SPEICAL RECOGNITION FOR JAN	10-025-54450	Employee Recognition-Human	\$30.00
					<i>Totals for TRAINOR, SHAWN:</i>	<u>\$30.00</u>
TRANSUNION RISK & ALTERNATIVE DATASOLUTIONS, INC.	02/01/2025	6130832-202501-1	01/01/25--01/31/25	10-002-57100	Professional Fees-HCAP	\$330.00
					<i>Totals for TRANSUNION RISK & ALTERNATIVE DATASOLUTIONS, INC.:</i>	<u>\$330.00</u>
TRIZETTO PROVIDER SOLUTIONS	02/01/2025	121Y022500	INSTAMED FEE/ INTEGRATED ELIG/WORK COMP/ EI	10-011-57100	Professional Fees-EMS B	\$1,988.51
					<i>Totals for TRIZETTO PROVIDER SOLUTIONS:</i>	<u>\$1,988.51</u>
TROPHY HOUSE	02/01/2025	005234	SERVICE PLAQUES	10-025-54450	Employee Recognition-Human	\$1,189.00
	02/01/2025	003998	SERVICE PLAQUES	10-025-54450	Employee Recognition-Human	\$885.50
	02/01/2025	005347	RETIREMENT PLAQUE	10-025-54450	Employee Recognition-Human	\$58.00
	02/01/2025	005486	CERTIFICATE FRAMES	10-009-54450	Employee Recognition-Clini	\$720.00
	02/19/2025	005447	CERTIFICATE FRAMES	10-009-54450	Employee Recognition-Clini	\$1,536.00
					<i>Totals for TROPHY HOUSE:</i>	<u>\$4,388.50</u>
ULINE	02/01/2025	188261080	PLASTIC STACKABLE BINS	10-015-57750	Small Equipment & Furniture-Infor	\$344.94
	02/01/2025	187719729	UTILITY CART	10-008-57750	Small Equipment & Furniture-Mater	\$972.18
	02/10/2025	188975039	GAS CYLINDER RACK	10-008-56600	Oxygen & Gases-Mater	\$1,776.59
					<i>Totals for ULINE:</i>	<u>\$3,093.71</u>

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UNITED RENTALS	02/01/2025	235808442-009	CREDIT - 235808442-007	10-004-54500	Equipment Rental-Radio	(\$2,565.17)	
	02/01/2025	238881803-002	ROLLER WALKBEHIND - LAKE CONROE TOWER	10-004-54500	Equipment Rental-Radio	\$2,066.36	
	02/01/2025	238881803-001	DIESEL FUEL	10-004-54500	Equipment Rental-Radio	\$24.85	
	02/01/2025	237202372-001 A	FORKLIFT RENTAL	10-016-54500	Equipment Rental-Facil	\$958.64	
	02/01/2025	237202372-001	METER CHARGE	10-016-54500	Equipment Rental-Facil	\$295.00	
	02/01/2025	235080442-007	MINI EXCAVATOR & SKID STEER RENTAL 9/5-10/3	10-004-54500	Equipment Rental-Radio	\$7,392.95	
						<i>Totals for UNITED RENTALS:</i>	\$8,172.63
VALLEY VIEW CONSULTING, LLC	02/07/2025	4163	INVESTMENT ADVISORY SERVICES OCT - DEC 2024	10-001-57100	Professional Fees-Admin	\$6,162.77	
VERIFIED FIRST LLC	02/01/2025	INV-000523817	SPRING 2025 EMT STUDENT BACKGROUND CHECK: 10-009-52600		Books/Materials-Clini	\$920.67	
VERIZON WIRELESS (POB 660108)	02/09/2025	6105651309	ACCT# 92016135-001 JAN 10 - FEB 09	10-001-58200	Telephones-Cellular-Admin	\$275.50	
				10-002-58200	Telephones-Cellular-HCAP	\$196.67	
				10-004-58200	Telephones-Cellular-Radio	\$277.13	
				10-005-58200	Telephones-Cellular-Accou	\$120.67	
				10-006-58200	Telephones-Cellular-Alarm	\$158.68	
				10-007-58200	Telephones-Cellular-EMS	\$1,235.35	
				10-008-58200	Telephones-Cellular-Mater	\$201.15	
				10-009-58200	Telephones-Cellular-Clini	\$279.35	
				10-010-58200	Telephones-Cellular-Fleet	\$201.67	
				10-011-58200	Telephones-Cellular-EMS B	\$80.46	
				10-015-58200	Telephones-Cellular-Infor	\$7,990.43	
				10-016-58200	Telephones-Cellular-Facil	\$416.26	
				10-025-58200	Telephones-Cellular-Human	\$80.46	
				10-027-58200	Telephones-Cellular-Emerg	\$78.22	
				10-039-58200	Telephones-Cellular-Commu	\$396.17	
				10-042-58200	Telephones-Cellular-EMS T	\$80.46	
10-045-58200	Telephones-Cellular-EMS Q	\$198.91					
					<i>Totals for VERIZON WIRELESS (POB 660108):</i>	\$12,267.54	
WALDING, BRADY	02/02/2025	WAL*01062025	WELLNESS	10-025-54350	Employee Health\Wellness-Human	\$52.10	
WASTE MANAGEMENT OF TEXAS	02/18/2025	5872154-1792-0	STATION 43 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$143.88	
	02/18/2025	5872156-1792-5	STATION 41 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$143.88	
	02/18/2025	5872459-1792-3	STATION 14 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$51.65	
	02/18/2025	5872538-1792-4	STATION 27 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$169.43	
	02/18/2025	5871818-1792-1	VARIOUS STATIONS 02/01/25-02/28/25	10-016-58800	Utilities-Facil	\$139.46	
					10-016-58800	Utilities-Facil	\$135.38
					10-016-58800	Utilities-Facil	\$8.50
					10-016-58800	Utilities-Facil	\$135.38

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				10-016-58800	Utilities-Facil	\$840.37
				10-016-58800	Utilities-Facil	\$135.38
				10-016-58800	Utilities-Facil	\$135.38
				10-016-58800	Utilities-Facil	\$135.38
				10-016-58800	Utilities-Facil	\$135.38
	02/24/2025	1463106-1792-4	STATION 46 @FM2854 12/01/24-12/15/24	10-016-58800	Utilities-Facil	\$439.62
	02/24/2025	1463468-1792-8	STATION 46 @FM2854 12/16/24-12/31/24	10-016-58800	Utilities-Facil	\$63.11
					<i>Totals for WASTE MANAGEMENT OF TEXAS:</i>	<u>\$2,812.18</u>
WELLS, MICHAEL	02/19/2025	WEL*02192025	MILEAGE - (02/19/2025 - 02/19/2025)	10-007-56200	Mileage Reimbursements-EMS	\$36.33
					<i>Totals for WELLS, MICHAEL:</i>	<u>\$36.33</u>
WEST MARINE PRODUCTS, INC	02/01/2025	2733571	LED INDICATOR LIGHT (10)	10-010-59050	Vehicle-Parts-Fleet	\$34.40
					<i>Totals for WEST MARINE PRODUCTS, INC:</i>	<u>\$34.40</u>
WESTWOOD N. WATER SUPPLY	02/01/2025	1885 01/30/25	STATION 27 12/19/24-01/22/25 2" FIRE METER	10-016-58800	Utilities-Facil	\$280.70
	02/01/2025	1520 01/30/25	STATION 27 12/19/24-01/22/25 1" COMM METER	10-016-58800	Utilities-Facil	\$58.97
	02/28/2025	1520 02/28/25	STATION 27 01/22/25-02/21/25 1" COMM METER	10-016-58800	Utilities-Facil	\$58.97
	02/28/2025	1885 02/28/25	STATION 27 01/22/25-02/21/25 2" FIRE METER	10-016-58800	Utilities-Facil	\$271.24
					<i>Totals for WESTWOOD N. WATER SUPPLY:</i>	<u>\$669.88</u>
WEX HEALTH, INC.	02/03/2025	FSA 01.31.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$58.95
	02/04/2025	FSA 02.01.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$148.00
	02/04/2025	FSA 02.02.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$35.00
	02/04/2025	FSA 02.03.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$106.28
	02/12/2025	FSA 02.11.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$5,000.00
	02/18/2025	FSA 02.14.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$92.96
	02/19/2025	FSA 02.15.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$225.54
	02/19/2025	FSA 02.16.25	MEDICAL FSA 01/01/24-12/31/24	10-000-21585	P/R-Flexible Spending-BS	\$79.31
	02/25/2025	0002099476-IN	FSA MONTHLY	10-025-57100	Professional Fees-Human	\$183.75
					<i>Totals for WEX HEALTH, INC.:</i>	<u>\$5,929.79</u>
WHITENER ENTERPRISES, INC.	02/01/2025	313100	FUEL	10-010-54700	Fuel-Auto-Fleet	\$3,084.26
					<i>Totals for WHITENER ENTERPRISES, INC.:</i>	<u>\$3,084.26</u>
WILKINS LINEN & DUST CONTROL SERVICE	02/06/2025	420573	LAUNDRY SERVICE - FLEET	10-010-55100	Laundry Service & Purchase-Fleet	\$76.73
					<i>Totals for WILKINS LINEN & DUST CONTROL SERVICE:</i>	<u>\$76.73</u>
WOODFOREST NATIONAL BANK (7889)	02/01/2025	4346 02.01.25	WFB CREDIT CARD TRANSACTIONS	10-016-58800	Utilities-Facil	\$1,260.05
					<i>Totals for WOODFOREST NATIONAL BANK (7889):</i>	<u>\$1,260.05</u>
ZOLL DATA SYSTEMS	02/03/2025	INV00194287	HOSTED BILLIING PRO - 3 YEAR (03/01/25-03/31/25	10-011-57100	Professional Fees-EMS B	\$10,501.31
					<i>Totals for ZOLL DATA SYSTEMS:</i>	<u>\$10,501.31</u>
ZOLL MEDICAL CORPORATION	02/07/2025	4135745	MEDICAL SUPPLIES	10-008-53900	Disposable Medical Supplies-Mater	\$19,513.80

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	02/12/2025	4139013	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$4,766.69
	02/20/2025	4144979	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$2,999.62
	02/19/2025	4143662	VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$1,863.00
	02/19/2025	4143641	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$6,299.70
	02/19/2025	4143534	VENTILATOR	10-008-57650	Repair-Equipment-Mater	\$1,863.00
	02/19/2025	4143391	AED PLUS	10-008-57650	Repair-Equipment-Mater	\$831.00
	02/14/2025	4140736	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$6,606.80
	02/19/2025	4142077	MEDICAL EQUIPMENT	10-008-54200	Durable Medical Equipment-Mater	\$554.44
<i>Totals for ZOLL MEDICAL CORPORATION:</i>						<u>\$45,298.05</u>

CAPITAL PURCHASES

Vendor Name	Invoice Date	Invoice No.	Invoice Description	Account No.	Account Description	Amount
CUMMINS SOUTHERN PLAINS LLC	02/05/2025	95-250216882	GENERATOR S/N A250412982	10-016-52754	Capital Purchase-Equipment-Facil	\$35,675.03
	02/01/2025	85-250112091	INSTALL ACUMEN FOR GENERATOR AND AT	10-016-52754	Capital Purchase-Equipment-Facil	\$3,948.10
	<i>Totals for CUMMINS SOUTHERN PLAINS LLC:</i>					<u>\$39,623.13</u>
FRAZER, LTD.	02/01/2025	RG112010	TYPE I 14' MODULE/SN RG112010 E-4292	10-010-52755	Capital Purchase-Vehicles-Fleet	\$284,525.00
	<i>Totals for FRAZER, LTD.:</i>					<u>\$284,525.00</u>
JP MORGAN CHASE BANK	02/05/2025	00036741	02.01.2 JPM CREDIT CARD TRANSACTIONS FEB 2025	10-008-52754	Capital Purchase-Equipment-Mater	\$11,200.00
	<i>Totals for JP MORGAN CHASE BANK:</i>					<u>\$11,200.00</u>
ONE DIVERSIFIED, LLC	02/01/2025	PRIN-000047444	SPARE ENCODER AND WEB SOURCING LICE	10-016-52754	Capital Purchase-Equipment-Facil	\$19,885.20
	<i>Totals for ONE DIVERSIFIED, LLC:</i>					<u>\$19,885.20</u>
OPTIMUM COMPUTER SOLUTIONS, IN	02/04/2025	119299	CISCO CATALYST	10-015-52754	Capital Purchase-Equipment-Infor	\$1,248.75
	<i>Totals for OPTIMUM COMPUTER SOLUTIONS, INC.:</i>					<u>\$1,248.75</u>
TEXAS PRIDE MARKETING	02/01/2025	MC3314	PARTS WASHER	10-010-52754	Capital Purchase-Equipment-Fleet	\$10,875.00
	<i>Totals for TEXAS PRIDE MARKETING:</i>					<u>\$10,875.00</u>
UNITED RENTALS	02/01/2025	230916136-009	WASTE HOLDING TANK RENTAL 10/11/24-1	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
	02/01/2025	230916136-013	WASTE HOLDING TANK 01/03/25-01/31/25	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
	02/01/2025	230916136-007	WASTE HOLDING TANK RENTAL 08/16/24-0	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
	02/01/2025	230916136-008	WASTE HOLDING TANK 09/13/24-10/11/24	10-016-52753	Capital Purchase-Building/Improvements-Facil	\$443.00
<i>Totals for UNITED RENTALS:</i>					<u>\$1,772.00</u>	

Account Summary

Account Number	Description	Net Amount
10-000-14100	Patient Refunds-BS	\$32,257.06
10-000-14900	Prepaid Expenses-BS	\$66,886.95
10-000-21525	P/R-Charitable Deductions-BS	\$10.29
10-000-21585	P/R-Flexible Spending-BS	\$32,618.65
10-000-21590	P/R-Supplemental Insurance Premiums-BS	\$4,613.67
10-000-21595	P/R-Health Savings-BS	\$21,638.75
10-000-21600	Employee Deferred Comp.-BS	\$17,404.32
10-000-21650	TCDRS Defined Benefit Plan-BS	\$730,585.48
10-001-53050	Computer Software-Admin	\$101.25
10-001-54100	Dues/Subscriptions-Admin	\$319.96
10-001-55500	Legal Fees-Admin	\$9,644.67
10-001-57100	Professional Fees-Admin	\$14,162.77
10-001-58200	Telephones-Cellular-Admin	\$275.50
10-002-55700	Management Fees-HCAP	\$18,551.33
10-002-57100	Professional Fees-HCAP	\$515.50
10-002-58200	Telephones-Cellular-HCAP	\$196.67
10-004-53000	Computer Maintenance-Radio	\$38,008.00
10-004-53150	Conferences-Fees, Travel, & Meals-Radio	\$364.00
10-004-54100	Dues/Subscriptions-Radio	\$161.99
10-004-54500	Equipment Rental-Radio	\$6,918.99
10-004-55600	Maintenance & Repairs-Buildings-Radio	\$1,485.28
10-004-55650	Maintenance-Equipment-Radio	\$1,951.51
10-004-57100	Professional Fees-Radio	\$52,974.81
10-004-57200	Radio Repairs-Outsourced-Radio	\$5,737.50
10-004-58200	Telephones-Cellular-Radio	\$328.00
10-004-58310	Telephones-Service-Radio	\$240.80
10-004-58800	Utilities-Radio	\$4,054.50
10-005-53150	Conferences-Fees, Travel, & Meals-Accou	\$990.35
10-005-57100	Professional Fees-Accou	\$492.59
10-005-58200	Telephones-Cellular-Accou	\$120.67
10-005-58500	Training & Continuing Education-Accou	\$354.00
10-006-53150	Conferences-Fees, Travel, & Meals-Alarm	\$35.00
10-006-56100	Meeting Expenses-Alarm	\$98.37
10-006-58200	Telephones-Cellular-Alarm	\$158.68
10-007-52600	Books/Materials-EMS	\$57.99
10-007-53150	Conferences-Fees, Travel, & Meals-EMS	\$1,466.31
10-007-53550	Customer Relations-EMS	\$5,725.10
10-007-54100	Dues/Subscriptions-EMS	\$0.99
10-007-56100	Meeting Expenses-EMS	\$249.87
10-007-56200	Mileage Reimbursements-EMS	\$159.39
10-007-57800	Special Events Supplies-EMS	\$189.50
10-007-58200	Telephones-Cellular-EMS	\$1,235.35
10-007-58500	Training & Continuing Education-EMS	\$383.50
10-007-58700	Uniforms-EMS	\$39,318.64
10-008-52500	Bio-Waste Removal-Mater	\$4,215.04
10-008-52754	Capital Purchase-Equipment-Mater	\$11,200.00
10-008-53800	Disposable Linen-Mater	\$3,799.50
10-008-53900	Disposable Medical Supplies-Mater	\$94,046.59
10-008-54100	Dues/Subscriptions-Mater	\$179.00
10-008-54200	Durable Medical Equipment-Mater	\$34,478.68
10-008-56300	Office Supplies-Mater	\$363.50
10-008-56600	Oxygen & Gases-Mater	\$16,226.79
10-008-56900	Postage-Mater	\$1,991.96

Account Summary

<u>Account Number</u>	<u>Description</u>	<u>Net Amount</u>
10-008-57000	Printing Services-Mater	\$40.00
10-008-57650	Repair-Equipment-Mater	\$6,188.70
10-008-57750	Small Equipment & Furniture-Mater	\$972.18
10-008-57900	Station Supplies-Mater	\$3,502.89
10-008-58200	Telephones-Cellular-Mater	\$201.15
10-008-58700	Uniforms-Mater	\$1,322.00
10-009-41500	Miscellaneous Income-Clini	\$320.64
10-009-52600	Books/Materials-Clini	\$2,020.67
10-009-52700	Business Licenses-Clini	\$574.00
10-009-53150	Conferences-Fees, Travel, & Meals-Clini	\$5,474.32
10-009-53550	Customer Relations-Clini	\$268.68
10-009-54000	Drug Supplies-Clini	\$30,174.13
10-009-54100	Dues/Subscriptions-Clini	\$13,933.44
10-009-54450	Employee Recognition-Clini	\$2,256.00
10-009-56100	Meeting Expenses-Clini	\$1,974.85
10-009-57000	Printing Services-Clini	\$85.50
10-009-57100	Professional Fees-Clini	\$35,600.00
10-009-58200	Telephones-Cellular-Clini	\$279.35
10-009-58500	Training & Continuing Education-Clini	\$436.66
10-010-52000	Accident Repair-Fleet	\$149.95
10-010-52725	Capital Lease Expense-Fleet	\$24,830.53
10-010-52754	Capital Purchase-Equipment-Fleet	\$10,875.00
10-010-52755	Capital Purchase-Vehicles-Fleet	\$284,525.00
10-010-53150	Conferences-Fees, Travel, & Meals-Fleet	\$1,000.00
10-010-54550	Vehicle-Fluids & Additives-Fleet	\$54.36
10-010-54700	Fuel-Auto-Fleet	\$75,025.99
10-010-54800	Hazardous Waste Removal-Fleet	\$132.50
10-010-55100	Laundry Service & Purchase-Fleet	\$76.73
10-010-56400	Vehicle-Oil & Lubricants-Fleet	\$3,801.99
10-010-57700	Shop Tools-Fleet	\$919.51
10-010-57725	Shop Supplies-Fleet	\$1,052.42
10-010-58200	Telephones-Cellular-Fleet	\$201.67
10-010-58500	Training & Continuing Education-Fleet	\$363.00
10-010-58600	Travel Expenses-Fleet	\$480.00
10-010-58900	Vehicle-Batteries-Fleet	\$1,240.19
10-010-59000	Vehicle-Outside Services-Fleet	\$1,601.00
10-010-59050	Vehicle-Parts-Fleet	\$71,028.04
10-010-59100	Vehicle-Registration-Fleet	\$138.00
10-010-59150	Vehicle-Tires-Fleet	\$11,604.65
10-010-59200	Vehicle-Towing-Fleet	\$949.20
10-011-57100	Professional Fees-EMS B	\$30,151.91
10-011-58200	Telephones-Cellular-EMS B	\$80.46
10-015-41500	Miscellaneous Income-Infor	(\$9,864.90)
10-015-52754	Capital Purchase-Equipment-Infor	\$1,248.75
10-015-53000	Computer Maintenance-Infor	\$1,721.36
10-015-53050	Computer Software-Infor	\$52,561.50
10-015-53100	Computer Supplies/Non-Capital-Infor	\$656.26
10-015-55400	Leases/Contracts-Infor	\$10,228.29
10-015-57100	Professional Fees-Infor	\$34,526.25
10-015-57650	Repair-Equipment-Infor	\$159.12
10-015-57750	Small Equipment & Furniture-Infor	\$31,717.05
10-015-58200	Telephones-Cellular-Infor	\$8,935.85
10-015-58310	Telephones-Service-Infor	\$22,607.36

Account Summary

<u>Account Number</u>	<u>Description</u>	<u>Net Amount</u>
10-016-52753	Capital Purchase-Building/Improvements-Facil	\$2,215.00
10-016-52754	Capital Purchase-Equipment-Facil	\$59,508.33
10-016-53330	Contractual Obligations-Other-Facil	\$2,986.00
10-016-54500	Equipment Rental-Facil	\$1,253.64
10-016-55600	Maintenance & Repairs-Buildings-Facil	\$25,514.71
10-016-55650	Maintenance-Equipment-Facil	\$2,695.66
10-016-57725	Shop Supplies-Facil	\$120.00
10-016-57750	Small Equipment & Furniture-Facil	\$86,755.24
10-016-58200	Telephones-Cellular-Facil	\$416.26
10-016-58800	Utilities-Facil	\$32,807.98
10-025-51700	Health & Dental-Human	\$99,100.50
10-025-51710	Health Insurance Claims-Human	\$630,059.44
10-025-54350	Employee Health\Wellness-Human	\$1,363.56
10-025-54450	Employee Recognition-Human	\$2,630.51
10-025-57100	Professional Fees-Human	\$1,610.45
10-025-57300	Recruit/Investigate-Human	\$7,575.00
10-025-58200	Telephones-Cellular-Human	\$80.46
10-025-58550	Tuition Reimbursement-Human	\$1,949.60
10-026-56500	Other Services-Recor	\$352.42
10-026-57100	Professional Fees-Recor	\$1,173.35
10-026-58500	Training & Continuing Education-Recor	\$674.25
10-027-58200	Telephones-Cellular-Emerg	\$78.22
10-039-58200	Telephones-Cellular-Commu	\$396.17
10-042-58200	Telephones-Cellular-EMS T	\$80.46
10-042-58500	Training & Continuing Education-EMS T	\$442.00
10-045-53050	Computer Software-EMS Q	\$10.66
10-045-53150	Conferences-Fees, Travel, & Meals-EMS Q	\$1,628.90
10-045-54100	Dues/Subscriptions-EMS Q	\$0.99
10-045-58200	Telephones-Cellular-EMS Q	\$198.91
	TOTAL	<u><u>\$3,023,628.38</u></u>

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
CVS/PHARMACY #11474	01/31/2025	NEEDLES RELATED TO RUN NUMBER 25-008255	10.29
WOODLANDS CHAMBER OF C	01/20/2025	WOODLANDS CHAMBER ECONOMIC CONFERENCE RJ JC C	360.00
CLARION EVENTS INC	02/03/2025	JEMS/ FDIC C. FORD 04/7/2025 REGISTRATION	72.00
UNITED AIRLINES	01/31/2025	JEMS/ FDIC C. FORD 04/7/2025	433.69
APPLE.COM/BILL	02/05/2025	MONTHLY CHARGE FOR APPLE ICARE FOR M. WILLINGHAM	14.31
APPLE.COM/BILL	01/30/2025	MONTHLY STORAGE FEE FOR M. WILLINGHAM IPHONE.	9.99
EIG*CONSTANTCONTACT.C	01/16/2025	EMAIL MARKETING TOOL MONTHLY FEE FOR M. WILLINGH.	76.95
HOUSTON CHRONICLE CIRC	01/20/2025	MONTHLY DIGITAL SUBSCRIPTION FEE FOR THE CONROE	19.96
APPLE.COM/BILL	02/03/2025	ICLOUD STORAGE	9.99
NENA	01/16/2025	MEMBERSHIP DUES	152.00
HYATT HOTELS	01/13/2025	GFOA BUDGET TRNG - HOTEL	990.35
AATRIX SOFTWARE LLC	01/23/2025	IRS 1099 NEC AND MISC E-FILING	220.62
AATRIX SOFTWARE LLC	01/23/2025	IRS 1099 NEC AND MISC E-FILING	271.97
GOVERNMENT FINANCE OFF	01/30/2025	75415-CEU ONLINE COURSE FOR S. WOLEBEN (BUDGET G	75.00
TXCPA	01/29/2025	75415-CEU ONLINE COURSES FOR S. WOLEBEN (TX PROPI	129.00
TEXAS MUNICIPAL LEAGUE	01/24/2025	75252-S. WOLEBEN CGFO EXAM FEE	150.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR BAGS C. HANELINE 04/17/25	35.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR BAGS K. GONZALEZ 04/17/25	35.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR FLIGHT P. STUBBS 04/17/25	380.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR FLIGHT K. GONZALEZ 04/17/25	380.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR FLIGHT L. LINDGREN 04/17/25	380.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR BAGS C. HANELINE 04/17/25	35.00
NATIONAL ACADEMY OF EM	01/30/2025	IAED NAVIGATOR REGISTRATION P. STUBBS 04/17/25	605.00
NATIONAL ACADEMY OF EM	01/28/2025	IAED NAVIGATOR REGISTRATION C. HANELINE 04/17/25	605.00
NATIONAL ACADEMY OF EM	01/28/2025	IAED NAVIGATOR REGISTRATION K. GONZALEZ 04/17/25	605.00
TXPSC* TEXAS PUBLIC SA	02/05/2025	S. MAXWELL - K. GARDNER 006 T. LEAL A. PARENT 045	1,300.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR BAGS K. GONZALEZ 04/17/25	35.00
JASONSDELI	02/03/2025	ALARM INTERVIEWS	98.37
UNITED AIRLINES	02/05/2025	PWW ABC360 XI BAGS J. SEEK 3/18/25	35.00
UNITED AIRLINES	02/05/2025	PWW ABC360 XI FLIGHT J. SEEK 3/18/25	480.75
UNITED AIRLINES	02/05/2025	PWW ABC360 XI BAGS J. SEEK 3/18/25	35.00
PARIS LAS VEGAS HOTEL	02/03/2025	PWW ABC360 XI HOTEL J. SEEK 3/18/25	168.94
PWWMINC*	02/03/2025	PWW ABC360 XI REGISTRATION J. SEEK 3/18/25	1,415.00
AMAZON MKTPL*ZD5KN71N1	01/13/2025	NEOPS	57.99
UBER *TRIP	01/13/2025	NAEMSP HOTEL TO AIRPORT	23.96
UBER *TRIP	01/09/2025	NAEMSP AIRPORT TO HOTEL	30.98
HYATT HOTELS	01/14/2025	NAEMSP HOTEL J. SEEK	1,303.12
HOUSTON AIRPORTS RESER	01/08/2025	J. SEEK PARKING NAEMSP	108.25
APPLE.COM/BILL	01/14/2025	ADDITIONAL STORAGE HIPAA COMPLIANCE	.99
JASONSDELI	02/04/2025	NEOP DRIVER TRAINING TRAINERS LUNCH	112.37
CHICK-FIL-A #03922	02/03/2025	CISM TEAM FIELD ROUNDING	137.50
AMAZON MKTPL*ZP97K6K11	01/08/2025	75059 - DOUBLE SIDED WHITEBOARDS FOR DC TAHOES	189.50
AMAZON MKTPL*Z55BV9VJ2	01/10/2025	75089-100 PIECE BLACK MOURNING BANDS	12.99
SAMSClub.COM	02/03/2025	75262-SELECTVEND VENDING MACHINES FOR ADMINISTR	11,200.00
SP SAPLACOR	02/03/2025	75319-CHILD RESTRAINTS (ORIGINAL ORDER WAS BACKOI	4,579.03
B2B PRIME*ZD46Y6RI2	01/07/2025	AMAZON PRIME ANNUAL SUBSCRIPTION FEE	179.00
AMZN MKTP US*ZD0RH0L31	01/13/2025	75109 - OXYGEN CYLINDER CART FOR PM SERVICES	45.00
AMAZON MKTPL*Z57JW0K12	01/13/2025	75109 - CLOROX WIPES FOR MM STOCK	174.90
AMAZON.COM*ZD1BQ4XV1	01/13/2025	75109-HEALTH CLAIM INSURANCE ENVELOPES	188.60
FEDEX54173037	02/03/2025	SHIPPING CHARGES	104.80
USPS PO BOXES ONLINE	01/16/2025	POST OFFICE BOX RENEWAL FEE	342.00
UPS*BILLING CENTER	01/14/2025	SHIPPING CHARGES	535.41
SAMSClub #6421	01/22/2025	75221-RESTOCKING OF MM SUPPLIES (COFFEE, COFFEE F	548.56

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VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
WALMART.COM	01/16/2025	75159- MM RESOURCE TICKET REQUESTED GOODS AND A	209.79
SAMSClub.COM	01/13/2025	75219-WAREHOUSE RESTOCKING OF SUPPLIES	995.90
SAMSClub.COM	01/08/2025	75220-CAT LITTER FOR ICY CONDITIONS	316.68
AMAZON MKTPL*ZD30B4BX1	01/14/2025	75109 - STATION SUPPLIES AND OFFICE SUPPLIES FOR MM	631.86
AMAZON MKTPL*ZG10N7OK2	01/14/2025	75109-LIBMAN COMMERCIAL BROOM HEADS	69.98
AMAZON.COM*Z77A16CQ0	02/03/2025	75311-75311-B. ARITA UNIFORM ORDER (SHIPMENT 2)	89.97
AMAZON MKTPL*ZC49I1950	01/31/2025	75311-B. ARITA UNIFORM ORDER (SHIPMENT 1)	136.53
SLADEK CONFERENCE SERV	02/04/2025	TEXAS NAEMSP REGISTRATION J. CAMPBELL - J. SEEK 04/	1,150.00
SLADEK CONFERENCE SERV	02/04/2025	TEXAS NAEMSP REGISTRATION N. SMITH - C. PATRICK 04/	1,250.00
DSHS REGULATORY PROG	02/03/2025	M. PARSAD RENEWAL	96.00
DSHS REGULATORY PROG	01/31/2025	A. REYES 126.00 T. FISCHER EDUCATOR 34.00 RENEWAL 1	160.00
DSHS REGULATORY PROG	01/31/2025	A. JENKINS RENEWAL	96.00
DSHS REGULATORY PROG	01/13/2025	W. BEDAIR RENEWAL	96.00
DSHS REGULATORY PROG	01/10/2025	C. XIE RENEWAL	126.00
HYATT HOTELS	01/14/2025	NAEMSP HOTEL C. PATRICK	1,303.12
HYATT HOTELS	01/14/2025	NAEMSP HOTEL N. SMITH	1,303.12
ZENCASTR	01/29/2025	PODCAST SOFTWARE ANNUAL RENEWAL	216.00
UPTODATE SUBSCRIPTION	01/14/2025	TAX REFUND FOR ANNUAL SUBSCRIPTION	-147.56
IN *PLATINUM EDUCATION	01/14/2025	75068-EMS TESTING SITE RENEWAL	500.00
JASONSDELI	02/04/2025	NEOP MEET CISM TEAM	418.95
CHIPOTLE ONLINE	01/30/2025	NEOP MEET THE DOCS	556.82
CHICK-FIL-A #03922	01/29/2025	NEOP MEET THE CHIEFS	494.80
PY *TAEVT	01/24/2025	EVT CONFERENCE REGISTRATION FOR M. CARMICHAEL	500.00
PY *TAEVT	01/24/2025	EVT CONFERENCE REGISTRATION FOR F HARRIS.	500.00
CONROE BOLT & FASTENER	01/16/2025	CREDIT ON OVERCHARGE.	-9.90
CONROE BOLT & FASTENER	01/10/2025	GRADE 8 BOLTS FOR SHOP USE.	187.77
EVT CERTIFICATION	01/28/2025	EVT TEST REGISTRATION FOR F HARRIS.	135.00
EVT CERTIFICATION	01/28/2025	EVT TEST REGISTRATION FOR M CARMICHAEL.	135.00
ASE TEST FEES	01/24/2025	ASE TEST REGISTRATION FOR F HARRIS	93.00
HCTRA EZTAG REBILL	01/13/2025	HCTRA-AUTO CHARGE	480.00
PARKWAY CHEVROLET	01/08/2025	WORK DONE ON SHOP 37.	240.00
AMAZON.COM*ZC23X3QE2	01/24/2025	75246-JOHNSON CIRCULATION PUMPS	1,050.35
MONTGOMERY CO TX MV -	01/31/2025	REGISTRATION OF SHOPS 16 AND 31.	16.50
MONTGOMERY VEHREG	01/23/2025	REGISTRATION OF SHOPS 31, 33, 48 AND 600.	30.00
TX.GOV*SERVICEFEE-DIR	01/22/2025	REGISTRATION OF SHOPS 31, 33, 48 AND 600.	8.00
MONTGOMERY CO TX MV -	01/13/2025	REGISTRATION OF NEW SHOPS 10 AND 13.	16.50
GOOGLE *CLOUD V5VF3X	02/03/2025	GOOGLE MAPS API MILEAGE VERIFICATION	144.99
UNITED AIRLINES	01/30/2025	IMAGETREND CONNECT FLIGHT C. HON 4/30/2025	475.24
CVENT* LASERFICHE EMPO	01/20/2025	LASERFICHE EMPOWER HOTEL S. HENNERS 04/14/2025	911.57
CVENT* LASERFICHE EMPO	01/20/2025	LASERFICHE EMPOWER HOTEL C. FIGUEROA 04/14/2025	911.57
UNITED AIRLINES	01/17/2025	CENTRAL SQUARE BAGS S. TRAINOR 04/27/2025	35.00
UNITED AIRLINES	01/17/2025	CENTRAL SQUARE ENGAGE FLIGHT S. TRIANOR 04/24/2025	400.97
UNITED AIRLINES	01/17/2025	CENTRAL SQUARE BAGS S. TRAINOR 04/27/2025	35.00
UNITED AIRLINES	01/17/2025	IMAGETREND CONNECT FLIGHT S. LANTZ 4/30/2025	639.92
UNITED AIRLINES	01/17/2025	CENTRAL SQUARE ENGAGE FLIGHT R. RYMAL 04/24/2025	400.97
BGP.TOOLS SUB	02/03/2025	MONTHLY CHARGE FOR BGP MONITORING AS A SERVICE,	31.17
	02/03/2025	CURRENCY CONVERSION FEE FROM STERLING POUND TO US DOLLARS FOR BGP CHARGE MONTHLY.	.31
AMAZON.COM*ZG63R7YL1	01/29/2025	75282-DVI TO HDMI ADAPTER RESTOCK FOR IT CLOSET	108.88
APPLE.COM/US	02/05/2025	75264-MEDIC 23 REPAIR OF IPAD	53.04
APPLE.COM/US	01/31/2025	75263-MEDIC 34 REPAIR OF IPAD	53.04
APPLE.COM/US	01/17/2025	75182-MEDIC 35 REPAIR FOR IPAD	53.04
AMAZON.COM*4A8HU5023	02/03/2025	75306-LABEL RESTOCK FOR LABEL MAKER FOR IT	52.74

February 2024 Credit Card Transactions JP Morgan Chase Bank

VENDOR NAME	INVOICE DATE	DESCRIPTION	AMOUNT
AMAZON MKTPL*ZG78B7Q11	01/27/2025	75211- DISPLAY PORT ADAPTERS AND USB HUBS FOR IT	211.47
AMAZON MKTPL*ZP4EN5HW1	01/07/2025	75035 - ELECTRONIC COMPUTER DUSTER FOR IT	58.49
STARLINK INTERNET	01/08/2025	74859-MONTHLY MOBILE INTERNET FEE	500.00
AMZN MKTP US*ZD5GP55A1	01/14/2025	75115-IPHONE CASE RESTOCK FOR IT	74.95
AMAZON MKTPL*ZD3SK5A81	01/13/2025	75115-IPHONE CASES FOR IT STOCK	59.96
NTE 5665	02/04/2025	PARTS FOR CAR WASH	131.96
THE HOME DEPOT #0508	02/03/2025	SUPPLIES FOR PM'S & MOUNTING TV'S	76.05
THE HOME DEPOT #0508	01/31/2025	WOOD FOR WHITE BOARD BACKING	72.48
CRAWFORD CONROE	01/30/2025	SUPPLIES FOR PM'S	176.76
THE HOME DEPOT #0508	01/30/2025	SALT FOR 32 & SUPPLIES FOR PM'S	173.88
THE HOME DEPOT #0508	01/24/2025	REPAIR SUPPLIES FOR STATION 13	173.79
COBURN SUPPLY COMPANY	01/23/2025	FLOOR DRAIN SEALS FOR ST. 43	133.80
THE HOME DEPOT #6523	01/23/2025	SAND FOR STATIONS	64.74
SQ *ALLEN'S SAFE & LOC	01/23/2025	STATION 44 KEY FOR LOCKERS	28.50
THE HOME DEPOT #0508	01/10/2025	SUPPLIES FOR ST. 32 & 11	198.38
KNOX COMPANY INC	01/31/2025	STATION 40 GATE KNOX BOX REPLACEMENT	196.00
AMZN MKTP US*ZC8XD7IZ1	02/04/2025	75289- PHOTO EYE FOR STATION 11 BAY DOOR	129.85
AMAZON MKTPL*ZG5DQ5YC1	01/29/2025	75223-MATTRESSES AND MATTRESS COVERS FOR FACILIT	189.40
AMAZON MKTPL*ZC63S9PB0	01/28/2025	75224-TV MOUNTS FOR FACILITIES STOCK	207.85
AMZN MKTP US*ZG4BW6JU1	01/27/2025	75223-MATTRESSES AND MATTRESS COVERS FOR FACILIT	1,163.70
MUNICIPAL ONLINE PAYME	02/04/2025	STATION 15 12/23/24-01/24/25 ONLINE PYMT FEE	.85
MUNICIPAL ONLINE PAYME	02/04/2025	STATION 10 12/23/24-01/24/25 ONLINE PYMT FEE	.85
CITY OF CONROE UTILITY	02/03/2025	STATION 15 12/23/24-01/24/25	127.05
CITY OF CONROE UTILITY	02/03/2025	STATION 10 12/23/24-01/24/25	113.04
MUNICIPAL ONLINE PAYME	02/03/2025	ADMIN 12/16/24-01/16/25 ONLINE PYMT FEE	.85
CITY OF CONROE UTILITY	02/03/2025	ADMIN 12/16/24-01/16/25	903.76
UNIVERSAL NAT GAS PYMT	01/17/2025	STATION 27 12/02/24-01/02/25	169.22
*PERKSATWORK*FTD	02/04/2025	75386-BEREAVEMENT FLOWERS FOR C. TOLL	78.47
*PERKSATWORK*FTD	02/04/2025	75351-BEREAVEMENT FLOWERS FOR C. FORD	78.47
*PERKSATWORK*FTD	01/31/2025	75586-BEREAVEMENT FLOWERS FOR K. MCDONALD	91.56
*PERKSATWORK*FTD	01/29/2025	75377-BEREAVEMENT FLOWERS FOR J. AYRES	58.47
*PERKSATWORK*FTD	01/17/2025	75267-BEREAVEMENT FLOWERS FOR D. KLEIN	78.47
*PERKSATWORK*FTD	01/10/2025	75140-BEREAVEMENT FLOWERS FOR MADDIX	94.71
*PERKSATWORK*FTD	01/10/2025	75141-BEREAVEMENT FLOWER FOR D. OVERSTREET	99.74
SAMSClub.COM	01/31/2025	75278- VERONICA RETIREMENT PARTY SUPPLIES AND FOC	142.56
SAMSClub.COM	01/15/2025	75142-DRINKS AND SNACKS FOR HR NEOP	129.46
AMAZON MKTPL*ZD7WS7BO0	01/10/2025	75078 - UTILITY WAGON FOR HUMAN RESOURCES	35.99
OFFICE DEPOT #620	02/04/2025	COLORED XEROX PAPER - SEE NOTE ON WHY AND TAX P/	20.56
REV.COM	01/30/2025	JANUARY 2025 MCHD BOD TRANSCRIPTION	195.02
REV.COM	01/16/2025	LEVEL I TRANSCRIPTION SARAH SMITH	103.48
DIGITAL COMPLIANCE	01/14/2025	HIPAA COURSES	674.25
SOARESCUE.COM	01/30/2025	SOA RESCUE TPM REGISTRATION M. BORSKI 03/10/2025	1,800.00
SOARESCUE.COM	01/30/2025	SOA RESCUE TPM REGISTRATION L. GEORGE 03/10/2025	1,800.00
UNITED AIRLINES	02/05/2025	IAED NAVIGATOR BAGS - L. LINDGREN 04/14/25	35.00
UNITED AIRLINES	02/05/2025	IAED NAVIGATOR BAGS - L. LINDGREN 04/14/25	35.00
UNITED AIRLINES	02/03/2025	IAED NAVIGATOR BAGS - S. MCCULLY 04/14/25	35.00
UNITED AIRLINES	02/03/2025	IAED NAVIGATOR BAGS - S. MCCULLY 04/14/25	35.00
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR FLIGHT L. LINDGREN 04/17/25	281.97
UNITED AIRLINES	01/31/2025	IAED NAVIGATOR FLIGHT S. MCCULLY 04/17/25	350.97
UNITED AIRLINES	01/17/2025	IMAGETREND CONNECT BAGS M. WELLS	35.00
UNITED AIRLINES	01/17/2025	IMAGETREND CONNECT BAGS M. WELLS	35.00
NATIONAL ACADEMY OF EM	01/16/2025	IAED NAVIGATOR REGISTRATION S. MCCULLY - L. LINDGRE	1,510.00
UNITED AIRLINES	01/17/2025	IMAGETREND CONNECT FLIGHT M. WELLS 4/30/2025	639.92
UNITED AIRLINES	01/17/2025	IMAGETREND CONNECT FLIGHT K. CROCKER 4/30/2025	639.92
BITWARDEN	01/27/2025	ANNUAL SUBSCRIPTION RENEWAL FOR BITWARDEN (PAS:	10.66
HYATT HOTELS	01/13/2025	NAEMSP HOTEL K. CROCKER	651.56
HYATT HOTELS	01/13/2025	NAEMSP HOTEL M. WELLS	977.34
APPLE.COM/BILL	02/03/2025	MONTHLY CHARGE FOR M. WELLS STORAGE FEE	.99

TOTAL

\$ 63,350.93

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (02/01/2025 - 02/28/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
120521	Computer Check	2/10/2025	KELSEY SEYBOLD	\$633.17	Yes	2/10/2025
120596	Computer Check	2/18/2025	WELLPOINT	\$424.00	Yes	2/18/2025
120515	Computer Check	2/10/2025	PATIENT REFUND	\$406.29	Yes	2/10/2025
120538	Computer Check	2/10/2025	PATIENT REFUND	\$100.00	No	2/10/2025
120467	Computer Check	2/3/2025	PATIENT REFUND	\$300.00	No	2/3/2025
120620	Computer Check	2/24/2025	AETNA MEDICARE	\$585.15	No	2/24/2025
120595	Computer Check	2/18/2025	WELLCARE-COMPREHENSIVE HEALTH MANAGEMEN	\$777.89	Yes	2/18/2025
120476	Computer Check	2/3/2025	WELLPOINT	\$82.03	Yes	2/3/2025
120621	Computer Check	2/24/2025	AETNA SUPPLEMENT	\$103.11	Yes	2/24/2025
120645	Computer Check	2/24/2025	WELLCARE-COMPREHENSIVE HEALTH MANAGEMEN	\$173.95	Yes	2/24/2025
120565	Computer Check	2/18/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,028.78	Yes	2/18/2025
120541	Computer Check	2/10/2025	NOVITAS SOLUTIONS (POB 3106)	\$265.93	Yes	2/10/2025
120629	Computer Check	2/24/2025	PATIENT REFUND	\$913.44	No	2/24/2025
120646	Computer Check	2/24/2025	WELLPOINT	\$483.58	Yes	2/24/2025
120628	Computer Check	2/24/2025	DEVOTED HEALTH	\$420.27	No	2/24/2025
120625	Computer Check	2/24/2025	CIGNA HEALTHCARE	\$475.71	No	2/24/2025
120640	Computer Check	2/24/2025	TMHP FINANCIAL DEPT	\$285.28	No	2/24/2025
120469	Computer Check	2/3/2025	MUTUAL OF OMAHA	\$102.49	Yes	2/3/2025
120471	Computer Check	2/3/2025	NOVITAS SOLUTIONS (POB 3106)	\$401.74	Yes	2/3/2025
120460	Computer Check	2/3/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$65.86	Yes	2/3/2025
120637	Computer Check	2/24/2025	PATIENT REFUND	\$300.00	Yes	2/24/2025
120530	Computer Check	2/10/2025	PHYSICIANS MUTUAL	\$112.79	No	2/10/2025
120514	Computer Check	2/10/2025	PATIENT REFUND	\$270.28	Yes	2/10/2025
120645	Computer Check	2/24/2025	WELLCARE-COMPREHENSIVE HEALTH MANAGEMEN	\$281.42	Yes	2/24/2025
120510	Computer Check	2/10/2025	PATIENT REFUND	\$21.69	Yes	2/10/2025
120517	Computer Check	2/10/2025	HUMANA HEALTH CARE PLANS (POB 931655)	\$144.23	Yes	2/10/2025
120529	Computer Check	2/10/2025	PATIENT REFUND	\$4.33	Yes	2/10/2025
120518	Computer Check	2/10/2025	HUMANA HEALTH CARE PLANS (POB 931655)	\$449.61	Yes	2/10/2025
120503	Computer Check	2/10/2025	PATIENT REFUND	\$733.84	Yes	2/10/2025
120528	Computer Check	2/10/2025	NOVITAS SOLUTIONS (POB 3106)	\$533.28	Yes	2/10/2025
120646	Computer Check	2/24/2025	WELLPOINT	\$402.98	Yes	2/24/2025
120462	Computer Check	2/3/2025	CHAMP VA (POB 469062)	\$163.76	Yes	2/3/2025
120454	Computer Check	2/3/2025	AETNA	\$185.61	Yes	2/3/2025
120468	Computer Check	2/3/2025	MOLINA HEALTHCARE TEXAS	\$380.14	Yes	2/3/2025
120589	Computer Check	2/18/2025	SAFECO INSURANCE	\$521.97	Yes	2/18/2025
120586	Computer Check	2/18/2025	NOVITAS SOLUTIONS (POB 3106)	\$409.22	Yes	2/18/2025
120532	Computer Check	2/10/2025	PATIENT REFUND	\$107.25	No	2/10/2025
120504	Computer Check	2/10/2025	PATIENT REFUND	\$34.22	Yes	2/10/2025
120539	Computer Check	2/10/2025	WELLCARE	\$158.75	Yes	2/10/2025
120580	Computer Check	2/18/2025	PATIENT REFUND	\$116.54	Yes	2/18/2025
120581	Computer Check	2/18/2025	MEMORIAL HERMANN HEALTH PLAN	\$357.39	Yes	2/18/2025
120624	Computer Check	2/24/2025	CHAMP VA (POB 469062)	\$115.30	No	2/24/2025
120466	Computer Check	2/3/2025	PATIENT REFUND	\$96.25	Yes	2/3/2025
120464	Computer Check	2/3/2025	CIGNA HEALTHCARE	\$866.20	Yes	2/3/2025
120531	Computer Check	2/10/2025	PATIENT REFUND	\$108.68	Yes	2/10/2025
120451	Computer Check	2/3/2025	PATIENT REFUND	\$118.76	No	2/3/2025
120452	Computer Check	2/3/2025	PATIENT REFUND	\$118.76	No	2/3/2025
120459	Computer Check	2/3/2025	PATIENT REFUND	\$118.76	No	2/3/2025
120536	Computer Check	2/10/2025	PATIENT REFUND	\$100.00	Yes	2/10/2025
120465	Computer Check	2/3/2025	PATIENT REFUND	\$493.48	Yes	2/3/2025
120509	Computer Check	2/10/2025	DEVOTED HEALTH, INC.	\$440.00	No	2/10/2025
120590	Computer Check	2/18/2025	PATIENT REFUND	\$500.00	No	2/18/2025
120578	Computer Check	2/18/2025	PATIENT REFUND	\$290.00	No	2/18/2025
120643	Computer Check	2/24/2025	UMR	\$72.18	No	2/24/2025
120572	Computer Check	2/18/2025	PATIENT REFUND	\$50.00	No	2/18/2025
120627	Computer Check	2/24/2025	DEPARTMENT OF VETERAN AFFAIRS (149975)	\$341.80	No	2/24/2025
120450	Computer Check	2/3/2025	AETNA	\$305.25	No	2/3/2025
120455	Computer Check	2/3/2025	AETNA	\$305.25	No	2/3/2025
120635	Computer Check	2/24/2025	PATIENT REFUND	\$1,103.25	No	2/24/2025
120593	Computer Check	2/18/2025	UNITED HEALTHCARE (POB 101760)	\$228.01	No	2/18/2025
120533	Computer Check	2/10/2025	TMHP FINANCIAL DEPT	\$85.73	Yes	2/10/2025
120568	Computer Check	2/18/2025	PATIENT REFUND	\$140.00	No	2/18/2025
120575	Computer Check	2/18/2025	PATIENT REFUND	\$2,015.00	Yes	2/18/2025
120566	Computer Check	2/18/2025	PATIENT REFUND	\$1,274.58	No	2/18/2025
120525	Computer Check	2/10/2025	PATIENT REFUND	\$11.00	No	2/10/2025
120591	Computer Check	2/18/2025	TEXAS CHILDREN'S HEALTH (POB 841976)	\$388.53	Yes	2/18/2025
120567	Computer Check	2/18/2025	CIGNA HEALTHCARE	\$842.59	Yes	2/18/2025
120524	Computer Check	2/10/2025	PATIENT REFUND	\$150.00	No	2/10/2025

Montgomery County Hospital District
Bank Register - Operating Acct-WF
Patient Refunds - One Time Checks (02/01/2025 - 02/28/2025)

Payment number	Payment type	Invoice date	Vendor name	Invoice amount	Cleared?	Post date
120595	Computer Check	2/18/2025	WELLCARE-COMPREHENSIVE HEALTH MANAGEMEN	\$604.73	Yes	2/18/2025
120519	Computer Check	2/10/2025	HUMANA HEALTH CARE PLANS (POB 931655)	\$285.97	Yes	2/10/2025
120622	Computer Check	2/24/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$579.48	Yes	2/24/2025
120507	Computer Check	2/10/2025	PATIENT REFUND	\$662.32	Yes	2/10/2025
120475	Computer Check	2/3/2025	UNITED HEALTHCARE (POB 101760)	\$397.59	No	2/3/2025
120456	Computer Check	2/3/2025	AETNA (POB 14079)	\$320.30	No	2/3/2025
120571	Computer Check	2/18/2025	PATIENT REFUND	\$255.04	No	2/18/2025
120569	Computer Check	2/18/2025	PATIENT REFUND	\$200.00	Yes	2/18/2025
120576	Computer Check	2/18/2025	PATIENT REFUND	\$112.97	No	2/18/2025
120461	Computer Check	2/3/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$1,298.05	Yes	2/3/2025
120474	Computer Check	2/3/2025	UNITED HEALTHCARE (POB 101760)	\$25.86	Yes	2/3/2025
120631	Computer Check	2/24/2025	HEALTHFIRST	\$187.38	No	2/24/2025
120574	Computer Check	2/18/2025	HUMANA HEALTH CARE PLANS (POB 931655)	\$291.99	Yes	2/18/2025
120564	Computer Check	2/18/2025	BLUE CROSS AND BLUE SHIELD OF TEXAS	\$987.78	Yes	2/18/2025
120537	Computer Check	2/10/2025	UNITED HEALTHCARE SERVICES (30555)	\$59.47	No	2/10/2025
120453	Computer Check	2/3/2025	AETNA	\$218.81	No	2/3/2025
120623	Computer Check	2/24/2025	BLUE CROSS BLUE SHIELD OF MASSACHUSETTS	\$643.33	No	2/24/2025
120638	Computer Check	2/24/2025	NOVITAS SOLUTIONS (POB 3106)	\$438.66	Yes	2/24/2025
120505	Computer Check	2/10/2025	PATIENT REFUND	\$290.00	No	2/10/2025
TOTAL				\$32,257.06		

MCHD Surplus/Salvage
March 2025

Qty	Serial Number	MCHD Tag	Product Description	S/S	Reason	Submitter	Mileage
1 EACH	H13373	9788	EZ IO DRIVER	SALVAGE	END OF LIFE	A. MATHEWS	
1	Lot 1907	N/A	Link Box SIM Man Controller	Salvage	Past end of useful life	Jay Roberts	
1	Lot 2908	N/A	Link Box Sim Man Controller	Salvage	Past end of useful life	Jay Roberts	
1	TSBG12007229	N/A	Link Box Plus - Laerdal	Salvage	Past end of useful life	Jay Roberts	
1	TSBG12007324	N/A	Link Box Plus - Laerdal	Salvage	Past end of useful life	Jay Roberts	
1	3C7WRKBLXGG168319	45	2016 Ram 4500 Frazer Type 1	Surplus	High Mileage/HRS	HTUTT	381,504/20,703
1	3C7WRKBLXGG277881	13	2016 Ram 4500 Frazer Type 1	Surplus	High Mileage/HRS	HTUTT	384,390/19,831
1	3C7WRKBLOGG179846	10	2016 Ram 4500 Frazer Type 1	Surplus	High Mileage/HRS	HTUTT	386,334/18,279
1	3C7WRKBL3GG177329	31	2016 Ram 4500 Frazer Type 1	Surplus	High Mileage/HRS	HTUTT	377,292/20,471
1	3C7WRKBL7GG179844	16	2016 Ram 4500 Frazer Type 1	Surplus	High Mileage/HRS	HTUTT	379,955/19,717

AGENDA ITEM # 19

Board Mtg.: 03/25/2025

Montgomery County Hospital District

Proceeds from Sale of Vehicles

10/01/2024 - 02/28/2025

<u>Account Name</u>	<u>Shop No.</u>	<u>Description</u>	<u>Mileage</u>	<u>Engine Hrs</u>	<u>Sale Date</u>	<u>Sale of Surplus</u>
Vehicles	635	2015 Dodge Ram 2500	141,309	5,095	10/22/24	20,100.00
		Vehicles Total				20,100.00
		Total Proceeds				20,100.00

**MINUTES OF A REGULAR MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The regular meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., February 25, 2025 in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas.

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Invocation

Led by Mr. Walker

3. Pledge of Allegiance

Led by Mr. Shirley

4. Roll Call

Present:

Bob Bagley
Jason Walker
Jackie Williams
Chris Grice
Charles Shirley
Robert Hudson

Not Present

Kelly Inman

5. Public Comment

No one from the public made a comment.

6. Special Recognition

Dr. Robert Dickson, MD Clinical Excellence Award – Dr. Robert Dickson, MD

Dr. Robert Dickson, MD Clinical Excellence Award – Austin Dickson, Sarah Dunn, Jason Jones, Jordan Sisson, Spencer Hall and Jeffrey Harris

Service Awards:

20 years – Jackie Mladenka

5 Years – Luis Vasquez

NonField Employee – Elvia Mejia

Field Employee – Jordyn West

7. Monthly Reports:

- a. **CEO Report to include update on District operations, strategic plan, capital purchases, employee issues and benefits, transition plans and other healthcare matters, grants and any other related district matters.**
- b. **Chief of EMS Report to include updates on EMS staffing, performance measures, staff activities, patient concerns, transport destinations, emergency preparedness and fleet.**
- c. **COO Report to include updates on facilities, radio system, supply chain, staff activities, community paramedicine, and IT.**
- d. **Health Care Services Report to include regulatory update, outreach, eligibility, service, utilization, community education and clinical services.**
- e. **Update on Accounting and Billing departments.**

Mr. Randy Johnson, CEO presented the CEO report to the board.

Mr. James Campbell, EMS Chief presented the EMS report and video to the board.

Mrs. Melissa, Miller, COO presented the COO report to the board.

Mrs. Ade Moronkeji, HCAP Manager presented the HCAP report.

Mr. Brett Allen, CFO presented Accounting and Billing report.

8. Consider and act on Docunav Annual Renewal. (Mr. Walker, Chair – PADCOM Committee)

Mr. Walker made a motion to consider and act on Docunav Annual Renewal. Mr. Shirley offered a second. After board discussion motion passed unanimously.

Mrs. Shawn Henners, Electronic Business Process Manager presented to the board.

9. Consider and act on the purchase of Sapphire IV Pumps. (Mr. Walker, Chair – PADCOM Committee)

Mr. Walker made a motion to consider and act on the purchase of Sapphire IV Pumps. Mr. Shirley offered a second. After board discussion motion passed unanimously.

Mrs. Ashley Peachee, Materials Manager and Mr. Nick Smith, EMS Chief of Clinical presented to the board.

10. Consider and act on Cummins Sole Source Letter. (Mr. Walker, Chair – PADCOM Committee)

Mr. Walker made a motion to consider and act on Cummins Sole Source Letter. Mr. Shirley offered a second. After board discussion motion passed unanimously.

Mr. Justin Evans, Radio Systems Manager presented to the board.

11. Consider and act on investigation of additional property for parking. (Mr. Walker, Chair – PADCOM Committee)

Mr. Walker made a motion to consider and act on investigation of additional property for parking. Mr. Shirley offered a second. After board discussion motion passed unanimously.

Mr. Justin Evans, Radio Systems Manager gave an update to the board.

12. Consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. (Mrs. Inman, Chair – Indigent Care Committee)

Mr. Grice made a motion to consider and act on Healthcare Assistance Program claims from Non-Medicaid 1115 Waiver providers. Mr. Bagley offered a second and motion passed unanimously.

13. Consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. (Mrs. Inman, Chair – Indigent Care Committee)

Mr. Grice made a motion to consider and act on ratification of voluntary contributions for uncompensated care to the Medicaid 1115 Waiver program of Healthcare Assistance Program claims. Mr. Bagley offered a second and motion passed unanimously.

14. CFO report of preliminary financials for four months ended January 31, 2025, and report updates on financial statements and investment.

Mr. Brett Allen, CFO presented the Financial Report to the board.

15. Consider and act on amendment to extend agreement with Woodforest Bank Depository. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on amendment to extend agreement with Woodforest Bank Depository. Mr. Walker offered a second and motion passed unanimously.

16. Consider and act on ratification of payment of District invoices. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on ratification of District invoices. Mrs. Williams offered a second and motion passed unanimously.

17. Consider and act on salvage and surplus. (Mr. Shirley, Treasurer – MCHD Board)

Mr. Shirley made a motion to consider and act on salvage and surplus. Mrs. Williams offered a second and motion passed unanimously.

18. Consider and act on Secretary's Report – Minutes from the January 28, 2025 Regular BOD meeting and February 11, 2025 Special BOD meeting. (Mrs. Williams, Secretary – MCHD Board)

Mrs. Williams made a motion to consider and act on Minutes from the January 28, 2025 Regular BOD meeting. Mr. Shirley offered a second and motion passed unanimously.

Mrs. Williams made a motion to consider and act on Minutes February 11, 2025 Special BOD meeting. Mr. Walker offered a second and motion passed unanimously.

19. Convene into executive session pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. **pursuant to section 551.072 of the Texas Government Code for deliberations about real estate property and Section 551.071 to receive legal advice, both regarding the use of District Facilities by third party groups. (Mr. Shirley, Treasurer - MCHD Board)**
- b. **pursuant to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building,**

LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304. (Mr. Grice, Chairman – MCHD Board)

- c. **pursuant to section 551.071 of the Texas Government Code to receive legal advice on MCHD Service Mark and improper use of Service Mark. (Leonard Schneider – MCHD General Counsel)**

The Board of Directors convened into executive session at 4:59 p.m. pursuant to the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. pursuant to section 551.072 of the Texas Government Code for deliberations about real estate property and Section 551.071 to receive legal advice, both regarding the use of District Facilities by third party groups. (Mr. Shirley, Treasurer - MCHD Board)
 - b. pursuant to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304. (Mr. Grice, Chairman – MCHD Board)
 - c. pursuant to section 551.071 of the Texas Government Code to receive legal advice on MCHD Service Mark and improper use of Service Mark. (Leonard Schneider – MCHD General Counsel)
- 20. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)**

Mr. Grice reconvened the board from executive session at 5:45 p.m.

Mr. Grice made a motion to authorize staff to obtain a survey to replat the land at 100 Medical Center Blvd.. Mr. Shirley offered a second and motion passed unanimously.

21. Adjourn.

The board adjourned 5:45 p.m.

Jackie Williams, Secretary

**MINUTES OF A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
MONTGOMERY COUNTY HOSPITAL DISTRICT**

The special meeting of the Board of Directors of Montgomery County Hospital District was duly convened at 4:00 p.m., March 18, 2025, in the Administrative offices of the Montgomery County Hospital District, 1400 South Loop 336 West, Conroe, Montgomery County, Texas

1. Call to Order

Meeting called to order at 4:00 p.m.

2. Roll Call

Present

Jason Walker
Jackie Williams
Chris Grice
Charles Shirley

Not Present

Robert Hudson
Bob Bagley
Kelly Inman

3. Consider and act on the Montgomery County Appraisal District candidate votes and resolution. (Mr. Grice, Chairman - MCHD Board)

Mr. Grice made a motion to consider and act on the Montgomery County Appraisal District candidate votes and resolution. Mr. Charles Shirley offered a second.

Mr. Walker made a motion for MCHD's 130 votes to be split 50/50 with Mr. Charles Shirley and Mr. Luis Pedraza. Mr. Grice offered a second and motion passed unanimously.

4. Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. **In regards to section 551.071 to receive legal advice on the Montgomery County Public Health District Cooperative Agreement and the Interlocal Cooperative agreement between the MCHD and Montgomery County, (Mr. Grice, Chairman - MCHD Board)**
- b. **In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)**

The board convened into Executive Session at 4:02 p.m. as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- c. In regards to section 551.071 to receive legal advice on the Montgomery County Public Health District Cooperative Agreement and the Interlocal Cooperative agreement between the MCHD and Montgomery County, (Mr. Grice, Chairman - MCHD Board)
 - d. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)
- 5. Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)**

The board reconvened from executive session at 4:10 p.m..

Mr. Grice made a motion to accept staff's recommendation to continue negotiations on Park Place Professional Building, LLC for property located at 100 Medical Center Blvd. Mr. Shirley offered a second and motion passed unanimously.

6. Adjourn

Meeting adjourned at 4:11 p.m.

Jackie Williams, Secretary

Agenda Item # 21



We Make a Difference!

To: Board of Directors
From: Randy Johnson, CEO
Date: March 25, 2025
Re: Convene into Executive Session

Convene into executive session as authorized by the Texas Open Meetings Act to deliberate in closed session on the following matters authorized under the Texas Open Meetings Act:

- a. In regards to section 551.071 to receive legal advice on the Montgomery County Public Health District Cooperative Agreement and the Interlocal Cooperative agreement between the MCHD and Montgomery County, (Mr. Grice, Chairman - MCHD Board)
- b. In regards to section 551.072 of the Texas Government Code for deliberations about real estate property and Section 551.071 to receive legal advice, both regarding the use of District Facilities by third party groups. (Mr. Shirley, Treasurer - MCHD Board)
- c. In regards to section 551.072 of the Texas Government code for deliberations about real estate property and under 551.071 to receive legal advice, both regarding the lease of real property by Park Place Professional Building, LLC for property located at 100 Medical Center Blvd, Conroe, Texas 77304 and sale of property at this location. (Mr. Grice, Chairman - MCHD Board)

Agenda Item # 22



We Make a Difference!

To: Board of Directors

From: Randy Johnson, CEO

Date: March 25, 2025

Re: Reconvene from Executive Session

Reconvene into open session and take action, if necessary, on matters discussed in closed executive session. (Mr. Grice, Chairman - MCHD Board)